STATE OF KANSAS)
WYANDOTTE COUNTY)) SS **SPECIAL SESSION, THURSDAY, APRIL 22, 2021**
CITY OF KANSAS CITY, KS)

The Unified Government Commission of Wyandotte County/Kansas City, Kansas, met in Special Session, Thursday, April 22, 2021, with ten members present online. Bynum, Commissioner At-Large First District; Burroughs, Commissioner At-Large Second District; Townsend, Commissioner First District (arrived at 5:30 p.m.); Ramirez, Commissioner Third District; Johnson, Commissioner Fourth District; Kane, Commissioner Fifth District; Markley, Commissioner Sixth District; Walters, Commissioner Seventh District; Philbrook, Commissioner Eighth District; and Alvey, Mayor/CEO presiding. McKiernan, Commissioner Second District; was absent. The following officials were also in attendance: Doug Bach, County Administrator; Bridgette Cobbins, Interim Assistant County Administrator; Melissa Sieben, and Alan Howze, Assistant County Administrator's; Brett Deichler, Interim Unified Government Clerk; Misty Brown, Chief Legal Counsel; Kathleen VonAchen, Chief Finance Officer; Debbie Jonscher, Deputy Chief Finance Officer; Alley Porter, Commission Liaison; Angel Obert, Assistant Director of Public Works; Jeff Fisher, Executive Director of Public Works; Reginald Lindsey, Budget Manager; Michael Peterson, Assistant Budget Manager; Troy Shaw, County Engineer; Dave Reno, Public Works Program Coordinator; Rob Anderson, Public Works Asset Manager; John Kelly, Director of Buildings & Logistics; Sam Her, Public Works Fiscal Officer; and Ashley Hand, Director of Strategic Communication.

MAYOR ALVEY said before I call the meeting to order, I want to announce that due to COVID-19, individuals are attending remotely as well as on-site. All participants joining by phone should mute their phones when not speaking to avoid background noise. During the meeting, please make sure that you announce yourself by name and title every time you speak so the public that is participating knows who is speaking. This is critical given the number of remote participants in his current guidance from the Kansas Attorney General.

MAYOR ALVEY called the meeting to order.

ROLL CALL: Philbrook, Bynum, Burroughs, Ramirez, Johnson, Kane, Markley, Walters, Alvey.

NOTICE OF SPECIAL SESSION of the Unified Government of Wyandotte County/Kansas City, Kansas, to be held Thursday, April 22, 2021, at 5:00 p.m. by way of Zoom regarding the 2021-2026 Capital Maintenance Improvement Projects (CMIP).

Due to COVID-19 the public will be able to observe or listen to the meeting live on YouTube or UGTV or through Zoom.

CONSENT TO MEETING of the governing body of Wyandotte County/Kansas City, Kansas, accepting service of the foregoing notice, waiving all and any irregularities in such service and in such notice, and consent and agree that we, the governing body, shall meet at the time and place therein specified and for the purpose therein stated.

Mayor Alvey said tonight we have CMIP projects. I would ask Mr. Bach to introduce staff.

Doug Bach, County Administrator, said tonight we're ready to dig into one of the bigger steps of the budget process and that's to go through the—**Mayor Alvey** said, Doug, you just muted—there you go. **Mr. Bach** said the host muted me. This year we're going to jump into the bigger projects that we have. We're going to walk through what we have for debt and what we have for cash. So, our line effort tonight is we're going to walk through kind of the big picture of where we're at with projects, talk about kind of how we factor that in, the amount of money we spend in that area and the amount of money that went to it.

On Monday we passed out to you the different sheets that look like this that you're used to seeing in your budget and we'll step through those at a high level. Hopefully, you've had a chance to look at those in a little bit more detail. Also, we'll talk a little bit about where we are with some unfunded projects and some that are a little bit more noteworthy that we've kind of pulled out that we know commissioners have talked about, but they're not on this schedule because of where they ranked out in our point scheduling but they haven't been moved. We just wanted to make sure those are pointed out to all of you and then what do you think about our next steps of what we're doing for the next meeting.

Our presentation tonight is going to be led by the Public Works staff along with Budget. Jeff Fisher, our Director of Public Works, will kick it off. He is in the conference room and I'll let him start.

Jeff Fisher, Executive Director of Public Works, said I'll make introductions real quick. We have Debbie Jonscher, Deputy CFO, on my right and Reggie Lindsey, Budget Director, on my left. We do have other staff available for later in the discussion if needed. We have Dave Reno controlling the screen. We have Robbie Anderson, Angel Obert, Troy Shaw, John Kelly, and Sam Her.

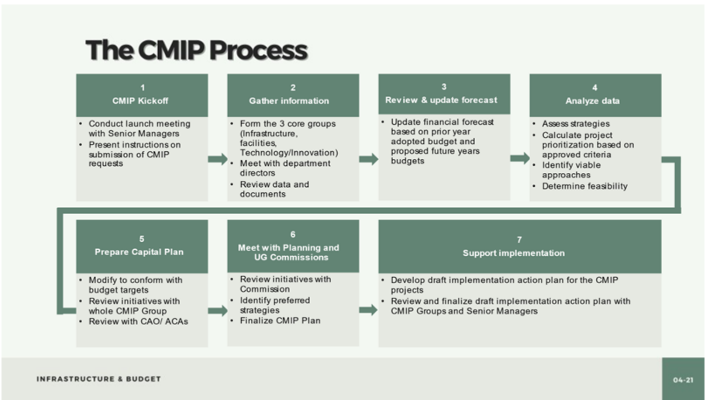
Like Doug mentioned, we have about 15 minutes of this presentation before we hand it over to Reggie to go through the spreadsheets. We appreciate—you might hold questions until we get through that, but if you have something pressing, of course, we'll be glad to entertain questions.

A few objectives for tonight and next week's workshop, one is to, of course, evaluate, discuss, edit if needed, and move the CMIP forward for adoption in the budget process. As Dave Reno likes to refer to the CMIP, this is the community's value statement and it reflects where our values lie and our priorities and as discussed in recent past, there needs to be additional discussion about those priorities, especially regarding infrastructure, for the long-term.

Staff also believes it will be helpful to view and evaluate the CMIP at the right level globally, big picture, with the entire community in mind and long-term. In addition to infrastructure dilemma, we have been discussing more recently, there are a few key items to note tonight as we move through this discussion. One is that you'll see maintenance activities are a large portion of the CMIP. There are only truly a handful of Capital Projects. Two, we're financing—there's a lot of financing versus cash and a little bit out of balance possibly and then

Facilities consumes a large portion of the capacity of the CMIP which is driven by the large number of buildings the UG owns, all of the facilities that the UG owns and then their condition.

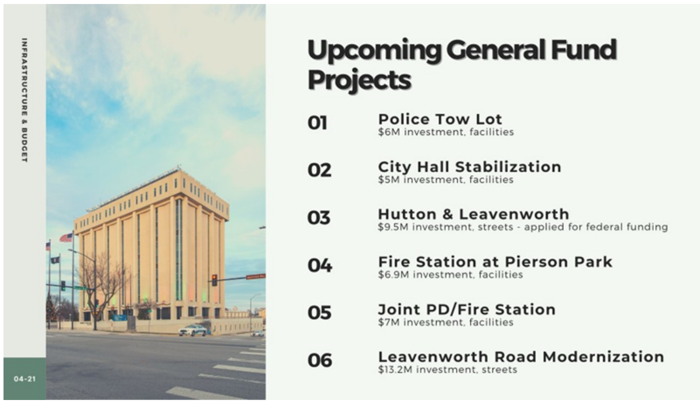
I'll hand it over to Debbie Jonscher.



Debbie Jonscher, Deputy Chief Financial Officer, said I thought before we get into the details of the CMIP we would just run through the process that we're in and talk about what we've been doing to get us to this point.

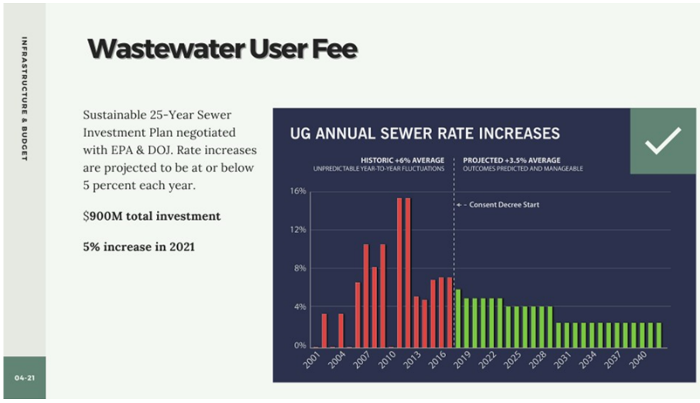
We kicked off the CMIP in January giving departments the opportunity to submit capital improvements for the CMIP. Public Works also presented a 5-Year CMIP at a special session on February 25th and we also held the first budget public hearing on March 11th. Last year when we went through this process we talked about the formation of three core groups for infrastructure, facilities, and technology that we are using to help us review CMIP items that are submitted and the core groups have been meeting both with the departments and the Budget Office to work on the CMIP items. We're also updating our financial forecast. Kathleen VonAchen, our CFO, gave an update at the strategic session that was held on March 4th and we've also been updating our financial forecast as we've made changes to the CMIP so that we can determine how that affects our Debt Service Fund and our fund balance.

Currently, we have been analyzing data, looking at the priorities, reviewing our targets and determining feasibility of the projects. We've also over the last several weeks been meeting with the County Administrator's Office to review the targets and also review any initiatives for the CMIP. That brings us to tonight where we are bringing forth the CMIP document to the Commission to review and comment on any items that are included or not funded and as Jeff said, with the goal to move forward for inclusion with the Operating Budget presentation.



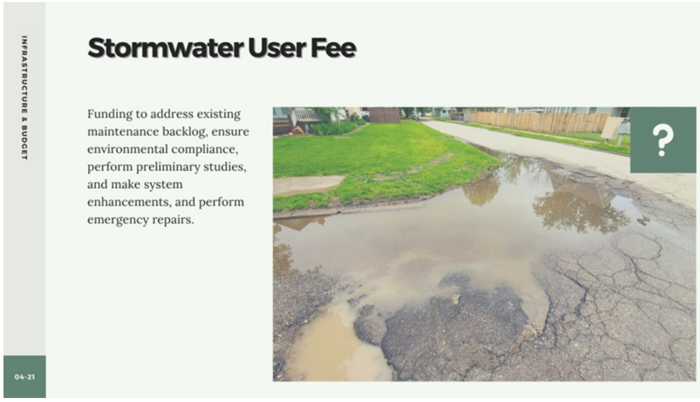
Mr. Fisher said the current inventory of named Capital Projects in the system right now to be funded by the General Fund totals 60+. Tonight in this 5-Year Proposed CMIP we have a handful in the first two to three years. You'll notice that four of those are facilities and then two street improvement projects. We have the Tow Lot and there's additional questions about that to be discussed later in the presentation. City Hall Stabilization which has been on the radar for a little while so we get to do that in 2021-2022. Hutton Road and Leavenworth Road Intersection Improvements, two fire stations with a Police Department facility as well and then Leavenworth Road, next phase of Leavenworth Road.

The UG has two Enterprise Funds. One for Wastewater and one for Stormwater. These funds are exclusively based on user fees and rates. They are functionally different from the General Fund.

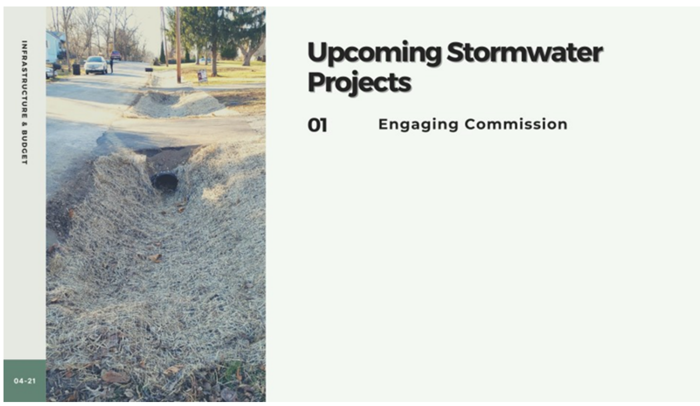


Wastewater is humming along and has a predictable rate schedule for the long-term and it's backed up by well-defined objectives driven by the needs of the system and also by the consent decree with the Environmental Protection Agency and the Department of Justice.

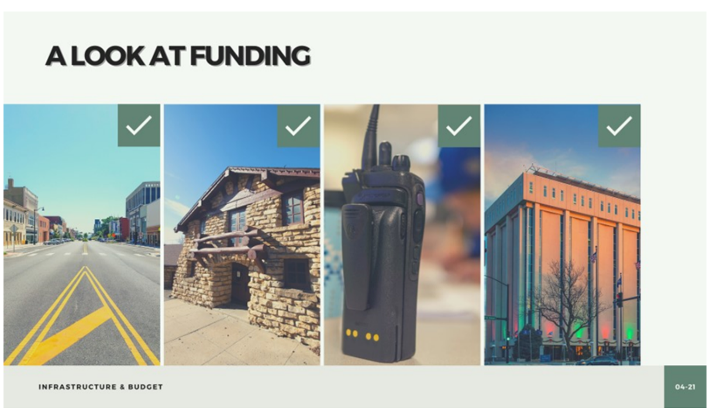
This is a highlight of some of some of those projects. You've seen a few of these like the treatment plant projects that are ongoing. Those are very large investments and then one in particular I want to highlight, the Asset Management System Renewal, that's a very large investment. That includes activities that are necessary to make sure the system operates and functions properly. It is very much a good model for how we need to do streets and stormwater and so that's an annual commitment and, again, largely driven by the condition of the system and the consent decree.



Of course, the stormwater system, the stormwater fund is another matter.



The future is much less certain and, of course, we're engaging with the Commission currently on that.



Again, the circumstances seem to make it necessary for us to work at a high level, big picture, to be systematic and global in determining values and priorities so that the buckets of expenditures are filled and aligned appropriately in the long-term.

INFRASTRUCTURE & BUDGET

Total Funding by Type - Cash & Debt

Year	Streets	Facilities	Misc. Capital	Radios	Technology	Bridges	Fleet
2021 Amended	$13,020,000	$17,656,318	$4,065,000	$0	$761,000	$476,000	$1,297,500
2022	$14,195,000	$5,874,000	$3,090,000	$0	$790,000	$476,000	$0
2023	$13,995,000	$11,225,000	$2,265,000	$3,000,000	$880,000	$476,000	$0
2024	$12,395,000	$9,855,000	$2,015,000	$3,000,000	$350,000	$476,000	$0
2025	$11,495,000	$15,340,000	$1,990,000	$3,000,000	$550,000	$500,000	$0
2026	$11,645,000	$2,655,000	$1,990,000	$3,000,000	$350,000	$500,000	$0
Total Cash	**$25,345,000**	**$12,133,749**	**$9,065,000**	**$12,000,000**	**$3,120,000**	**$1,104,000**	**$0**
Total Debt	**$51,400,000**	**$50,471,569**	**$6,350,000**	**$0**	**$561,000**	**$1,800,000**	**$1,297,500**
Grand Total	**$76,745,000**	**$62,605,318**	**$15,415,000**	**$12,000,000**	**$3,681,000**	**$2,904,000**	**$1,297,500**

04-21

It's important that over the last two to three years that we recognize there has been an increase in investment in street preservation. With the support of the Commission, the CAO, Street Preservation is getting better; however, that additional investment is not keeping up with the deterioration so we are keeping the 20+ statement, the $20M+ statement each year. That is our target. Even though we've been increasing in Street Preservation, we appreciate that support. We're not doing it fast enough to keep up with the deterioration or to change the trajectory.

INFRASTRUCTURE & BUDGET

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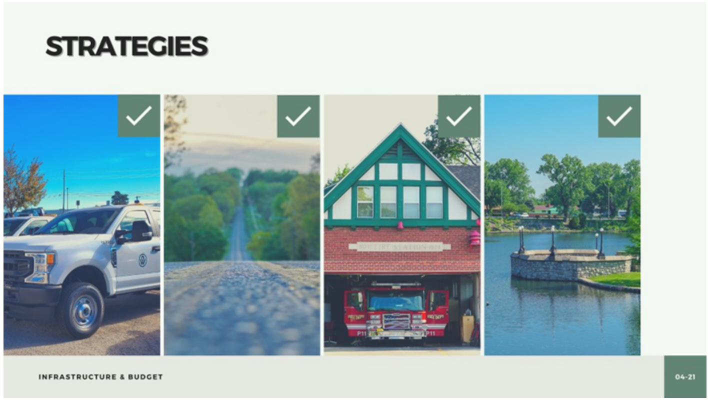
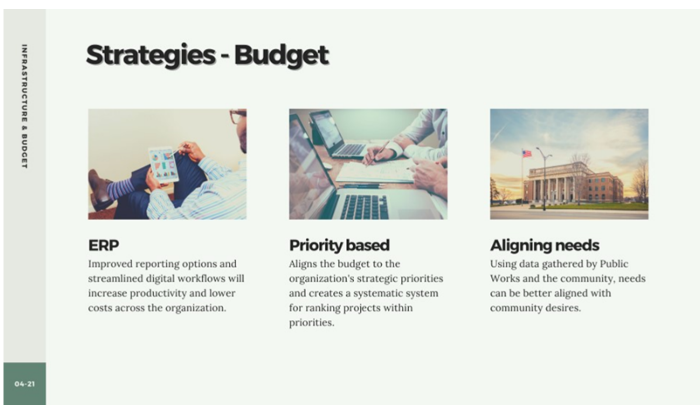
04-21

Facilities makes up a big portion of this and that again is driven by the number of facilities that the UG owns, all facilities. That is a large investment and John Kelly has already started initiating work to study this, to understand where the opportunities might be to reduce our portfolio and reduce that necessary investment every year so we can make room for other priorities.



It's important on that facility's point though, it's important to manage expectations right now. We do have some thoughts about how we can reduce facilities and target some buildings, but it's going to take a little time to work through that, understand it, have the necessary discussions at the right levels to figure out best strategies for that. So, it's going to come with an investment necessary to reduce facilities and there's going to be some challenges.

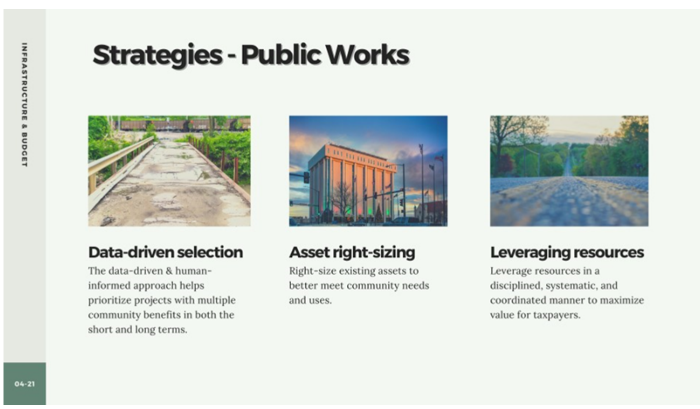


Ms. Jonscher said some of the strategies that we've currently been working to implement to help identify strategies in our process are listed on this slide. Our ERP system is the Enterprise Resource Planning solution. This was funded in the 2020 Amended Budget and will replace our current financial system. The current system is over 20 years old, it's outdated, there's a lot of manual processing, limited visibility, and it's not user-friendly.

The current system is more modern. It will help to automate and streamline processes, give us better visibility to data and reporting functions. We're implementing the Human Capital Management solution which is HR and Payroll and the Finance solution. Overall, we expect these processes will help create efficiencies within our operations and help to generate future savings.

Next is Priority-Based budgeting. This aligns the budget to the organization's strategic priorities and helps create a system for ranking the projects. We had several meetings with the Commission on Priority-Based budgeting and we started the implementation. We've done program inventory costing scoring. We've worked on definitions and goals. The departments and core groups have actually started using prioritization to help align projects with the need and our needs with the Commission goals.

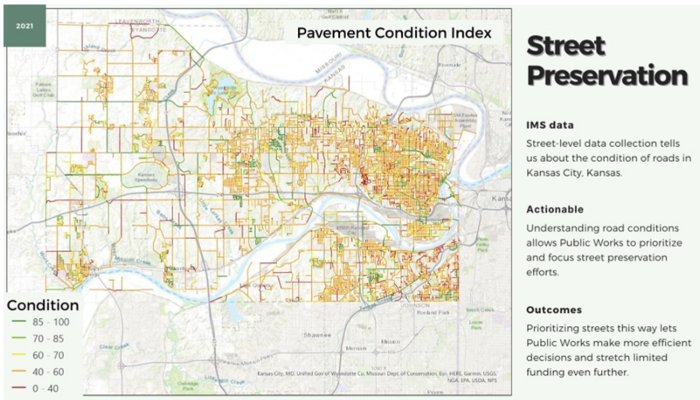
We're also doing aligning. We're aligning additional needs based on some of the data we've collected. We're using the data so that needs can be aligned with what the community desires. We have the community survey information as well as Public Works has done an assessment on their facilities. They've done the IMS data for the Pavement Condition Index. All of this information is being taken into account as we set the improvements in our Capital Plan.



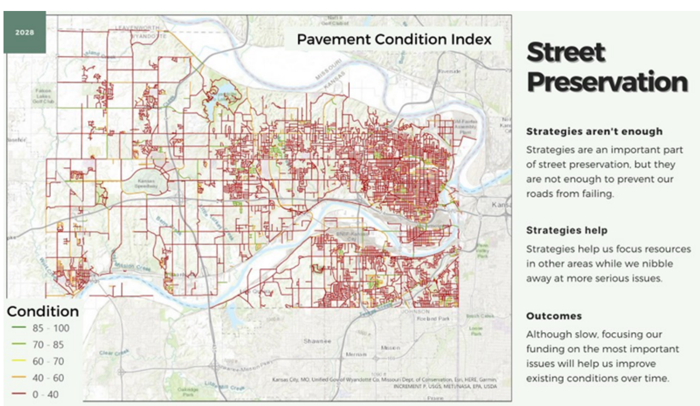
Mr. Fisher said consistent with what Ms. Jonscher just described, you know, from the CAO to Finance to Budget and Public Works, there's been a lot of work and a lot of effort to collect data and evaluate that data and utilize it to create and build systems to help us better understand those needs and leverage needs and to make the smartest investments we possibly can.

Right-sizing, that's already started with Fleet and there has been some really good work there and now we're into the buildings so that'll be important for our future.

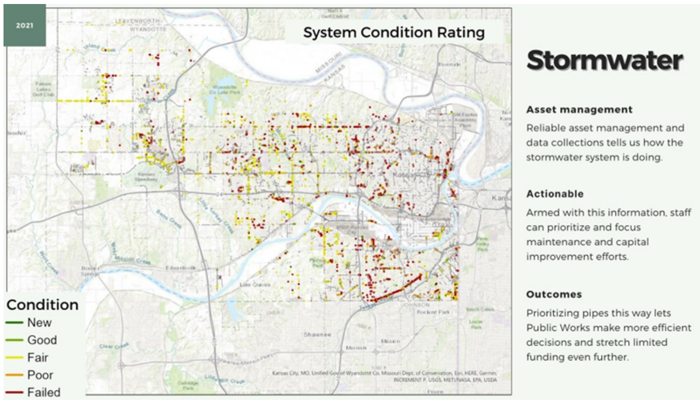
Leveraging resources from pavement preservation to the stormwater to—you know, using pavement preservation, that eight-year plan that you've seen in the last six months, to coordinate activities in neighborhoods so that we touch everything we possibly can while we're in there over a year or two and then we're done and we limit the—or minimize the disruptions to the community. It's using WIFIA, you know, the federal loan that we've recently been awarded and really need to pursue. That allows us to leverage a lot of different opportunities and maximize its effectiveness in the Jersey Creek area, for example.



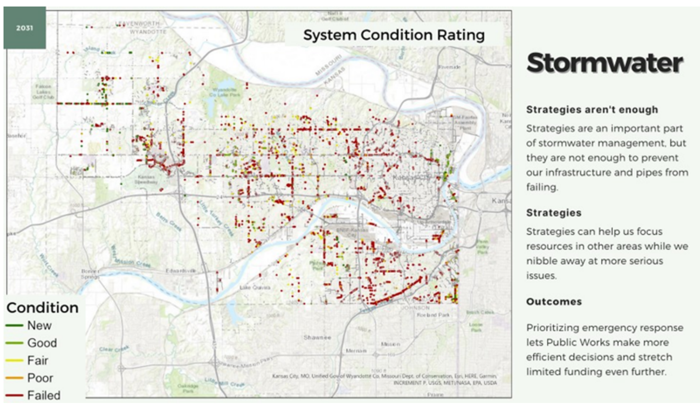
Commission has seen the next few slides here recently and it's worth going through these again for at least public consumption. We know Street Preservation needs a lot of attention. I've mentioned the interdependency of streets and stormwater and bridges. It's easy and simple to remember that water is the enemy of streets and so it's really important that the stormwater system functions properly if we're going to make serious headway on our street conditions. And, of course, street systems are not much good without bridges so they are very much related.



If we continue to invest in the street network as we have over the next seven years, this condition of the system is going to turn into a largely poor to failed state. We really need to get serious about ramping up the investment in this infrastructure.

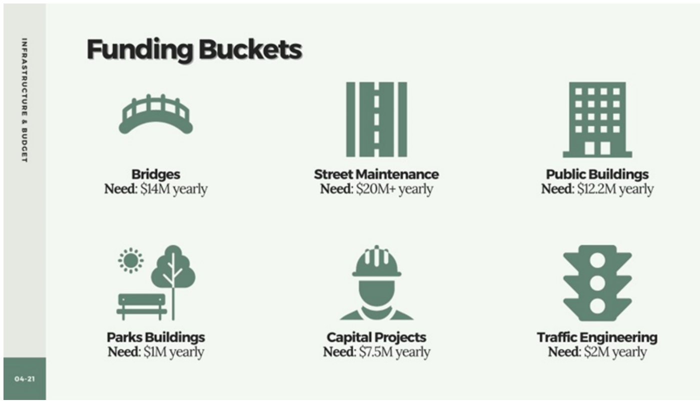


Then similar to streets, stormwater. This is current conditions, you see some red, that's failed.

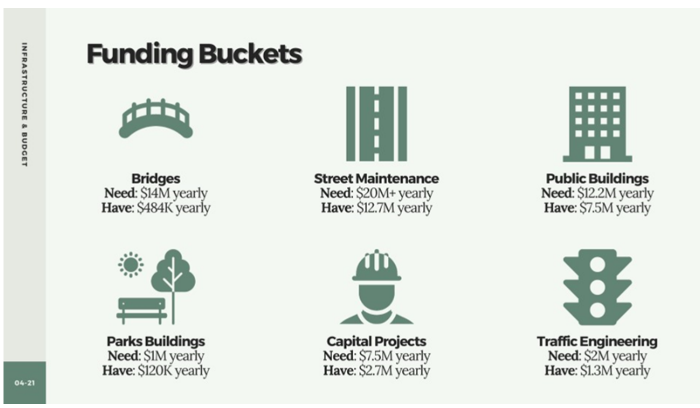


Then over the next 10 years if we don't do anything, that system is going to deteriorate to a poor and failed condition, and it would just be that much harder to get on top of the needs of that system. It will also affect streets over that period and no matter how much we invest if the stormwater system is not operating at a high level, it's going to minimize the impacts of our street investments.

Investments in infrastructure and facilities serve multiple generations as we've discussed before. To be effective we must think globally and long-term

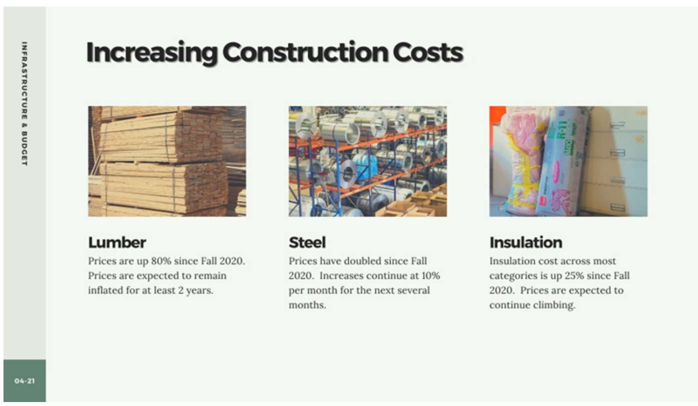


This slide, next slide and the next slide will look very familiar.



These are the buckets that we've talked about here very recently. We have updated the street maintenance commitment, the increase we've seen over the last couple years. The needs are large. They're getting larger and more expensive.

Prioritizing the buckets supported by long-term strategies are critical to overcoming the dilemma.



One new note for the Commission to raise some awareness, some of you may have heard about construction costs increasing and in a few key areas they are increasing substantially in the last year, and in particular, the last few months and in a few cases 30% in the last year. You can see even here very recently lumber and steel increasing substantially and insulation, so it's just something to be aware of. Staff is monitoring this, looking for every way to mitigate these risks and if federal dollars come in like we anticipate, that's—this is going to continue for a while so we need to be strategic and smart about projects going forward.

Strategies, as we've discussed before, are going to be important. They're going to be necessary but they're not going to solve the problem. We're going to need to act, we're going to need to prioritize and we're going to need to stay committed for many years. We will need to figure out how to balance maintenance versus capital, the level of commitment for each and we will essentially have to reinvent how we do business in this area.

That concludes this part of the presentation. I'm going to hand it over to Reggie Lindsey to go through the cash debt spreadsheets along with the unfunded.

Mr. Bach said if I may, I see Commissioner Bynum has a question. Jeff, maybe you could field that before we go to Reggie's section.

Commissioner Bynum said I have two quick questions, one of which is going back to the slide with the stormwater dots. Refresh me and the community, the red indicating failing—example of failing stormwater. **Mr. Fisher** said curb boxes is probably the most visible and then curbs. Curb inlets, as they deteriorate, will turn in this visual red. Things that you cannot see are pipe conditions. You know, those are out of sight, out of mind kind of thing. Culverts and piping deteriorate over time too and those have to be maintained and replaced, lined, you know whatever the appropriate action is, but those are examples of deteriorating stormwater systems.

Commissioner Bynum said okay. On, I think, your last slide, give us an example of capital versus maintenance. **Mr. Fisher** said good question. According to policy anything under $50K—or anything over $50K I should say is capital. As you know recently we've been elevating that sort of—that $200K, so we don't really rank or score anything that's under $200K.

Examples of maintenance, there's a range from minor to major and so Street Preservation is an example of major maintenance and then sort of the daily facilities activities like working on an HVAC unit or replacing a roof. Some of that activity is really just maintenance and so it's a little bit fuzzy in our CMIP between the maintenance and capital, but a capital project technically is something that has a well-defined scope with a start date and an end date. Most everything else is maintenance. **Commissioner Bynum** said so a capital project would be a juvenile justice building or a fire station or a police station, that sort of thing. **Mr. Fisher** said correct. **Mr. Bach** said or a Leavenworth Road, you know, things like that. **Mr. Fisher** said right.

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
DEBT FINANCED PROJECTS 04.17.21

Project Type	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
City Debt Projects														
Streets														
	☒	☒	1	15	☒	1141 - Neighborhood ADA Pedestrian Handicapped Ramps, 2022	400,000	400,000	800,000	800,000	800,000	800,000	800,000	4,400,000
	☒	☒	1	19		1301 - Annual Concrete Repair Program, 2022	1,772,000	1,772,000	1,500,000	2,000,000	2,600,000	2,600,000	2,600,000	13,072,000
		☒	2	21	☒	1306 - Neighborhood Street Repair, 2022	100,000	100,000	-	-	-	-	-	100,000
	☒	☒	5	20		1307 - Annual R/R Crossing Improvement, 2022	-	-	150,000	-	150,000	-	150,000	450,000
	☒	☒	1	18	☒	1333 - Annual Pavement Preservation Program, 2022	3,000,000	3,000,000	2,400,000	4,400,000	3,400,000	3,400,000	3,400,000	20,000,000
	☒	☒	3	19		1334 - Annual Alley Improvement Program, 2022	300,000	300,000	300,000	300,000	350,000	350,000	350,000	1,950,000
			2	16		1609 - Hutton & Leavenworth Rd Intersection Reconstruction	1,000,000	1,000,000	4,000,000	2,000,000	-	-	-	7,000,000
						Maintenance Total	**6,572,000**	**6,572,000**	**9,150,000**	**9,500,000**	**7,300,000**	**7,150,000**	**7,300,000**	**46,972,000**
			3	12		1054 - Fiber Connectivity Projects	500,000	500,000	-	-	-	-	-	500,000
			2	15	☒	1073 - 7th St./US-69 and Central Ave. Reconstruction	1,500,000	1,500,000	-	-	-	-	-	1,500,000
			3	16		1618 - Hutton & Donahoo Rd Intersection Improvements	350,000	350,000	-	-	-	-	-	350,000
			3	17	☒	3037 - Safe Routes to Schools-Phase G (Northwest Middle and Caruthers	428,000	428,000	-	-	-	-	-	428,000
			4	19		AUTO - 2032 - 110th St. and I-70	-	-	-	150,000	750,000	-	-	900,000
	☒		3	18		AUTO - 2487 - 47th Street Complete Street Improvements, Rainbow to	-	-	700,000	-	-	-	-	700,000
						Rehab & Reconstruction Total	**2,778,000**	**2,778,000**	**700,000**	**150,000**	**750,000**	**-**	**-**	**4,378,000**
						Streets Total	**9,350,000**	**9,350,000**	**9,850,000**	**9,650,000**	**8,050,000**	**7,150,000**	**7,300,000**	**51,350,000**
Bridges														
	☒	☒	3	12		2301 - Annual Bridge Repair, 2022	300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
						Bridges Total	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**300,000**	**1,800,000**
Traffic Engineering														
		☒	3	10	☒	3304 - Pavement Marking & Signing Program	50,000	50,000	-	-	-	-	-	50,000
	☒	☒	3	16		3345 - Priority Traffic Signal Replacements, 2022	800,000	800,000	800,000	800,000	800,000	800,000	800,000	4,800,000
						Traffic Engineering Total	**850,000**	**850,000**	**800,000**	**800,000**	**800,000**	**800,000**	**800,000**	**4,850,000**

Reginald Lindsey, Budget Director, said I'm going to go through the Capital schedules for debt, cash and unfunded projects. On the screen what we have are our six-year schedule projects. Current schedule, we're looking at our debt projects and they start out with the City Debt. Within the City Debt we have streets and within streets we have rehab and we have maintenance. Some of the larger projects within maintenance is our Annual Concrete Repair Program, then our Annual Pavement Preservation Program and then also our Hutton and Leavenworth Road Intersection Reconstruction project or maintenance project.

Then as we move into rehab and reconstruction we see some of the larger projects, our 47th Street Complete Street Improvements. Then as we move into the next section we have bridges.

Mr. Bach said Reggie, let me interrupt you for just a second. I don't know if you have control of this or Dave, but when Reggie calls them out, would you use the cursor to point to the line that he's pointing to. That way they can see the '21 now, yeah, like that.

Mr. Lindsey said under Bridge Repair we have where we're spending $300K from 2021 to 2026. Then as we move to the next section in Traffic Engineering, a large project there is a priority, traffic signals at $800K a year running from 2021 to 2026.

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
DEBT FINANCED PROJECTS 04.17.21

Project Type	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Facilities														
		☒	3	9	☒	7847 - Hardscaping/Landscaping	100,000	100,000	-	-	-	-	-	100,000
	☒	☒	1	9		8167 - Annual Elevator Upgrades, 2022	500,000	-	500,000	-	500,000	-	500,000	1,500,000
			1	4		8176 - City Hall Structure Study and Stabilization	2,500,000	2,500,000	2,500,000	-	-	-	-	5,000,000
	☒	☒	1	8		8181 - Annual ADA Modif-UG Facilities, 2022	100,000	100,000	100,000	100,000	200,000	200,000	200,000	900,000
	☒	☒	1	12	☒	8513 - Facilities/Parking Annual Maintenance & Repair, 2022	900,000	900,000	700,000	700,000	700,000	700,000	700,000	4,400,000
						Buildings & Logistics Total	**4,100,000**	**3,600,000**	**3,800,000**	**800,000**	**1,400,000**	**900,000**	**1,400,000**	**11,900,000**
			3	12		8085 - Future Fire Station	-	-	500,000	5,800,000	-	-	-	6,300,000
			1	12		8096 - Turner Fire Station	6,900,000	6,320,000	-	-	-	-	-	6,320,000
			3			AUTO - 2405 - New Fire Station w/Police Department	-	-	-	-	500,000	6,900,000	-	7,400,000
						Fire Total	**6,900,000**	**6,320,000**	**500,000**	**5,800,000**	**500,000**	**6,900,000**	-	**20,020,000**
			2			8212 - Police Tow Lot	-	1,000,000	-	-	-	-	-	1,000,000
		☒	2	15	☒	8419 - Police Station Annual Maintenance Program	50,000	50,000	-	-	-	-	-	50,000
		☒	2	15	☒	8420 - Police Station Major Facility Improvements	50,000	50,000	-	-	-	-	-	50,000
			1	14		AUTO - 2140 - PDHQ Chiller System	-	-	-	-	3,750,000	-	-	3,750,000
			2	23		AUTO - 2187 - KCKPD West Patrol Station	-	-	-	-	-	-	-	-
			2	23		AUTO - 2188 - KCKPD TSU Station	-	-	-	-	-	-	-	-
			2	17		AUTO - 2189 - Indoor Firing Range	-	-	-	-	-	-	-	-
	☒		5			AUTO - 2275 - CSI Lab	-	1,636,569	-	-	-	-	-	1,636,569
			3			AUTO - 2405 - New Fire Station w/Police Department	-	-	-	-	500,000	5,000,000	-	5,500,000
						Police Total	**100,000**	**2,736,569**	-	-	**4,250,000**	**5,000,000**	-	**11,986,569**
	☒		3	14		AUTO - 2474 - Salt Dome Expansion Project - Fleet Ctr	-	-	-	-	1,000,000	-	-	1,000,000
						Other Depts Total	-	-	-	-	**1,000,000**	-	-	**1,000,000**
						Facilities Total	**11,100,000**	**12,656,569**	**4,300,000**	**6,600,000**	**7,150,000**	**12,800,000**	**1,400,000**	**44,906,569**
Parks & Recreation														
			3	19		4425 - Wyandotte County Lake Waterline Study & Repair	400,000	400,000	550,000	-	-	-	-	950,000
						Parks & Recreation Total	**400,000**	**400,000**	**550,000**	-	-	-	-	**950,000**

Our next section on this page are our Facilities projects. Within Facilities we have our Building & Logistics projects, we have our Fire projects and then we have like some Police projects.

Starting out with the Buildings & Logistics projects, the large project there is a $2.5M City Hall Structure Study and Stabilization. That's $2.5M for 2021 and 2022. As we move into Fire Facilities, we're spending $6.3M this year on a new fire station and then out in 2024 we start the construction of another fire station and that we wrap up in 2025.

As we move down into the Police totals, we have where we're going to have a new fire station and—or we're going to have a Police Department that we're going to build with one of the new fire stations, the one that's slotted out in 2025. We also have the CSI Lab at $1.6M and then we have an additional million dollars in for the police tow lot. One of the Parks & Rec projects that we have moved down to the next section. It's $400K and then $550K in 2022.

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
DEBT FINANCED PROJECTS 04.17.21

Project Type	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
Community Projects														
	☒	☒	3	16	☒	1220 - Fairfax Industrial Area Improvements, 2022	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
						Community Projects Total	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**600,000**
Equipment & Technology														
			1			7301 - Technology Projects	486,000	486,000	-	-	-	-	-	486,000
			3	7		7308 - Infrastructure Migration	75,000	75,000	-	-	-	-	-	75,000
			1			7404 - Equipment Projects	1,297,500	1,297,500	-	-	-	-	-	1,297,500
						Equipment & Technology Total	**1,858,500**	**1,858,500**	-	-	-	-	-	**1,858,500**
						City Debt Projects	**23,958,500**	**25,515,069**	**15,900,000**	**17,450,000**	**16,400,000**	**21,150,000**	**9,900,000**	**106,315,069**
Sewer System														
	☒	☒	3	4	☒	6001 - System Capacity Upgrades, 2022	3,500,000	3,500,000	1,500,000	1,500,000	1,600,000	1,700,000	1,700,000	11,500,000
			2	6		6045 - Kaw Point Biosolids Digestion	10,000,000	10,000,000	10,000,000	-	-	-	-	20,000,000
			2	7		6048 - Green Infrastructure Improvements, 2019-2020	-	-	5,000,000	-	-	-	-	5,000,000
			2	5		6056 - Wolcott Expansion/Conner Creek	10,250,000	10,250,000	-	-	-	-	-	10,250,000
			3	11		6354 - Pump Stations SCDA	-	-	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
			5	15		AUTO - 2043 - Armourdale Sewer Seperations - Phase I	-	-	-	-	-	-	-	-
						AUTO - 2292 - Amourdale Sewer Separations - Phase II	-	-	-	-	-	-	-	-
			2			AUTO - 2293 - Asset Management System Renewal	-	-	10,000,000	10,000,000	11,000,000	12,000,000	12,000,000	55,000,000
			3			AUTO - 2401 - Pump Station Improvements	-	-	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	17,500,000
			3			AUTO - 2404 - Overflow Combined CSO Reduction Program	-	1,000,000	7,000,000	7,000,000	5,000,000	8,000,000	4,500,000	32,500,000
						Sewer System Total	**23,750,000**	**24,750,000**	**39,000,000**	**24,000,000**	**23,100,000**	**27,200,000**	**23,700,000**	**161,750,000**
Storm Water Utility														
	☒	☒	2	14		5046 - Stream Bank Stabilization Improvements, 2022	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
	☒	☒	3	13		5317 - Stormwater Enhancements, 2022	500,000	500,000	500,000	-	-	1,080,000	-	2,080,000
						Storm Water Utility Total	**600,000**	**600,000**	**600,000**	**100,000**	**100,000**	**1,180,000**	**100,000**	**2,680,000**
Public Building Commission														

Then on the next page here we have Sewer System projects. We have the Wolcott Expansion that is funded for this year, $10M. After we fund that in 2021, we move to 2022 where we have Asset Management System Renewal which comes in at $10M in 2022 and basically what that is, it's helping us get an Asset plan together before we run up on emergencies within our system. The next group of projects are Stormwater Utility projects.

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
DEBT FINANCED PROJECTS 04.17.21

Project Type	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
			1			8218 - West Annex	190,000	190,000	-	-	-	-	-	190,000
			2			8219 - Jail - System Ionization Project	100,000	100,000	-	-	-	-	-	100,000
			2			8220 - Courthouse	1,750,000	1,750,000	-	2,325,000	-	800,000	-	4,875,000
			3	11	☒	8694 - Annex Parking Lot Improvements	400,000	-	-	-	400,000	-	-	400,000
						Public Building Commission Total	**2,440,000**	**2,040,000**	-	**2,325,000**	**400,000**	**800,000**	-	**5,565,000**
						Other Debt Projects Total	**26,790,000**	**27,390,000**	**39,600,000**	**26,425,000**	**23,600,000**	**29,180,000**	**23,800,000**	**169,995,000**
						All Debt Projects Total	**50,748,500**	**52,905,069**	**55,500,000**	**43,875,000**	**40,000,000**	**50,330,000**	**33,700,000**	**276,310,069**
Special Revenue Projects														
			2	18	☒	1620 - Interstate 70 and Turner Diagonal Interchange Reconstruction	3,750,000	3,750,000	-	-	-	-	-	3,750,000
			2	23		AUTO - 2108 - NE Patrol Station	-	-	-	-	3,500,000	-	-	3,500,000
						Special Revenue Projects Total	**3,750,000**	**3,750,000**	-	-	**3,500,000**	-	-	**7,250,000**
Grants														
			2	15	☒	1073 - 7th St./US-69 and Central Ave. Reconstruction	1,000,000	1,000,000	-	-	-	-	-	1,000,000
			3	17	☒	3037 - Safe Routes to Schools-Phase G (Northwest Middle and Caruthers Elem.)	1,710,000	1,710,000	-	-	-	-	-	1,710,000
	☒		3	16		AUTO - 2482 - Central Avenue Lower Deck Bicycle and Pedestrian Conversion	-	-	-	-	800,000	-	-	800,000
	☒		3	17		AUTO - 2483 - UG Levee Trail Armourdale Improvements	-	-	-	800,000	-	-	-	800,000
	☒		3	17		AUTO - 2485 - UG Levee Trail Central Industrial Levee Improvements	-	-	-	500,000	-	-	-	500,000
						Grants Total	**2,710,000**	**2,710,000**	-	**1,300,000**	**800,000**	-	-	**4,810,000**

On the next page we start out with the Public Building Commission which are County projects. This year we have funded for the Courthouse $1.7M in improvements. In 2023 we have $2.3M in improvements which includes plumbing. We don't have anything slotted for 2022.

As we move down to Special Revenue Projects, we do have the Northeast Patrol Station that is out in 2024 and then also Interstate 70 and Turner Diagonal at $3.7M in 2021.

The next section is Grant Funded projects. Then, we will move over to the Cash projects on the next page.

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Cash Project Summary 04.17.21

Fund/Department	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
110 - City - General Fund														
Emergency Management														
	☒		1	7	☒	AUTO - 2478 - Replace APX Radios	-	-	-	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
						Emergency Management Total	-	-	-	**1,000,000**	**1,000,000**	**1,000,000**	**1,000,000**	**4,000,000**
Fire Department														
			3	12		8094 - Future Fire Station Land Acquistion	-	-	145,000	-	145,000	-	-	290,000
						Fire Department Total	-	-	**145,000**	-	**145,000**	-	-	**290,000**
General Services														
	☒		1	9	☒	AUTO - 2458 - Disparity Study	-	-	-	337,500	-	-	-	337,500
						General Services Total	-	-	-	**337,500**	-	-	-	**337,500**
Knowledge Department														
			3	11		AUTO - 2376 - E-Citation Phase II	-	-	90,000	-	-	-	-	90,000
			4	6		AUTO - 2377 - Innovation Fund	-	-	100,000	-	-	-	-	100,000
			3	15	☒	7305 - Upgrade Land Management System	-	-	130,000	-	-	-	-	130,000
						Knowledge Department Total	-	-	**320,000**	-	-	-	-	**320,000**
Police Department														
			2	13		AUTO - 2136 - PDHQ Window Replacement	-	-	-	115,000	115,000	120,000	-	350,000
			2	14		AUTO - 2145 - PDHQ Brick Refacement	-	-	-	200,000	-	-	-	200,000
			1	23	☒	7405 - Vehicle and Body-Worn Camera Program	-	-	350,000	350,000	350,000	350,000	350,000	1,750,000
						Police Department Total	-	-	**350,000**	**665,000**	**465,000**	**470,000**	**350,000**	**2,300,000**
Public Works														
			3	15	☒	1065 - Village W.Infrastructure Improvements	-	-	70,000	70,000	70,000	70,000	70,000	350,000
		☒	2	14	☒	1068 - Concept Studies & Roadways	-	-	200,000	200,000	200,000	200,000	200,000	1,000,000
		☒	2	24	☒	1069 - Bridge and RCB Inspections	-	-	176,000	176,000	176,000	200,000	200,000	928,000
			1	14		8217 - Salt Dome Repairs	-	60,000	-	-	-	-	-	60,000
	☒		3	15	☒	AUTO - 2480 - Fleet Center ADA and Steps	-	-	75,000	-	-	-	-	75,000
			2		☒	AUTO - 2211 - Carwash Improvements	-	-	120,000	-	-	-	-	120,000
	☒		1		☒	AUTO - 2449 - Fuel Infrstructure Replacement	-	-	255,000	-	-	-	-	255,000
	☒		2	16	☒	AUTO - 2450 - Fleet Center Resurface	-	-	-	480,000	-	-	-	480,000
	☒		3		☒	AUTO - 2457 - Fleet Storage Shop	-	-	-	128,000	-	-	-	128,000
	☒		1	11	☒	AUTO - 2492 - Fleet Center HVAC	-	56,250	-	-	-	-	-	56,250

One of the things that's noticeable here is in 2021 and Original Budget in 2021 Amended Budget, you can kind of see there were not a lot of things that weren't funded and this was due to going through the Coronavirus pandemic where we had to wipeout our Capital, but we did work to replenish that funding this year. You can see in the column 2022 where we have built budgets back up in 2022 and we actually did put some funding in 2021 in some places.

Starting out in Emergency Management, we have to replace the radio system project, the radio system that we currently have for the whole county. We're looking to fund like a million dollars from the City possibly from 2023 to 2026. Down in General Services, a Disparity Study. This is to give everyone equal access to business opportunities.

As we move down, you'll see in the Police Department we have Vehicle and Body Worn Cameras and basically what this is funding is services for our body camera's, data storage and equipment that's needed for the infrastructure of that.

As we move down into the Public Works section, one of the larger projects here is the Fleet Center Resurface that's in 2023.

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Cash Project Summary 04.17.21

Fund/Department	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
		☒	3	9	☒	7847 - Hardscaping/Landscaping	-	-	50,000	100,000	100,000	100,000	100,000	450,000
		☒	1	17	☒	8199 - Capital Project Reserves	80,000	80,000	80,000	80,000	150,000	150,000	150,000	690,000
			3	3		8202 - Facilities Impovements - City	-	-	60,000	70,000	-	-	-	130,000
	☒	☒	1	12		8513 - Facilities/Parking Annual Maintenance & Repair, 2022	-	-	-	200,000	200,000	200,000	200,000	800,000
	☒		1		☒	AUTO - 2496 - Facilities Right-Sizing Study	-	24,000	24,000	-	75,000	75,000	-	198,000
						Public Works Total	**80,000**	**220,250**	**1,110,000**	**1,504,000**	**971,000**	**995,000**	**920,000**	**5,720,250**
Urban Planning & Land Use														
			3	16		AUTO - 2481 - Planning & Urban Design Office Renovation	-	-	-	75,000	75,000	-	-	150,000
						Urban Planning & Land Use Total	-	-	-	**75,000**	**75,000**	-	-	**150,000**
						110 - City - General Fund Total	**80,000**	**220,250**	**1,925,000**	**3,581,500**	**2,656,000**	**2,465,000**	**2,270,000**	**13,117,750**
113 - Consolidated Parks-General														
Parks & Recreation														
			3	7		4022 - Wyco Lake Marina Docks	-	-	125,000	-	-	-	-	125,000
		☒	2	16	☒	4027 - Parks Restrooms	115,000	50,000	-	-	115,000	115,000	115,000	395,000
					☒	4033 - Shop Constr - WYCO Lake	-	65,000	-	-	-	-	-	65,000
			2			AUTO - 2418 - WYCO Lake Rock Wall Replacement (Casino Designation)	-	-	200,000	-	-	-	-	200,000
	☒		3			AUTO - 2452 - WYCO Lake Creek Dredging (Casino Designation)	-	-	-	400,000	-	-	-	400,000
			3	17		AUTO - 2357 - Leo Alvey Parking Lot Design	-	-	-	-	25,000	-	-	25,000
						Parks & Recreation Total	**115,000**	**115,000**	**325,000**	**400,000**	**140,000**	**115,000**	**115,000**	**1,210,000**
						113 - Consolidated Parks-General Total	**115,000**	**115,000**	**325,000**	**400,000**	**140,000**	**115,000**	**115,000**	**1,210,000**

Moving to the next page, we have Public Works. Basically we have the Facilities Right-Sizing Study that Jeff had mentioned a little earlier in his presentation. Then, we can see the blue line there that says 110 City General Fund so this is a total of all the City General Fund projects that we're paying cash for.

As we move into the next section, this is the Consolidated Parks General Fund. One of the larger projects that we have there is the Wyandotte County Lake Rock Wall Replacement, 82-year old rock wall that needs replacement. It did have a collapse 17 years ago.

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Cash Project Summary 04.17.21

Fund/Department	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
160 - County - General														
Appraiser														
			1	8		7302 - Street Level Imagery	-	-	-	-	-	200,000	-	200,000
						Appraiser Total	-	-	-	-	-	**200,000**	-	**200,000**
District Attorney														
			3	11		AUTO - 2387 - DA Cubicle Design	-	-	50,000	50,000	-	-	-	100,000
						District Attorney Total	-	-	**50,000**	**50,000**	-	-	-	**100,000**
District Courts														
		☒	1	11		8637 - District Court Carpet Replacement (Move to Operating 2022)	25,000	25,000	-	-	-	-	-	25,000
						District Courts Total	**25,000**	**25,000**	-	-	-	-	-	**25,000**
Election														
			1		☒	AUTO - 2493 - Elections Parking Lot Improvement	-	-	50,000	-	-	-	-	50,000
						Election Total	-	-	**50,000**	-	-	-	-	**50,000**
Emergency Management														
	☒		1	7	☒	AUTO - 2478 - Replace APX Radios	-	-	-	2,000,000	2,000,000	2,000,000	2,000,000	8,000,000
			3	4		AUTO - 2484 - Remodel Emergency Operations Center	-	-	-	-	200,000	200,000	-	400,000
						Emergency Management Total	-	-	-	**2,000,000**	**2,200,000**	**2,200,000**	**2,000,000**	**8,400,000**
General Services														
	☒		1	9	☒	AUTO - 2458 - Disparity Study	-	-	-	112,500	-	-	-	112,500
						General Services Total	-	-	-	**112,500**	-	-	-	**112,500**
Historical Museum														
	☒		3	9		AUTO - 2444 - East Gallery Renovations	-	-	20,000	-	-	-	-	20,000
						Historical Museum Total	-	-	**20,000**	-	-	-	-	**20,000**
Knowledge Department														
			2	4		7307 - Timekeeping Upgrades / Integrations	-	-	-	80,000	-	-	-	80,000
						Knowledge Department Total	-	-	-	**80,000**	-	-	-	**80,000**
Public Works														
	☒		3	15	☒	AUTO - 2480 - Fleet Center ADA and Steps	-	-	25,000	-	-	-	-	25,000
			2		☒	AUTO - 2211 - Carwash Improvements	-	-	30,000	-	-	-	-	30,000
	☒		1		☒	AUTO - 2449 - Fuel Infrstructure Replacement	-	-	45,000	-	-	-	-	45,000
	☒		2	16	☒	AUTO - 2450 - Fleet Center Resurface	-	-	-	120,000	-	-	-	120,000

Now we're moving into the County General Fund. These are some of the projects that are happening within the County General Fund. One of the ones that I will point out in the middle of the page is the Election Office, parking lot improvements over there at $50K and we also have split another $50K over into the Elections Levy Fund for a total of $100K. Right up under that, we have $2M to replace our county-wide radio system and I referenced that in the City General Fund earlier in the presentation, so we have a total of $3M slotted for that from 2023 to 2026. Then there is another piece to pay for the Disparity Study to pay for on the County side and we've allotted $112K.

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
Capital Cash Project Summary 04.17.21

Fund/Department	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
	☒		3		☒	AUTO - 2457 - Fleet Storage Shop	-	-	-	32,000	-	-	-	32,000
	☒		1	11	☒	AUTO - 2492 - Fleet Center HVAC	-	18,750	-	-	-	-	-	18,750
		☒	3	9	☒	7847 - Hardscaping/Landscaping	50,000	50,000	50,000	100,000	100,000	100,000	100,000	500,000
		☒	1	17	☒	8199 - Capital Project Reserves	80,000	60,000	80,000	125,000	150,000	150,000	150,000	715,000
		☒	1	12		8604 - Annex Building (Move to Operating 2022)	50,000	50,000	-	-	-	-	-	50,000
		☒	3	4		8695 - Facilities Improvements-County (Move to Operating 2022)	50,000	50,000	-	-	-	-	-	50,000
	☒		1		☒	AUTO - 2496 - Facilities Right-Sizing Study	-	56,000	56,000	-	175,000	175,000	-	462,000
						Public Works Total	**230,000**	**284,750**	**286,000**	**377,000**	**425,000**	**425,000**	**250,000**	**2,047,750**
Sheriff														
	☒		3	3		AUTO - 2461 - Operations Sworn Staff Workspace	-	-	-	-	-	-	85,000	85,000
						Sheriff Total	-	-	-	-	-	-	**85,000**	**85,000**
						160 - County - General Total	**255,000**	**309,750**	**406,000**	**2,619,500**	**2,625,000**	**2,825,000**	**2,335,000**	**11,120,250**
162 - County - Elections														
Election														
			1		☒	AUTO - 2493 - Elections Parking Lot Improvement	-	-	50,000	-	-	-	-	50,000
						Election Total	-	-	**50,000**	-	-	-	-	**50,000**
						162 - County - Elections Total	-	-	**50,000**	-	-	-	-	**50,000**
172 - County - Health Department														
Health Department														
			2	12		8721 - Negative Pressure Rooms for Infectious Patients	40,000	-	-	-	-	-	-	-
						Health Department Total	**40,000**	-	-	-	-	-	-	-
Knowledge Department														
			3	15	☒	7305 - Upgrade Land Management System	-	-	70,000	-	-	-	-	70,000
						Knowledge Department Total	-	-	**70,000**	-	-	-	-	**70,000**
						172 - County - Health Department Total	**40,000**	-	**70,000**	-	-	-	-	**70,000**

On this page we see we have the County General Fund. You can see the totals there. We can see where we jump up in 2023 to $2.6M and that is because of the radio project that is referenced and you can kind of see we stay up in—up over $2.5M all the way out to 2026.

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Fund/Department	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
212 - Dedicated Sales Tax														
Fire Department														
		☒	1	4		8015 - Annual FS Interior Renovation	-	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
			1	7		8095 - Fire Stations Generator Project	-	75,000	75,000	75,000	75,000	75,000	75,000	450,000
						Fire Department Total	-	**275,000**	**275,000**	**275,000**	**275,000**	**275,000**	**275,000**	**1,650,000**
Parks & Recreation														
			3	17		4005 - Replace Playground Equipment	-	-	-	-	125,000	125,000	125,000	375,000
		☒	2	16	☒	4027 - Parks Restrooms	-	65,000	115,000	115,000	-	-	-	295,000
			1			AUTO - 2341 - Community Center Improvements	-	75,000	100,000	100,000	125,000	125,000	125,000	650,000
						Parks & Recreation Total	-	**140,000**	**215,000**	**215,000**	**250,000**	**250,000**	**250,000**	**1,320,000**
Public Works														
	☒	☒	1	15		1141 - Neighborhood ADA Pedestrian Handicapped Ramps, 2022	-	-	200,000	200,000	200,000	200,000	200,000	1,000,000
		☒	3	21		1231 - Sidewalk Gap Program	-	-	200,000	200,000	200,000	200,000	200,000	1,000,000
		☒	3	20		1291 - Neigh Curb/Sidewalk Repair	-	-	125,000	125,000	125,000	125,000	125,000	625,000
		☒	4	13		1308 - Neigh Street Lighting Program	-	100,000	100,000	100,000	100,000	100,000	100,000	600,000
	☒	☒	1	18		1333 - Annual Pavement Preservation Program, 2022	2,500,000	3,100,000	3,100,000	3,100,000	3,100,000	3,100,000	3,100,000	18,600,000
		☒	1	21		1401 - Emergency Street Repairs	300,000	300,000	500,000	500,000	500,000	500,000	500,000	2,800,000
						Public Works Total	**2,800,000**	**3,500,000**	**4,225,000**	**4,225,000**	**4,225,000**	**4,225,000**	**4,225,000**	**24,625,000**
						212 - Dedicated Sales Tax Total	**2,800,000**	**3,915,000**	**4,715,000**	**4,715,000**	**4,750,000**	**4,750,000**	**4,750,000**	**27,595,000**
220 - Special Street & Highway-City														
Public Works														
			5	15		1055 - PW Asset Mgmt Sys Integrations	50,000	50,000	50,000	-	-	-	-	100,000
		☒	2	21		1306 - Neighborhood Street Repair, 2022	-	-	100,000	100,000	100,000	100,000	100,000	500,000
			3	14		1335 - Annual Traffic Safety and Operations Program	150,000	150,000	300,000	300,000	300,000	300,000	300,000	1,650,000
		☒	3	10		3304 - Pavement Marking & Signing Program	-	-	50,000	50,000	50,000	50,000	50,000	250,000
	☒		3	16		AUTO - 2477 - Road Temperature Safety Weather Monitoring Stations	-	-	50,000	-	-	-	-	50,000
						Public Works Total	**200,000**	**200,000**	**550,000**	**450,000**	**450,000**	**450,000**	**450,000**	**2,550,000**
						220 - Special Street & Highway-City Total	**200,000**	**200,000**	**550,000**	**450,000**	**450,000**	**450,000**	**450,000**	**2,550,000**

Going to the next page we move into the Dedicated Sales Tax. One of the things that we were able to do here in the Dedicated Sales Tax is our Annual Pavement Preservation which is up under Public Works. We were able to add $600K into this budget, so we're able to spend $600K of cash and take from debt and this also allows Public Works to be more flexible in the type of work that they do with having this cash. When we debt things, they have to go through a little more stringent process to get the work done they need. Moving to the next page.

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Fund/Department	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
221 - Special Parks and Recreation														
Parks & Recreation														
					☒	4033 - Shop Constr - WYCO Lake	-	50,000	-	-	-	-	-	50,000
			3	17		AUTO - 2355 - Septic Replacements WYCO Park	-	-	-	-	20,000	20,000	20,000	60,000
						Parks & Recreation Total	-	**50,000**	-	-	**20,000**	**20,000**	**20,000**	**110,000**
						221 - Special Parks and Recreation Total	-	**50,000**	-	-	**20,000**	**20,000**	**20,000**	**110,000**
223 - Tourism & Convention														
Economic Development														
						9261 - Rock Island River Bridge	-	2,000,000	-	-	-	-	-	2,000,000
						Economic Development Total	-	**2,000,000**	-	-	-	-	-	**2,000,000**
Emergency Management														
	☒		3	3		AUTO - 2486 - Camera Security System for Providence Medical Amphitheater	-	-	89,000	-	-	-	-	89,000
						Emergency Management Total	-	-	**89,000**	-	-	-	-	**89,000**
Historical Museum														
			4	12		8260 - Museum Auditorium AV & Remodel	10,000	10,000	-	-	-	-	-	10,000
			4	12		8262 - Museum HVAC	100,000	100,000	-	-	-	-	-	100,000
			1	9		8613 - Museum Roof	300,000	325,000	-	-	-	-	-	325,000
						Historical Museum Total	**410,000**	**435,000**	-	-	-	-	-	**435,000**
Parks & Recreation														
		☒	4	14		1070 - Trail Network Dev Prog	100,000	200,000	100,000	100,000	100,000	100,000	100,000	700,000
			3	19		4406 - Davis Hall Renovations	125,000	125,000	120,000	-	350,000	-	-	595,000
						Parks & Recreation Total	**225,000**	**325,000**	**220,000**	**100,000**	**450,000**	**100,000**	**100,000**	**1,295,000**
Public Works														
		☒	2	14		8210 - Memorial Hall Facility Improvements	25,000	40,428	25,000	50,000	50,000	50,000	50,000	265,428
			3			8216 - Memorial Hall Ballroom Sound System	-	76,284	-	-	-	-	-	76,284
						Public Works Total	**25,000**	**116,712**	**25,000**	**50,000**	**50,000**	**50,000**	**50,000**	**341,712**
						223 - Tourism & Convention Total	**660,000**	**2,876,712**	**334,000**	**150,000**	**500,000**	**150,000**	**150,000**	**4,160,712**

We have a Tourism Fund here and a significant project here is the Rock Island River Bridge at $2M. It's in the 2021 Budget.

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Fund/Department	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
225 - Community Development														
Parks & Recreation														
			3	13		4035 - NRSA Improvements (City Park, Clifton, Reagan)	650,000	650,000	570,000	-	-	-	-	1,220,000
						Parks & Recreation Total	**650,000**	**650,000**	**570,000**	-	-	-	-	**1,220,000**
						225 - Community Development Total	**650,000**	**650,000**	**570,000**	-	-	-	-	**1,220,000**
560 - Sewer System														
Public Works														
	☒	☒	3	4		6001 - System Capacity Upgrades, 2022	210,000	210,000	220,000	230,000	240,000	250,000	260,000	1,410,000
		☒	1	6		6115 - City-Wide CSO Management	925,000	925,000	925,000	1,018,000	1,018,000	1,018,000	1,025,000	5,929,000
		☒	1	9		6166 - Annl Emergency System Repairs	330,750	330,750	347,000	364,500	383,000	402,000	425,000	2,252,250
		☒	1	6		6301 - Annual Sanitary Sewer Rehab	3,100,000	3,100,000	2,555,000	3,417,000	3,588,000	3,760,000	3,950,000	20,370,000
		☒	1	7		6302 - Annual Treatment Plant Repairs	3,300,000	3,300,000	2,800,000	3,670,000	3,850,000	4,000,000	4,250,000	21,870,000
		☒	1	8		6303 - Annual Pump Station Repairs	3,255,000	3,255,000	2,717,000	3,588,000	3,768,000	3,950,000	4,150,000	21,428,000
		☒	1	5		6320 - Annual Stream Crossing Repairs	700,000	700,000	735,000	770,000	810,000	850,000	890,000	4,755,000
						Public Works Total	**11,820,750**	**11,820,750**	**10,299,000**	**13,057,500**	**13,657,000**	**14,230,000**	**14,950,000**	**78,014,250**
						560 - Sewer System Total	**11,820,750**	**11,820,750**	**10,299,000**	**13,057,500**	**13,657,000**	**14,230,000**	**14,950,000**	**78,014,250**
562 - Public Levee														
Parks & Recreation														
		☒	3	11		4244 - Kaw Point River Front Park	10,000	38,680	10,000	10,000	10,000	10,000	10,000	88,680
						Parks & Recreation Total	**10,000**	**38,680**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**88,680**
						562 - Public Levee Total	**10,000**	**38,680**	**10,000**	**10,000**	**10,000**	**10,000**	**10,000**	**88,680**

As we move to this next page, we start to go through some of our Enterprise Funds so we can see where we have Sewer System basically spending $11.8M in 2021and kind of staying around the same level out for the whole six years and we do jump up to the $14M in 2025 and 2026. Then, we have the Public Levee where this is funding that goes towards the park at our Public Levee. You see we have $38K available for 2021 and $10K each year. It comes from the developer there.

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
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Fund/Department	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
563 - Stormwater Utility														
Public Works														
		☒	3	10		5082 - Cash Resv Debt Mgmt Major Cap	200,000	200,000	250,000	250,000	250,000	250,000	250,000	1,450,000
		☒	1	19		5303 - Storm Sewer Repairs/Replacement	1,300,000	1,300,000	2,000,000	2,500,000	3,000,000	3,000,000	3,000,000	14,800,000
		☒	2	10		5305 - Stormwater Environ Compliance	400,000	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000
		☒	1	15		5306 - Annual Hillside Deterioration Program	-	-	100,000	100,000	100,000	100,000	100,000	500,000
		☒	3	10		5313 - Stormwater Prelim Eng Studies	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
		☒	1	13		5314 - Turkey Ck Flood Control Proj	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
						Public Works Total	**2,150,000**	**2,150,000**	**3,000,000**	**3,500,000**	**4,000,000**	**4,000,000**	**4,000,000**	**20,650,000**
						563 - Stormwater Utility Total	**2,150,000**	**2,150,000**	**3,000,000**	**3,500,000**	**4,000,000**	**4,000,000**	**4,000,000**	**20,650,000**
						563 - Stormwater Utility Target	**2,150,000**	**1,530,000**	**800,000**	**500,000**	**500,000**	**500,000**	**500,000**	**4,330,000**
						Over/(Under)	**-**	**620,000**	**2,200,000**	**3,000,000**	**3,500,000**	**3,500,000**	**3,500,000**	**16,320,000**
566 - Stadium														
Stadium														
			1	8	☒	9239 - Stadium Facility Improvements (Star Revenues)	300,000	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
						Stadium Total	**300,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**1,500,000**
						566 - Stadium Total	**300,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**1,500,000**
701 - Environment Trust														
Public Works														
			1	7		5402 - Annl Maint/Monitor-Garland	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
						Public Works Total	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**900,000**
						701 - Environment Trust Total	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**150,000**	**900,000**

On this page we have our Stormwater Utility Fund. One of the things we're showing here is that our Stormwater Utility Fund we have a target dollar amount and we have a dollar amount that we need to spend. The amounts that we need to spend—we can't reach them because the fund is insolvent and we don't have the funding coming in.

We can look at 2022, we have like $3M of spending that needs to happen, but we only have a target of $800K because of the revenue that's coming in so that puts us at $2.2M over what our targets are or over our budget otherwise and pretty much, if we don't have the revenue coming out, we can see that we don't have the funding to do projects within this cash fund all the way out to 2026 so we're about $16M in the hole if you look at the six year total.

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Fund/Department	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
971 - City Capital Project														
Police Department														
			1	23	☒	7405 - Vehicle and Body-Worn Camera Program	200,000	200,000	-	-	-	-	-	200,000
						Police Department Total	**200,000**	**200,000**	-	-	-	-	-	**200,000**
Public Works														
			3	15	☒	1065 - Village W.Infrastructure Improvements	70,000	70,000	-	-	-	-	-	70,000
		☒	2	14	☒	1068 - Concept Studies & Roadways	150,000	150,000	-	-	-	-	-	150,000
		☒	2	24	☒	1069 - Bridge and RCB Inspections	176,000	176,000	-	-	-	-	-	176,000
						Public Works Total	**396,000**	**396,000**	-	-	-	-	-	**396,000**
Stadium														
			1	8	☒	9239 - Stadium Facility Improvements (Star Revenues)	-	1,168,037	-	-	-	-	-	1,168,037
						Stadium Total	-	**1,168,037**	-	-	-	-	-	**1,168,037**
						971 - City Capital Project Total	**596,000**	**1,764,037**	-	-	-	-	-	**1,764,037**
972 - County Capital Project														
Parks & Recreation														
					☒	4033 - Shop Constr - WYCO Lake	-	120,000	-	-	-	-	-	120,000
			3	20		4255 - Community Center AC units	100,000	-	-	-	-	-	-	-
						Parks & Recreation Total	**100,000**	**120,000**	-	-	-	-	-	**120,000**
						972 - County Capital Project Total	**100,000**	**120,000**	-	-	-	-	-	**120,000**
991 - Non-Debt Internal Improvement														
Public Works														
	☒	☒	3	16		1220 - Fairfax Industrial Area Improvements, 2022	130,000	130,000	130,000	130,000	130,000	130,000	130,000	780,000
						Public Works Total	**130,000**	**130,000**	**130,000**	**130,000**	**130,000**	**130,000**	**130,000**	**780,000**
						991 - Non-Debt Internal Improvement Total	**130,000**	**130,000**	**130,000**	**130,000**	**130,000**	**130,000**	**130,000**	**780,000**
						Capital Cash Project Summary Total	**20,056,750**	**24,760,179**	**22,784,000**	**29,013,500**	**29,338,000**	**29,545,000**	**29,580,000**	**165,020,679**

This page pretty much we can see that with some—we have like our Capital Projects Fund and we have body cameras there and we have some stadium facility improvements. This is funding that is just carried over from prior years that we will be spending this year.

Dave, I guess you could bring up the Unfunded slide.

UNIFIED GOVERNMENT
2022 - 2026 Proposed Capital Maintenance Improvement Program (CMIP)
DEBT FINANCED PROJECTS - UNFUNDED

Project Type	New	Annual	Dept Priority	Ranking	MSF	CMIP	2021 Original	2021 Amended	2022	2023	2024	2025	2026	FY21-26
City Debt Projects														
Streets														
		☒	1	19		UF 1301 - Annual Concrete Repair Program, 2022	-	-	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	25,000,000
		☒	1	18	☒	UF 1333 - Annual Pavement Preservation Program, 2022	-	-	20,000,000	20,000,000	20,000,000	20,000,000	20,000,000	100,000,000
						Maintenance Total	-	-	**25,000,000**	**25,000,000**	**25,000,000**	**25,000,000**	**25,000,000**	**125,000,000**
						Streets Total	-	-	**25,000,000**	**25,000,000**	**25,000,000**	**25,000,000**	**25,000,000**	**125,000,000**
Bridges														
		☒	3	12		UF 2301 - Annual Bridge Repair, 2022	-	-	13,700,000	13,700,000	13,700,000	13,700,000	13,700,000	68,500,000
						Bridges Total	-	-	**13,700,000**	**13,700,000**	**13,700,000**	**13,700,000**	**13,700,000**	**68,500,000**
Facilities														
	☒		3			AUTO - 2416 - PBC Court Services	-	-	-	950,000	-	-	-	950,000
			3	24	☒	AUTO - 2059 - New Animal Services Facility	-	-	-	-	-	-	4,300,000	4,300,000
						Facilities Total	-	-	-	**950,000**	-	-	**4,300,000**	**5,250,000**
						City Debt Projects	-	-	**38,700,000**	**39,650,000**	**38,700,000**	**38,700,000**	**43,000,000**	**198,750,000**
Public Building Commission														
			3			AUTO - 2417 - K-32 Quiet Zone II	-	-	-	-	2,000,000	-	-	2,000,000
						Public Building Commission Total	**2,440,000**	**2,040,000**	-	**2,325,000**	**2,400,000**	**800,000**	-	**7,565,000**
						Debt Project Total	**2,440,000**	**2,040,000**	-	**2,325,000**	**2,400,000**	**800,000**	-	**7,565,000**
						All Debt Projects Total	**2,440,000**	**2,040,000**	**38,700,000**	**41,975,000**	**41,100,000**	**39,500,000**	**43,000,000**	**206,315,000**
Grants														
			3	24	☒	AUTO - 2059 - New Animal Services Facility	-	-	-	-	-	-	4,300,000	4,300,000

The slide we're looking at now is basically Debt Projects that we have that don't have enough funding this year or don't have funding at all. Jeff referenced the buckets of funding that he needed for Street Preservation and Concrete Program and Bridge, so we have funding but we don't have the adequate funding for all the projects that Public Work's needs. What we have here in the Annual Concrete Repair Program is the funding that we don't have set-aside for Public Works within our budget and that we had to unfund to have a successful program.

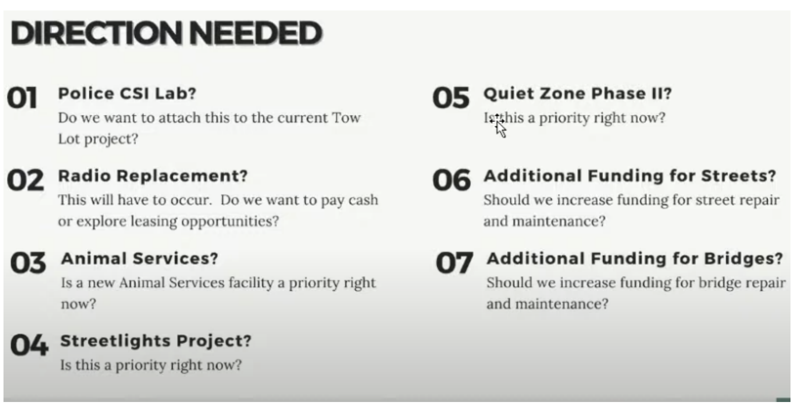
The same with the Annual Pavement Preservation Program, $20M we could not fund, so we have it here in the unfunded and then also our Annual Bridge Repair at $13M for the six years going out from 2022 to 2026.

We also have our Court Services Building. We need to replace the plumbing there and do a lot of other things but we chose to unfund that this year.

We also have the Animal Facility Control. We don't have funding for that at $4.3M that we were looking to fund ourselves. We also have $4.3M we're looking for in grants for that which makes that a total of $8.6M.

The other project that we haven't funded is our Quiet Zone that's out in 2024.

Dave, you can bring up the Direction Needed slide.



Mr. Bach said I'll jump in here, Reggie, I think to cover this piece. A few of these projects as we've talked through this to point out, you know, all the things that we've built into the budget which we believe are in keeping with the direction we've had from the Commission. I'll start off, you see the Police CSI Crime lab. That one is on the spreadsheet. I don't believe the Commission has given us the direction to say that is a priority. We want to put that in, that is one that the Police Department has brought forward, requested it, though I wanted to set it out and make sure that was something that we wanted to put in. It is a project that would go forward in coordination with the tow lot, but the Commission has not given the direction on that so unlike all the other projects that are built into that, we've had a lot more conversation on those over the time.

The Radio Replacements, that's another big one. As you see, it starts out there in 2023 and I want to make sure and characterize that correctly. We are not replacing the whole system in the sense that the towers and all that that we built here. We got into that and started that project almost a decade ago, you know, that's all intact. What happens through the course of it is they change out the radios and kind of like every ten years or so they just make us do a complete revamp of where we're at, so we'll need to start replacing all the radios in our system and that's why we build that in at about $3M a year. It's a very large cost center and it's kind of like an ongoing expense it'll go through. We're trying to spread it out and then it comes back.

Animal Services, we've brought this project to you before. There's really two opportunities within it. One is to go near the current Animal Services facility and build about a $4.5M facility there that would be more of a shelter that would give us the expanded space we need for operating day-to-day so we would not reach a point as frequently as we do now where we cannot pick up animals because we do not have a place to put them. Our people down there do a real good job of moving them out, but we can't move them out immediately. Sometimes it takes a week or two to move through the pets that are in, but we just need more space. The larger project is the one when we add the other $4.4M to it. It's more of the adoption center and many of the other amenities that can have a profit center based in behind it, but it's also a lot bigger project.

Streetlights; that's a $35M to $50M project in the community. It would certainly provide a higher quality of look in the community. We would have less lights go out throughout the course of the year. We would go to an all LED type system. We would be able to control lights. We would be able to dim them down at certain times of night, have them increase back up depending on what our desire is in certain areas. With the LED it's also a very controlled light so you're not throwing as much light up into the sky, you're keeping it down into the community. This would provide a direct savings back to the Board of Public Utilities. As you know we do not pay the BPU for the electricity it takes to run the lights so this would—well, it's not a savings for the Unified Government, it is a savings for the community and the ratepayers in the community because they will not have to have a percentage of what they go into paying for as much in the cost of lights.

Quiet Zone Phase II; that's been out there kind of in outyears. It has taken us quite a while to get through Phase I and we're finally seeing the light at the end of the tunnel with that one. We believe it's going to be installed this year as we've had very good interaction with Union Pacific Railway though whether or not we would plug this next phase of that down the road, or down the rail I should say, into the budget; we've got that warranted discussion to build it in.

Then, of course, the biggest one that's number one on our agenda—our survey list every time we issue it out, spend more money on streets. As Jeff has told you in going through this, you can hit this at any number. You can add a million, you can add five million, you can add another ten million, I mean we need to add more money into this area. This is one of those where you're deciding now what the community is going to look like in the next decade. You wait 10 years until everything is red on that map, it's going to be pretty bad. This is a high area of emphasis. We've been pointing this out and we put a little bit more money to it. I highly recommend we send more money over toward our streets.

Same thing for bridges. The longer we let those go, the more probability comes that we'll have times where we will have to shut down bridges for longer stints. The number you saw in there needed for bridges doesn't even account for bringing Central Avenue back in. I think that's a study by itself, you know, to determine what the future need is. This is really those smaller bridges or smaller crossings throughout the community. These are some of the big ones not currently built into the 5-Year Plan other than the CSI Lab is there and we can move it or whatever as per your direction, and the Radio Replacement, I should say; Items 1 and 2 are on there. The other ones are not built in.

The other one, it's not on this list, but the Special Revenue Projects that are listed, and I think you'll note that had the Northeast Patrol Station. When we put that in a couple years ago, the conversation around that was, well, if we come in with a retail project, we can build that in with it and make it part of it. So, it doesn't hold out a piece of the fund from the General Fund or Debt, it was anticipated it would be built in association, so if that's a priority and you want to build that station by itself, we need to either add more money into the budget in the future or take something out to put it in there. So, while it's listed, it's listed as one of those that anticipates there would be a revenue project coming forth with it in order to make it happen.

With that, I will open it back up to the Commission for comments and discussion so we can clarify where we're at on things that needed or some morediscussion about it.

Mayor Alvey said let me ask, if you would keep that slide up, so we just basically had the discussion today in the quarterly meeting, joint meeting between the UG and the BPU Streetlights Project. Perhaps there might be some opportunity for federal funding for that kind of project. It would seem to me that, I don't know, but with Radio Replacement, again this is for our emergency system, is that also something that might be able to be funded through some federal support or a Police CIS Lab? As we look at these, and I think that's why it's so important for us, as a Commission, to dig into these through our Infrastructure Review Committees to understand really what we're faced with, so the presentation was great to show us where we're lacking, where we need to go. We also need to get a more complete understanding, I think, of what are possible revenue sources for these or funding sources for these and that allows us then to maybe get a longer term view.

Let's say we were to fund, you know, ask for more funding for streets, we would assume then that the additional funding would go to what kind of street programs. Would it be those that have the most deterioration, would it be the ones that have the most traffic, would it be the ones that would perhaps incentivize or encourage even greater development? Those are the kind of questions I think we have to answer if we're going to make prudential decisions about where or how we might fund additional projects.

Mr. Bach asked, Mayor, do you want me to answer what I can within that? **Mayor Alvey** said yeah. I'm just going to put this out as a comment. It seems to me that we're going to have to dig in a little bit more. What's the timeframe for direction? **Mr. Bach** said I probably would take to a lot of the bigger questions here are ones that the committee that's been assigned to infrastructure we'll need to work to answer. What I presented to you tonight, what is on the spreadsheets, what I would be moving forward with to present in the budget at the end of June unless you give me direction to say you need to go ahead and stick $2M more into streets or I want to make that Animal Services facility happen now and move it up. So, what you have in front of you for the spreadsheets is our recommendation in order to utilize the funding that we currently believe we'll have and as we go through and certify the tax numbers in May and in the first of June, there could be some movement on that and that's where you always see if we come back and highlight something. We had to take something out to value—to get our budget in place or if we have a little bit more to work with, we can point that out.

These other items are ones that, you know, I would say Items 3-7 really come in to the point of the Infrastructure Committee talking about that and seeing what they want to—how there might be ways for us to add that as we go into future years and the grant funding may be a way to do it. I mean, right now when we look at that, the CSI Lab is mainly bricks and mortar. Our Intel back from Thorn Run in Washington tells us not eligible, all the money in there is about technology, maybe we can get some of that toward radio, but it seems to be more new technology. I think we have a couple hundred thousand we might be able to go toward on the CSI Lab, but not the big stuff. That's my answer and I guess that's the direction—what I'm saying is, I've got to know where to go to build the budget for this summer and then you tell us as we make our long range plan from here.

Mayor Alvey said so let me ask you, just to be clear, you would ask for—if the committees, and it's not just one committee, it will be multiple committees, brought all back to the Commission, you would be looking at some kind of recommendation, firm recommendation, as to these are our priorities for infrastructure by the beginning of June? **Mr. Bach** said yeah, I mean really for what's on the spreadsheets I kind of like to go through these meetings and determine if that's where we want to go unless we find additional funding somewhere as we build that out, as we get down into May. If I'm going to take it from the—if I'm going to take money from other parts of the fund to budget to put it toward Capital, that means I've got to reduce it off somewhere on the Operating side. I need to know that as we go through the next couple of weeks into May. **Mayor Alvey** said alright, so you're looking for mid-May specifically on what's listed on the spreadsheet and if there is going to be any additional funding, then that has to be shifted around and it will take rob Peter to pay Paul, you want to know that by mid-May? **Mr. Bach** said yes sir.

Commissioner Townsend said, Administrator, a couple of questions. Just as you asked us several months ago, if we had particular desires with regard to the budget and to submit those in April, so you're asking the same thing directly to you or through a committee? I just want to be clear about how this is to be communicated. **Mr. Bach** said I would ask, if it's possible, I mean if there's a question that can happen in the course of questions about what's on there where we have the team, we can do it in the meeting this week or the next time we come in to talk about CMIP I think in two weeks. Those would be great environments. You could bring that up to us in between if there's questions about that, you want to talk about before we come back to our next meeting. It's helping us work through it, kind of getting the public discussion with you all as we go through these projects would be beneficial, but we can certainly talk about them offline and put them back and then try to talk about them a little bit more in the coming CMIP sessions, if you'd like. **Commissioner Townsend** said I know there will be more CMIP for sure. I'm just not clear about this. If you wanted our recommendations with regard, let's say, to these seven or eight projects that are currently on the screen, how do we—when do we get that to you before the next CMIP public meeting? **Mr. Bach** said if you want to send me an email or call me, we can talk about it or if you want to get into the project a little bit more and would like to have somebody involved with this, you know, from Public Works to talk through it, we could do that. That would be my request. **Commissioner Townsend** said okay, that's fine.

Second question, with regard to numbers, for instance, if I wanted to say of the list that's there now in terms of the projects you want direction on, and I wanted to say I think funding of Street Maintenance or more for street repairs should be added, are you looking for us to give you a number specifically? **Mr. Bach** said well, I mean, I think that's one where you could probably approach that in different ways, commissioner. I mean a number certainly as we go toward a goal if it's—you know, I think what happens if we pave an extra mile, you know, of lane miles a year or something like that. Maybe that's an answer Jeff could give you tonight to show okay. Jeff, what's the number you went through earlier about the increase number we need to get to? I think we're trying to get to $20M annually, right, so that's an additional—**Mr. Fisher** said correct. **Mr. Bach** said so that's an additional seven on top of what we're spending currently, right? **Mr. Fisher** said yes, around $7M. **Mr. Bach** said to hit our goal, so we stop depleting—I mean we get ahead. That's the time we get to, to get ahead of where we are on the streets.

Commissioner Townsend said the other question I had and it was touched on in one of the slides that was shown a few before this and there was a reference made to the money that was approved several years ago by our citizenry. I think it was extension of the tax money that went when I first came on and was already in place, the CNIP. I don't recall or tell me how it is that we no longer have that particular designation. I'm not sure I missed a meeting on it, but again, that was such a valuable tool for us as commissioners to direct money to certain projects. You know this is a big plan overall, this whole process, but when we as commissioners could direct money to say, for example, a park would get curbs and sidewalks and they need some more, we just lost that ability. I'm a bit confused how we no longer have that. Maybe we could have it on a smaller scale, but I would like to have some more clarity about that issue. **Mr. Bach** said that funding source was within our Dedicated Sales Tax and a few years ago back when you came on the Commission there was a time in there where the commissioners held—and Debbie you can probably remind me as to how much money we set-aside. I think it was a total of $4M or something like that where we did it in two different chunks. **Ms. Jonscher** said yes, that's correct. **Mr. Bach** said so we did like $2M in, I can't remember the years, but like in 2012 and—**Ms. Jonscher** said I believe it was 2013 and 2015 for the two issues and it was $2M a piece split out between the different districts. **Mr. Bach** said thank you, Ms. Jonscher. So, we put the $2M in each one, we divided that chunk up and said the districts get a divisible number of dividing out that way and I think we did it by, I can't remember if we did it by the eight Commission districts and set it out there for you to be able to directly allocate towards the projects.

Since that time, and I know we didn't want to allocate it, so we put so much in a year. We didn't want to go beyond the point of when that fund ran out. We could not commit it beyond that so, of course, we had that divvied out into different funding expenses between Police, Fire and Neighborhood Infrastructure now, but that would be a matter of reprioritizing where that money is expended, Commissioner, and if you wanted to put it to a different source.

Commissioner Townsend said I thank you for the explanation because it was already in process when I came on the Commission, but it was a great tool to be able to use after I came on in 2013. So, I was just wondering why since we have had that Dedicated Sales Tax approved again through a vote several years ago, why we are not doing that again, maybe on a smaller scale. I would like to have that conversation again so it would be easier for me, as a commissioner, and others to make sure that some of these smaller projects don't get overlooked as well.

Commissioner Ramirez said thank you Jeff and staff for the presentation. I know a month or two ago we got a very grim picture painted for us and what we needed to do for our infrastructure, so thank you for continuing to bring this forward and to make sure that we, as a governing body, stay on top of this and come up with a strategy.

I have a couple of questions. The first question, I believe Angel may be able to help answer this. It was a while ago that I asked when it came to the park restrooms, the schedule of which restrooms would be renovated for each year. I don't know if someone has that on hand or if someone can send that to me, which restrooms are going to be renovated each year. **Angel Obert, Assistant Director of Parks & Recreation,** said I can get that over to you. **Commissioner Ramirez** said okay, that would be great. I know I had asked you and Jack about it before, but I have lost that list, so that would be great if you could send it over again. **Ms. Obert** said yes. I'd be happy to do that.

Commissioner Ramirez said my second question, Doug, when you were talking about the radio replacement and part of the question, it says explore leasing opportunities. This may be a very early question, but what opportunities are out there for that particular project? **Mr. Bach** asked, Melissa, would you feel comfortable talking about some of that that we've come up with? **Melissa Sieben, Assistant County Administrator,** said I'm assuming you're referring to the radio project, correct? **Mr. Bach** said yes.

Ms. Sieben said the state of Kansas actually has this particular item, the radios, as part of their state contract and one of the ways in which you can procure the radios is through a leasing option as opposed to a purchase option. What we want to do is explore the different ways and means in which we can do that and then also look at the type of mechanisms for how we recoup money from the department. Right now, Jeff's group with Public Works has been working on an internal service fund with our Fleet Division and then we would be looking at a similar situation for our radios as well. We just want to explore those to see what best fits and what is going to be the most efficient and effective for the Unified Government going forward and keeping us in compliance with sort of the standards the region has for how it responds and corresponds together for incidents.

Mr. Bach said, Commissioner, I might add, there's several different, I shouldn't say several, a couple of different things that really come into that lease option. One option enables us to get the radios and then turn them back in, so we never own those radios, but as they become older, you know, they just change them out, so we're just kind of paying a maintenance fee and you just kind of keep rotating them in and out.

The other one is we take a big batch of radios upfront and then we lease/pay it over a term of years. That's kind of an evaluation we'll be doing probably over the next 12 months and figuring out what's our need of how many we need to replace in the next five or six years which is probably most all of them. As you see, we've kind of got this strung out the budget over that whole time period, so I don't know if it'll get all the radios replaced if we do it that way. **Ms.**

Sieben said we may be able to get a hybrid approach based on what Doug is saying. I didn't go into as much detail as he did, but we could look at a hybrid. There may be some where we want to own them and step them down at the end of a lease, so there are some opportunities there for us to really maximize on how much we spend over time and try to recoup some dollars that we would otherwise have lost. **Commissioner Ramirez** said thank you for the explanation and thank you for exploring these options and finding an option that is efficient for us. That was my only question on the radio replacement.

One last thing, I just wanted to—and I know the last time I met with the Mayor I mentioned this with Mayor Alvey, especially with the American Rescue Plan Funding that we will be receiving. I completely understand that guidance is still coming from the Treasury Department. We don't know how that money can be spent but I highly encourage us, as the governing body and Administration, if we see that some of that money—large amount of money can be used for infrastructure, I would highly encourage us to look into that and see in what ways we can use that money because that would really help us as a cushion moving forward.

I thank Congress and President Biden for signing that and allowing us to receive that stimulus money, so I just hope that we keep that in mind that when we receive the guidance and move forward on how we spend the money, that infrastructure should be something in the forefront of our minds. **Mr. Bach** said thank you, Commissioner. I think that's a great idea.

Commissioner Johnson said I just had a few questions. I may come back around later on just to defer time to my other colleagues, but I'll ask a few of them. Can you talk about the priorities under the Debt Finance Projects? I'm looking at line item 1334, the Annual Alley Improvement Program. Can someone talk about the strategy on that? I know we have a lot of alleys that need addressed and certainly, I'm just making an assumption, but I think it's an educated assumption, that even at $300K a year, that's not really going to make a real big dent. So, with that, can someone tell me what the overall strategy is relative to the Alley Improvement Program?

Mr. Fisher said I can speak to that, Commissioner. It started out a couple years ago, as you said, strictly out of need. Initially, we were thinking we would identify sort of high impact alleys. Maybe alleys that were being used for rear parking more than others or had more users and then based on conditions. I believe even, I think in the last two winters, although this last winter may have been impossible for us to do it, but in-house resource. A couple winters ago we started getting into alley's and just generally cleaning them up and making them smoother the best we could until we can get funds dedicated to overlaying those alleys, so we're taking a multi-prong approach to that the best we can. This winter was pretty difficult for us to do that. That's kind of been our approach and you're right, it's only going to do—based on conditions it might do three or four. **Commissioner Johnson** said that's not a complete overlay. That's more or less patching holes and things of that nature. Is that correct? **Mr. Fisher** said that $300K would be to overlay. It just won't get us very many alleys depending on conditions. **Commissioner Johnson** said okay, great. I just wanted to make sure we were still in the same place on that.

I'm looking under Sewer Systems, Item 6048, the Green Infrastructure Improvements. We have $5M allocated in 2022. Can you tell me a little bit more about that and if you've already stated this, please forgive me for re-asking the question. **Mr. Fisher** said I don't believe we've spoke to that. If Troy Shaw is still on the call, I may need some help from him on that, but I believe that's placeholder dollars for a few different areas, but particularly in case we pursue the WIFIA funding and Jersey Creek area. Staff has been developing a green infrastructure strategy and policy that really is going to require some backing from stormwater as well.

I believe that—if Troy's on the phone, are you there Troy? **Ms. Sieben** said Troy is on the phone. **Mr. Fisher** said, Troy, can you speak to that anymore clearly? **Troy Shaw, County Engineer,** said I can give you a little bit. Jeff is correct. Part of that is related to the consent decree for sanitary sewer and IOCP and then it also relates to the WIFIA funding as well. It's kind of—a great infrastructure is a way to solve a lot of the concerns we had in one chunk and we're still programming that out and planning that. I think we've been—Water Pollution Control and Engineering has been looking at that over the last few years and I think in '22 and on we'll start to implement some of those plans that we have. That's kind of the gist of it in coordination with the WIFIA and IOCP and the consent decree. **Commissioner Johnson** asked, will that be focused on Jersey Creek or is that going to be community-wide, that $5M? **Mr. Shaw** said there will be plans for it. That $5M is not necessarily for Jersey Creek. A portion of that would likely go to Jersey Creek if we get the WIFIA and other opportunities to help supplement that and make a better project in that area as well, but I think the gist of that green infrastructure is made to spread out throughout the entire community. You're right, if that WIFIA comes up and we can utilize from the green structure and make a bigger and better project and a bigger impact for the community, that's definitely going to happen.

Mr. Fisher said, Commissioner Johnson, that's one of those areas that we spoke to earlier when we talked about leveraging resources and opportunities, so if we're going to pursue WIFIA, then of course we're going to leverage all we can towards that Jersey Creek area.

Commissioner Johnson said okay. Just a couple more and then I'll yield the floor. The Safe Routes I'm looking at under Grants, Item 3037, the Safe Routes to Schools, that is slated for 2021. Is that going to happen and the reason why I'm highlighting that is because the cost has increased, from my recollection, at least \$500-\$700K from when we originally had this slated and I'm sure that's just because of the increasing value of construction and concrete overtime. Is that going to be done this year? I guess the reason I'm asking that is I just don't want that cost to continue to increase. **Mr. Shaw** said that number you're seeing there is the grant funding that we receive, so that is not UG money in that line item, that's the grant funding. The project is under design right now. It's a KDOT project so it will bid, I believe, late this year. Once KDOT--typically how they do their projects, their fiscal year runs out in October, I think, is the end of their fiscal so it will be bid before the end of their fiscal year and likely start construction early spring next year. **Commissioner Johnson** said that \$1.7M is a good number that we can expect for it to cost? **Mr. Shaw** said that \$1.7M is strictly the grant portion of it. I think you can go back—there is a UG funding of that too. I can't remember what exactly it is, but I'm throwing out \$300-\$400K, something like that, but it's not going to be like—How much Doug? **Mr. Bach** said it's \$428K. You can see that Commissioner, on the first page under Streets under Debt. You'll see there's line item #3037 so that's the matching UG portion of that revenue that goes with it. **Commissioner Johnson** said gotcha, great.

My last question is with regard to the Northeast Patrol Station. I think, Doug, you kind of answered that by and large what the strategy was. I'll be honest with you and, of course, you know we've talked about some potential projects that might be—that we could probably leverage on this. I will say that I think that the community of the northeast has suffered a long time. This community obviously has been one of those leaders in crime throughout the city. I think that in terms of overall investment that whether or not we find a matching or a leveraging partner, we need to make an investment in this community. While I agree with the strategy that we need to find an economic development partner, I don't want that to limit us in terms of building that.

Having said that, the \$3.5M obviously is not enough by itself. I would like to have further dialogue about doing a standalone project with the caveat that our plan to find a partner it still stays intact. Also, to maybe even looking at moving that project up to 2023 versus 2024 and so I just want to put that marker there. We can have further dialogue about that later and with that, Mayor, I'll yield the floor. Doug, if you or anyone has any comments on that, I would entertain it.

Mr. Bach said my main reason for pointing that out is because that special revenues project is a unique area that—you know we threw it in there and I didn't want that project just to linger out there and then move up over the years and the Commission say let's do it. That's basically—I mean right now I would have to say that on the unfunded list and you accurately pointed that out. So if we're going to fund it regardless of having an outside source of funding through the special revenues, which we will hope and work, I should say more than hope, we'll work on alternatives that can come in and assist this, but if that's not happening, it really needs to be prioritized to find its way into our regular Buildings and Facilities fund with the rest of those projects that are listed out there. You're right on in that point. If that's where we need to go, then that's where it needs to be. It needs to be under Facilities, not to say we can't still work on project funding for it, but it would need to be in one of those other areas. **Commissioner Johnson** said I would strongly encourage that. I don't know if I have much support from my fellow commissioners, but I think it's time for us to make that a priority. Mayor, I yield the floor. I will be back with more questions later.

Commissioner Bynum said two quick things. I 100% support Commissioner Johnson's comments on the Northeast Police Substation Project and I would also suggest for our consideration that we could look at it under the same fund with which we are dedicating funding to the Rock Island Bridge in the economic development out of the Tourism fund if we are able to pair it with an economic development project. I'll just pitch that on out there and certainly we can discuss it later but I am more than willing to join Commissioner Johnson and Townsend to work on making that substation a reality.

My question for tonight is, on page 6 of Cash, if we could look at that real quick. Under Parks & Rec, Trail Network Development. If I could have some explanation on that project, that runs across all of the years for a total of $700K? **Ms. Obert** said I can help answer that question. I believe it was December of 2020 when we brought before, I think, it was four parks for this Trail Network Development program and we brought them before the Commission and it was decided that Klamm Park would be the first project where we started to implement this program. That's why you'll see it over seven years because we're only given $100K per year to be able to do this project. **Commissioner Bynum** said okay, I really appreciate that. I wondered if that's what it was and the reason that I ask is because you already know that we've had a community member, I guess, bring a presentation to the Parks Board about the trails at Wyandotte County Lake that needs some help, so this listed in our CMIP is about all the other parks. The ones that we've already talked about in previous meetings and nothing to do with trail improvements at Wyandotte County Lake Park then, correct? **Ms. Obert** said correct, Commissioner. The trails presentation from that community member is a bridal trail and this is more of your ADA asphalt walking trails. **Commissioner Bynum** said okay, thank you.

Commissioner Markley said I do want to go back to the items that you would like direction on and kind of talk through those. I'm guessing that the CSI Lab, there is some cost savings that would occur as a result of doing that project in conjunction with another project. Is that accurate? **Mr. Bach** said currently we send out our work to the—I guess we send it to a couple areas. The Johnson County Crime Lab, I think, is primarily getting our work now and, Commissioner, I do not know that number off the top of my head and I would say this would probably be a good one for us to bring in the Police Department and have them offer a presentation about the benefits of having our own crime lab which is one reason I wanted to make sure to point that out, that you all have not given direction on this. **Commissioner Markley** said I think I would appreciate the additional information. I mean, ultimately, we have in the past, as a Commission, we've always been looking for ways to leverage what we're already doing to take advantage of situations where we can save some money on something that we're going to end up doing anyway. I would just like some more information on that.

Obviously, Radio Replacement, we've been through that situation before with a vastly expensive project to upgrade that radio system. It is what it is. We've got to do it to have coverage.

As far as Animal Services, the Streetlights Project, and the Quiet Zone I think my perspective would be that we should focus on that right-sizing effort in an effort to use the money saved from the right-sizing to deal with these additional needs. I would rather us not be building new facilities right now if we're having a discussion about how to right-size, but I think the purpose of right-sizing is to look at okay, then we can take that savings and use it to upgrade the facilities that we have designated as we want to keep these and these are going to remain part of our stock.

I would not prioritize those projects for this budget because I think we're still working through that right-sizing effort, but I think the hope with that right-sizing effort is that there is savings that can be applied toward these larger projects.

Personally, my priority would be on the additional funding for streets and bridges. As a commissioner, I don't want to make the decision between how it gets split between streets and bridges. I think those priorities should be based on the need, so I think staff needs to figure out whether a bridge needs to be repaired more than a certain street. That's not a decision that I want to have to make necessarily, but I think that is a thing we should be prioritizing. We should try to commit additional money toward that and that would be my priority over anything else on this slide.

Commissioner Philbrook said just leave that slide up. That's a perfect slide. Thank you, Commissioner, for asking them to do that. I agree with her on most of this, but I do have a request and that is that we get a presentation given to us pretty soon from Animal Services about where we are on what's happening with Animal Services, how much of the work being done is by volunteers versus our folks, you know, that we pay that work for us. We have considered putting this out to the private sector in the past. Do we want to think about that versus building more buildings? I mean I'm just asking all these questions because these are all hard questions and there's a lot of people that have concerns and still because there's a lot of little critters running loose out there and we're not capable of dealing with it. I don't like to have to tell people all the time that we don't have the personnel to come get it nor do we have the space to take care of it, so that's a big thing on Animal Services.

I'll come along with Commissioner Markley on the streets and bridges thing because I'm not the one that has to go through and look at all the reports on those. That's Jeff and his team, but I do believe that we definitely have to figure out how to increase or shift funding, I don't know whatever word you want to use toward street maintenance, maintaining and taking care of our streets because as we all know this last winter really wreaked havoc on our streets. If we thought they were bad, this last winter really reminded us.

I drove a bunch of streets today down our little paths that I like to call them, our goat paths because they're old township roads and there is a lot of work that needs to be done. Mostly potholes, but I see deterioration so it's very important for funding for our streets.

The Quiet Zone thing, I think that's something we need to look at, but I think that's to look at for the future and to plan that along with the railroad several years out and figure out what part they can help us play in that because that's definitely complicated as it comes through Muncie.

Mayor Alvey said I'm going to really echo—I need to say my druthers to put additional funding for street and bridges. I think these are just kind of fundamentals for economic development. It's also what people experience if you drive into a community and your streets are not cared for. It says that—if a street is not cared for, people conclude that so many other things are not being provided, so in terms of Capital funding, I would think we should spend money on streets and on bridges.

Commissioner Burroughs said I would just like to state that I really appreciate the fact that the facility portfolio and the inventories continue to move forward. I think it gives us a better handle as to what our overall costs are in reference to the properties that we own and the maintenance and upkeep associated to those and if we can identify those that we no longer need or can repurpose for other uses would be a benefit.

A couple of things if I may, I know there was talk about the infrastructure, curbs, sidewalks, alleys; all of those as well as the lighting, I believe that we have the ability internally through our staff to identify those projects that are moving forward, that we might be able to efficiently combine those issues that are out there and, hopefully, find some opportunity for some cost savings or cost avoidance so we're not repeatedly pulling up streets and/or rights-of-way to address some of these issues, like I said, whether they be curved, water runoff or whatever it may be. We have a tremendous amount of need and infrastructure and I think in my discussions I believe that when infrastructure's discussed, we may only be thinking about wastewater and/or sewer and those things we can't see, but there is a lot that we can see and it's part of the infrastructure conversations we have.

If I may, I know the streets and bridges, I concur with those comments that were made but one thing I do want to talk about is the CSI Lab. I am aware that we have a KBI Crime Lab at the Kansas City, Kansas Community College. It was a piece of policy that I was able to work on in the legislature and bring Wyandotte County KCK Community College and our crime lab has to be accredited as well as identified as one where evidentiary material is—the integrity of that material is extremely important.

I might ask Doug, and/or staff, that we have a discussion with the Kansas City, Kansas Community College to determine if it's not something that we might be able to do in association with their development. I'm not saying it has to be on their campus but the additional—to ensure a crime lab having gone through the tremendous amount of effort in bringing the KBI Crime Lab to Wyandotte County—are we not getting the services that the KBI and them committed to providing us as to our police work? I'm just kind of curious. Do we know that Doug? Are we getting the support we need from the KBI in reference to our crime lab information?

Mr. Bach said, Commissioner, the timing is the issue with KBI whenever we need something done and I saw Misty click on, so maybe she knows a little bit more detail to that point, but typically it's the amount of time it takes to be able to get things worked through that. As you know whenever you have something going on that we're investigating, you know, you're trying to move through it in the first couple of days to be able to solve the crime and if you've got to wait a couple of months, it doesn't work well. Misty, do you have more information on that?

Misty Brown, Chief Legal Counsel, said that was just what I was going to say. I can get more information, but from talking with Casey, that was my understanding as well is just the immediate time issues that we're under. **Mr. Bach** said, Commissioner, when we have the Police Department present, I'll make sure they speak specifically to that point. **Commissioner Burroughs** said thank you and that was the intent of getting the KBI Crime Lab at KCK. When we lost the Bethany Medical Center and our morgue and everything else collectively, it was testing all the serum, blood tracings and those elements that need to be tested for court cases. KBI partnered with us and Kansas City, Kansas to bring ballistics as well as DNA to our community.

I guess I'm willing to have a discussion moving forward with the KBI in reference to them investing additional resources in our community because that was a partnership that was forged almost 20 years ago that I believe has paid great dividends for our community because it puts us on the map of having a law enforcement presence in our community of statewide significance and the fact that they're always looking to assist in growing the presence across the state. I would just encourage us to look at an opportunity to partner with the KBI in looking at our CSI Lab for our Police Department because I do know that between Kansas City, Missouri, Johnson County, and Wichita we're still going to run into those time lags just from my personal experience with this issue over the last 20 some years.

There's a few other questions that I have. What I will do is I will call staff in reference to those. I'm really pleased to see some of these numbers haven't changed much. The only other really big issue I have is I've noticed that the BioSolids is only $20M and if my memory serves me correctly, Mr. Fisher, I thought that at one time it was $42M and had grown to $70M. Could you shed some light on those numbers as to why they've just only gone to $20M? **Mr. Fisher** said I believe that's a one-year portion of the budget of the total budget, so that would be—is that '21 Sam? That's '21. **Commissioner Burroughs** said so we don't see it forecasted out to '22, '23, '24? **Mr. Fisher** said not in that slide. I can call you and talk through that. **Commissioner Burroughs** said okay, thank you.

That brings me to my last comment. I think there was one sheet that was shown or one slide that was shown that I didn't have a copy of that or I missed it and it was the unfunded portion of the debt and I think it was one of the very last sides that Reggie displayed. I don't seem to have it or I wasn't able to find it my paperwork, so I would kind of like to have a copy of that if I may. **Mr. Bach** said we will send that out. I don't believe that was in the packet of the items that we were—we were just showing the ones we had recommended for funding, so we'll send that out to all commissioners.

Commissioner Burroughs said thank you and thank you colleagues for the opportunity given to me to ask my questions.

Commissioner Kane said first of all, I support what Commissioner Johnson said, a police substation. In fact, him and I have talked about (inaudible) but waiting another two or three years just doesn't get it. I think we have some buildings down there that we could temporarily use until we get something built or possibly ask one of the churches if they could give us some to operate until we can get something—**Mr. Bach** said, Commissioner, I don't think we can hear you very well. **Commissioner Kane** said okay. Can you hear me now? **Mr. Bach** said yes. **Commissioner Kane** said I already talked to Johnson about a police substation down there and we could use probably one of the buildings that's not being occupied now or even go to one of the churches and see if they've got some space for us to operate until we could build something down there.

The Rock Island Bridge, I asked multiple safer questions about what we were going to do if somebody fell off that thing. I got no response and my other question is, I've been told that you cannot get earthquake insurance on bridges and stuff like that so I would like that answer.

Now I want to go back to the radios because we know we need the radios and safety is expensive, but we have to make sure that our people are safe and as far as the roads and bridges, yes, we need to get some more money in there.

Then they talked about the sidewalks to the schools. I've got a quarter mile sidewalk to the brand-new school out here and that's it, so I would like somebody to come here and take a serious look to make it safer and easier for our kids to get to school and that's it.

Commissioner Ramirez said I want to apologize. I had my questions and comments but I didn't really give my thoughts on the current slide that we have. I'll say that the majority of my comments and what I believe has already been stated by my fellow commissioners. I believe streets and bridges should be a priority for us. Mayor, you said it perfectly, when someone comes to our community, the first thing they're going to see is our streets, our curbs, and how well we have taken care of that infrastructure because if we don't have the streets and the curbs and the sidewalks as our baseline infrastructure, it's going to be hard for us to build our economic development and bring businesses in, bring attractions into the community and ultimately bring in more people into our community so that we can increase our revenue.

I do support that we are provided information and presentation on the CSI Lab and Animal Services. Commissioner Philbrook brought up about bringing in Animal Services and presenting to us what they're doing, how they're doing it and I think what's needed—I think that's a really good idea.

Streetlights I will say is also, in my opinion, is up there in the priorities as well because if the streetlight project is able to provide cost savings to the BPU, as all commissioners, we know either one, two or three top of our issue list that constituents come to us with is their BPU bills. If we're able to provide cost-savings to BPU where they can transfer that back down to customers and lower customer bills, that would be great for everybody.

Those are my thoughts and I would also like to lend my support to Commissioner Johnson and his police station and making that a priority and finding a way for that especially for that area who has been historically disinvested in. I believe it's time that we do what we will be meant to do in the master plan and do a better job of doing that.

Commissioner Johnson said thank you Commissioner Ramirez. I appreciate that final comment that you made. As a matter of fact, I do appreciate all the comments. Relative to streets and bridges, Jeff, can you remind me of conversations that we have had I think one-on-one with regard to the funding for streets and bridges? I think we've kind of all went through an exercise where we talked about the future needs for streets and bridges and other items. Were those embedded into the projections relative to whether it's debt or cash funded. Did you take those, I guess recommendations, I don't know what else to call them, and embed those into the projections or is that something that—where do we stand with those meetings that we had?

Mr. Fisher said when we met we shared with you in the case of streets and bridges, the $20+M a year need and the $14M a year need for bridges and we aggregated the feedback we got. Generally there was a lot of interest in focusing on streets and bridges just like many of the comments tonight. So, it just sort of helps staff—it added weight to the CMIP proposal so that's why we're talking about this again is in those individual sessions, the commissioners agreed generally that we needed to focus on streets and bridges and so here we are having that discussion again collectively. It sounds like collectively there's again interest in doing that so now, in my opinion, it's developing strategies to help us ramp those investments up for a sustained period of time. Does that answer your question? **Commissioner Johnson** said well, it does I guess. I just felt like we gave direction then and I would have assumed I guess that we would have seen, you know, some indication in these projections as they're reflected to us tonight. **Mr. Fisher** said in the CMIP? **Commissioner Johnson** said yes.

Mr. Fisher said we did plug that in to see what kinds of implications and better understand what implications that creates and there was staff discussions and, obviously, like Doug has mentioned, we've got to pass a CMIP in the budget this year. I don't want to speak out of turn, but I think we're proposing a balanced budget and we expect to continue to have these discussions. I know staff didn't expect to be able to turn the switch on and change this overnight. I think two of the discussions that were mentioned earlier about a focus committee or a steering committee, an infrastructure committee, I think that's going to be the challenge and the work for them—would be my suggestion.

Mr. Bach said, Commissioner, I might add, the one quick area I guess is to increase the amount of debt though I think I've heard from the Commission pretty clear that we are supposed to keep that amount at a level position. I mean we can afford to issue debt based on the amount of the—under the number of mills that we have, but as Ms. VonAchen has reminded us in our recent discussions, our percentage of debt to our overall budget is higher than we really want it to be. I have not—I don't move this number on the debt. I've worked very hard with staff and they do a good job of coming back to keep me within the parameter of the amount of money we're spending annually. That way in the future as the value of those mills go up, you can redirect the mills dedicated toward debt to either a reduction in the mill rate or over into a different operating area where we cash fund. I am operating that way with debt. That's the only source of money I can grab now and start to bump up where we're at on streets. **Commissioner Johnson** said that provides some clarification to me on that, so thank you both for your answers to that.

Under General Services, I'm on the Capital Cash Projects first page, the Disparity Study in 2023. Can you give a little bit more indication on what that study is for, for our viewing audience than what we received earlier? **Mr. Bach** said the Disparity Study is tied directly with a study that is done with the city of Kansas City, Missouri. They conduct an evaluation of contractors and vendors that are available across the Kansas City metro area and they look at it for total—so, if we're looking at it specifically in terms of who could bid on projects, to do that work, which is a primary focus of how they do that. They will set out and say how many total contractors there are and then they break it down by minority-owned, women-owned, disadvantaged businesses and then they are able to come back with that and provide percentages in our metro area to say of all the contractors, this is how many falls into each one of the categories that I listed above. That gives you legal justification to then move forward when we do a bid to put on there to say okay, here's the goals that you need to hit.

If we're going to do a $20M project and we say you need to have minority business enterprises in it at the tune of 16% because we know from that Disparity Study based on the type of work we're doing. You know, maybe it's heavy in concrete or maybe it's high in building materials or whatever you have, high in electrical work or something like that, a Disparity Study tells us how many contractors in each of those areas there are and then it would be assumed a right thing or fair that this percentage goes to women-owned businesses and such like that. That's how that works, but if we're to enforce that on a legal document, you have to do it in this type of way and this would be our percentage of paying that and trying to do it in coordination with KCMO. **Commissioner Johnson** said the 337.5, is that our portion? How is that. Is that our portion of it? **Mr. Bach** asked, Melissa, do you know or Reggie? **Mr. Lindsey** said that is our portion. **Commissioner Johnson** asked, do you know how much Kansas City, Missouri's portion would be? **Ms. Sieben** said I don't have that information. I'm sorry. I can get it for you if you would like, (inaudible) that's all I know. **Commissioner Johnson** said I totally get it. I also know the importance of a lot of our—making sure that we're hitting our numbers with regards to minority women-owned business participation and I would certainly encourage us if there is a way to move that into 2022, we've gone without a Disparity Study for how long? When was the last time we had a Disparity Study done?

Mr. Bach said probably back in 2014 or something. It's been quite a few years. Now, we don't really have the ability to move it up. This is done in coordination with KCMO. We have to follow their next cycle as to when they're going to do it. We're just jumping on with them as part of it. **Commissioner Johnson** said okay, fair enough.

The Sidewalk Gap Program, the neighborhood curb, sidewalk, repair. I'm under Public Works, page 5, 1231 and 1291. Is that the 50/50 Program? Does the 50/50 Program fall into one of those categories, I guess, is the right question. Can you also give some more detail to those two line items? Jeff, is that you? **Commissioner Johnson** said, I'm sorry, did I miss something?

Mr. Bach said I think Jeff is looking to see what it is. **Mr. Fisher** said I'm sorry. It's going to take a second. **Commissioner Johnson** said while I'm at it, Melissa, I want to talk about NRSA when we get done with that and then I will be done, Mayor.

Mr. Fisher said, Commissioner Johnson, I'm not exactly sure if the 50/50 Program falls within that GAP Program. I don't think it does and the 50/50 was cut last year and this year. Can I look into that and get back to you? **Commissioner Johnson** said yes, please.

Commissioner Johnson said, Melissa, the NRSA, so we're coming up on a conclusion of that in 2022, right? **Ms. Sieben** said that is correct. **Commissioner Johnson** said could you give anything more for our listening audience, kind of what those items will include for these remaining few years? **Ms. Sieben** said yes and I would also probably ask Angel if she is ready to jump in as well. Currently, this year, we are working on work within Clifton Park and there's currently projected some changes to the playground area, removal of a historic road that has gone through the property and some new pavement for parking. We're also looking at possible improvement to City Park North. There are several things we're working through right now. Angel, do you want to go ahead and talk about what you're seeing right now on your end as you've worked with Wilba and I.

Ms. Obert said you pretty much covered that. You know the projected projects for this year we are kind of trying to rework through some of that, but you're right, it's doing some work there in the parking lot. We are going to install a new playground there at Clifton and also improve and add more sidewalk infrastructure around the park. As far as City Park North goes, we are still pretty early in the planning stages for that project.

Commissioner Johnson said this is unrelated to the CMIP. I will say this, we've got to figure out a way to keep those properties from being vandalized and I don't know what the answer is to that. I don't know. I don't know if cameras should be a part of that, but we've got to—as soon as we're putting up new infrastructure, we've got people coming in tagging and devaluing this multi-million dollar investment into our community. It's not just at City Park. It's at other parks as well, Klamm being one of them. Help me to think about what we can do and I'm sure we need to have a separate meeting, but I just can't talk about the NRSA without talking about the fact that we've got this problem as well. With that, I will yield the floor, Mayor, back to the next person.

Ms. Sieben said, Commissioner, I would say that you might want to talk to Commissioner Markley about our committee that worked on littering and illegal dumping because we've also picked up graffiti this year and, yes, we do have a long ways to go with that. It's been a particularly awful struggle the last year and a half or so, but definitely, we would love to talk to you further offline.

Mr. Fisher said, Commissioner Johnson, I think I do have an answer. If you look at that Neighborhood, Curb, Sidewalk Repair line item, the $125K starting in 2022, I believe that is the 50/50 Program. **Commissioner Johnson** said perfect. Thank you. I appreciate it, Jeff.

Commissioner Townsend said I'll pick up with that 50/50 Program. That's a great seque from Commissioner Johnson. As I go back to the list that the Administrator put up earlier, I think I needed to maybe clarify, you know, just what my priorities are. I would say with that 50/50 Program it is taxing for a lot of the communities that I serve to take advantage of that because you have super seniors in some of these neighborhoods who need sidewalks and curbs done even though they keep their homes up. As I go back and look at the Direction Needed list, that's what I wanted to say. Not only the street repair and maintenance for me as a priority and the bridges, but also curbs and sidewalks so I will certainly be asking for money to be put into that line if $125K is all we have for the entire city.

I would also, before I forget, like to join that conversation concerning the need to identify these vandals who are costing us hundreds of thousands of dollars by, as Commissioner Johnson noted, tagging new infrastructure, new buildings in our Parks & Rec. I'll take this opportunity again to our listening audience to let them know that already in the budget there is money for persons who can help us identify these people who are the vandals. I would love to speak with Commissioner Markley and any of the other commissioners about some way to get that message out. I think I mentioned to someone, we need our own UG most wanted and people can identify and give us information anonymously, but that has to be done.

The other thing that I'm looking at in this Direction Needed list has to do with safety and so I would go next to the Streetlight Project. There are streetlights that have been out for almost two years in the Fairfax area and so you're talking about not only the ambiance, the addition to it or the loss of it, but also it's a safety issue not to have good lighting. Even with a lot of the lights that are working, they're very dull and dim and crime goes to dark places. So, the better we can make our lighting, that's going to serve the ambiance factor and more importantly, the safety factor.

The radio replacement, we have to do, so I would rate that next. I would like more information about any backlogs we may have relative to what the CSI Crime Lab does. I'm a fan of the show The First 48 so I know how important it is to get information immediately on crimes and I guess that would include processing evidence. I don't know where we are in terms of backlog for what we have in that area, so I look forward to the presentation that the police will come in.

I would segue with the issue that's been brought up about having a substation or a new police station somewhere in the northeast area. I supported that concept and still do really as part of a bigger development project, so when our force comes forward with the presentation for the CSI Lab, I would like to know, and they can give this to me offline, it doesn't matter, what the numbers are at least in my district for major crimes and we can define what that is later.

I want to work with circumstances as they now are. If major crime has gone up, then that would support looking at a building, a new facility. If they've gone down, less so. That's where I am on that.

Commissioner Ramirez said I apologize, last comment from me from tonight. I just want to quickly support what Commissioner Townsend was saying regarding sidewalks. You know the 50/50 Program is a good program for a lot of people in a lot of communities. Let's say for my community, for my district, you know a lot of it is heavily renters. It's a lot of people who are renting. They may not have the wherewithal or the passion to put in the investment of replacing sidewalks and working together as a neighborhood as a long-term regular neighborhood would. Like I said, the 50/50 Program is an amazing program and it's good for certain places in our community, but for those concerning Commissioner Townsend's community and the community I represent, you know, increasing that funding for those types of communities that may not pertain or may not want to hold onto that or participate in that 50/50 Program, so just something to keep in mind.

Mayor Alvey said thank you everyone. We are bumping up against 7:00 p.m. I'm just going to offer I know there's more work for us to do and as we have discussed before, the Commission members will be joining separate committees to look at specific infrastructure needs and there is a steering committee of volunteers and those are Commissioner Bynum, Commissioner Philbrook, Commissioner McKiernan, and Commissioner Ramirez and myself and we will be scheduling a meeting for early next week. Ana from my office will be reaching out to you tomorrow and we will try to get a meeting scheduled early next week and for that steering committee that will then give direction to the individual committees. We'll be identifying kind of the scope of the work for each committee and identifying the questions and topics of the sequence of topics, set out objectives, what are we reaching for, what do we do to come out of our work to bring back to the entire Commission.

Again, we will be looking at what are some of the emergencies that is for funding for infrastructure and then we would look at what would be urgent needs. That is things that would be five or six years have to be resolved or solved for or they will become emergency needs. Then, ultimately, we'll take a longer term view to 20-25 years out just to have an understanding of what kind of revenues or funding we need to get and then, of course, we will be exploring different funding opportunities which would include Enterprise Funds which already exists, assignment of tax revenues or perhaps federal grants or loans. That's what we're going to be doing and I think we will get together early next week, if possible, and get our directions and pass those on to individual committees.

Doug, is there anything else that you wanted to describe for the process moving forward? **Mr. Bach** said I think when we come back in the next meeting, Mayor, we will try to address the questions or provide additional information on the areas that were left outstanding for tonight. That will be our next step as we move forward to finalizing the spreadsheets which will go into the final budget and if there are some other opportunities we talked about. Obviously, we heard a lot of emphasis toward streets and some other things tonight, but I don't know that I have—I mean that would probably be more we will talk about if we come up with other strategies for that and look forward as we move through the budget process, but I don't have anything else, Mayor.

Mayor Alvey said thank you all for your hard work and the Commission for excellent questions and discussion. We will see you in a couple of weeks.

MAYOR ALVEY ADJOURNED
THE MEETING AT 7:01 p.m.

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Brett Deichler
Interim Unified Government Clerk

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