

STATE OF KANSAS)
WYANDOTTE COUNTY)) SS
CITY OF KANSAS CITY, KS)

SPECIAL SESSION, THURSDAY, JULY 9, 2020

The Unified Government Commission of Wyandotte County/Kansas City, Kansas, met in Special Session, Thursday, July 9, 2020, with eleven members present on line: Bynum, Commissioner At-Large First District; Burroughs, Commissioner At-Large Second District; Townsend, Commissioner First District; McKiernan, Commissioner Second District; Ramirez, Commissioner Third District; Johnson, Commissioner Fourth District; Kane, Commissioner Fifth District; Markley, Commissioner Sixth District; Walters, Commissioner Seventh District; Philbrook, Commissioner Eighth District; and Alvey, Mayor/CEO presiding. The following officials were also in attendance: Doug Bach, County Administrator; Ken Moore, Chief Legal Counsel; Bridgette Cobbins, Unified Government Clerk; Gordon Criswell, Emerick Cross, Melissa Sieben, and Alan Howze, Assistant County Administrator's; Kathleen VonAchen, Chief Financial Officer; Debbie Jonscher, Deputy Chief Financial Officer; Reginald Lindsey, Budget Manager; Michael Petersen, Assistant Budget Manager; Jeff Fisher, Executive Director of Public Works; Interim Police Chief York, Angel Obert, Assistant Director of Parks & Recreation; and Mark Dupree, District Attorney.

MAYOR ALVEY said before I call the meeting to order, I want to announce that due to COVID-19, we have individuals attending remotely. All participants joining by phone should mute their phones when not speaking to avoid background noise. During the meeting, please make sure that you announce yourself by name and title every time you speak so that the public participating knows who is speaking. This is critical given the number of remote participants in his current guidance from the Kansas Attorney General.

MAYOR ALVEY called the meeting to order.

ROLL CALL: Bynum, Burroughs, Townsend, McKiernan, Ramirez, Johnson, Kane, Markley, Walters, Philbrook, Alvey.

NOTICE OF SPECIAL SESSION of the Unified Government of Wyandotte County/Kansas City, Kansas, to be held Thursday, July 9, 2020, at 4:00 p.m. by way of ZOOM for a Budget Workshop.

Due to COVID-19 the public will be able to observe or listen to the meeting live on YouTube or UGTV or through ZOOM.

CONSENT TO MEETING of the governing body of Wyandotte County/Kansas City, Kansas, accepting service of the foregoing notice, waiving all and any irregularities in such service and in such notice, and consent and agree that we, the governing body, shall meet at the time and place therein specified and for the purpose therein stated.

Mayor Alvey said tonight is a Budget Workshop and I will turn this over to Mr. Bach to introduce staff.



Doug Bach, County Administrator, said this is our fourth budget workshop, coming out of one budget to where we did most our workshops leading up to the presentation of the budget so we could factor in all the many considerations before we released the budget. So tonight, we look at the screen we're putting up on front.

Agenda

1. Budget Overview
 - Overview
 - Revenue Performance
 - CMIP Changes
2. Proposed Service Cuts & Reductions
3. Elected Officials
4. Fire Company Follow-Up
5. Library Mill Rate

We're going to do a quick overview. There's a lot of slides that Mr. Lindsey will take us through, but it'll be an overview of what's all in the budget document in case there's any questions about certain sections that you would like to clarify. We also thought it would be important to do an update on revenue as we've seen some sales tax dollars come back in and then other dollars for different areas, so we wanted to give you an update where are there. As we've tried to do in the last year or two is to make sure we point out any changes to the CMIP Plan that we went through in May and there are several different things that we'll go over there. After that, we're going to talk about some of the proposed service cuts and reductions. My objective here is just to make sure the Commission understands in some of the larger areas, those that I would characterize as those in service areas that the Commission feels are of high priority that you understand what we will reduce and what some of the impacts will be in those areas before we move forward to adopt the budget so in the event there's some additional direction or thoughts in that.

We have an appearance from our District Attorney, Mr. Dupree, tonight who asked to appear tonight. Then we're going to do just one additional follow up. The Mayor asked me to work back on some things and provide some additional follow up to the information that came out of the subcommittee if there's any additional discussion regarding that and commissioners had asked us to go through the Library Mill rate.

So, if we can do all those today, we have time slotted for that and that'll be our target time. Is there a question before going into this? Okay, with that, we've got a lot of information to move through this evening, so we will do that. If there are questions from the commissioners, we can address them by section as we go along.



I'm going to recognize Reginald Lindsey, our Budget Director, to do an overview of the budget.

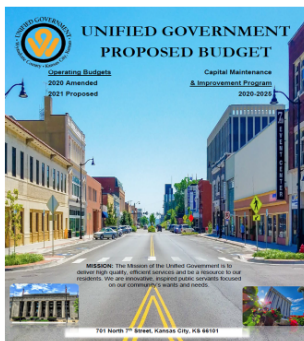


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Reginald Lindsey, Budget Director, said I'm going to start off the budget overview of the document with the Table of Contents. One of the neat features about our Table of Contents, you click into the Table of Contents and you're looking at it electronically, it'll take you to the page that you click on within the electronic document.



COUNTY ADMINISTRATOR'S MESSAGE



2021 Proposed Budget	CAD Budget Message
June 25, 2020	Douglas G. Bush County Administrator
Citizens of the Unified Government Honorable Mayor and Honorable Members of the Board of Commissioners:	
The COVID-19 pandemic has impacted all of our lives. The same is true for the Unified Government. The closure of businesses and other impacts will cost the Unified Government more than \$23 million in revenue in 2020 and an estimated \$28 million in 2021. The revenue shortfalls are largely caused by the sharp drop in sales and gasoline tax collections when the economy shutdown for several months.	
The Proposed 2021 Budget I am recommending deals with these painful realities without an increase in the property tax rate or in the BPU (Payment-in-Lieu-of) Tax fee. Instead, this proposed budget cuts or shifts \$23 million to represent the community cannot afford due to the negative impacts of the COVID-19 pandemic.	
I am recommending the Unified Government balance the budget by reducing services, deferring expenses and borrowing from "rainy day" funds. But even those actions still leave a \$2.5-million shortfall in 2020 and an estimated \$5.6-million shortfall in 2021. To fill that remaining gap, I have implemented a mandatory 30-day furlough of most Unified Government employees. Police officers, firefighters, sheriff deputies and 911 dispatchers are exempt from the furlough to maintain a strong public safety presence in the community.	
Prior to the economic crisis caused by the pandemic, the Unified Government reduced property taxes for three consecutive years, resulting in nearly 23% less in property taxes for KCC property owners. It is important to note the Unified Government property tax is only one component of the total property tax bill. Public schools, the Kansas City Kansas Community College, Library and State of Kansas account for more than 50% of the total tax bill property owners pay.	
Office of the County Administrator Staff	
Gordon Criswell Assistant County Administrator	Emerick Cross Assistant County Administrator
Alan Thrift Assistant County Administrator (KCC)	Melissa Miller Assistant County Administrator
Renesh Moore Chief Legal Counsel	Kathleen Vinkler Chief Financial Officer

July 9, 2020

The next section, we have the County Administrators message.



Here you will find the budget message from the County Administrator and then you'll also find a budget presentation slide from when the budget was presented on June 25th.



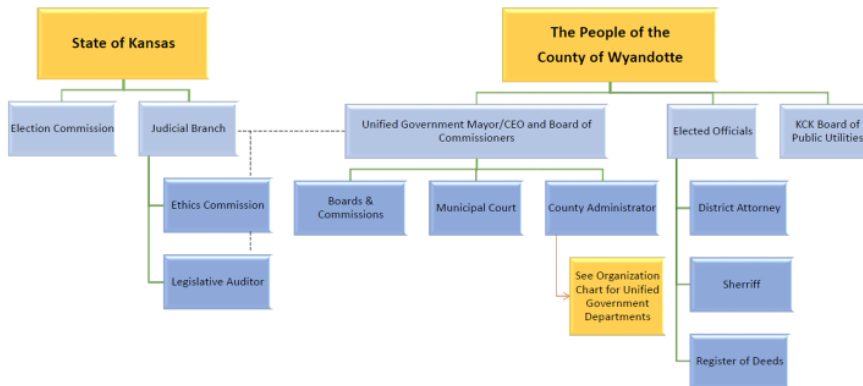
COMMISSIONER'S
VISION, VALUES, AND
STRATEGIC GOALS



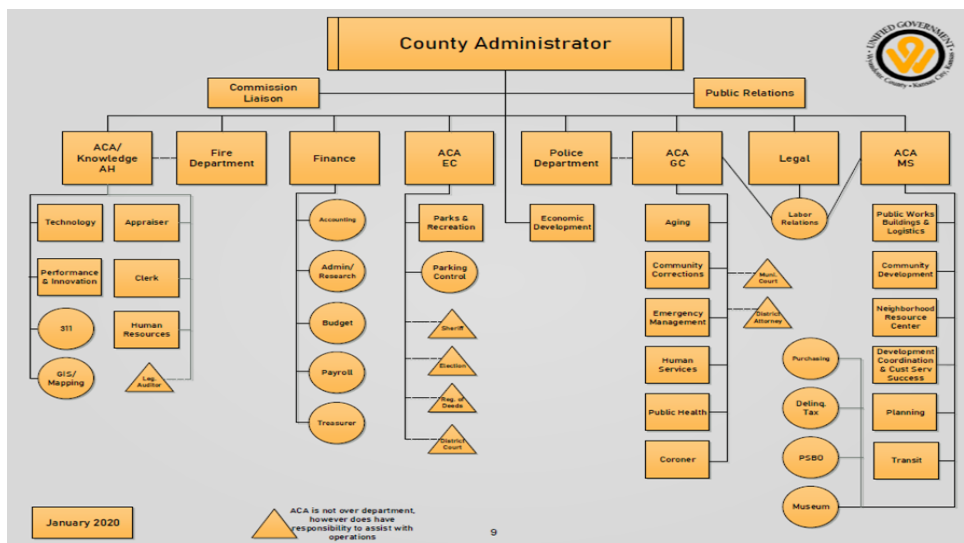
The next section is the Commissioner's Vision, Values, and Goals and Budget Guidance. Here we have the Vision Statement, Mission Statement, Strategic Planning goals. Then we also have a Strategic Plan Goals wheel. One of the things that happened within this last budget year, Commission added to improve infrastructure in the area. It's the black goal at the top, number 7, Improve Infrastructure.

July 9, 2020

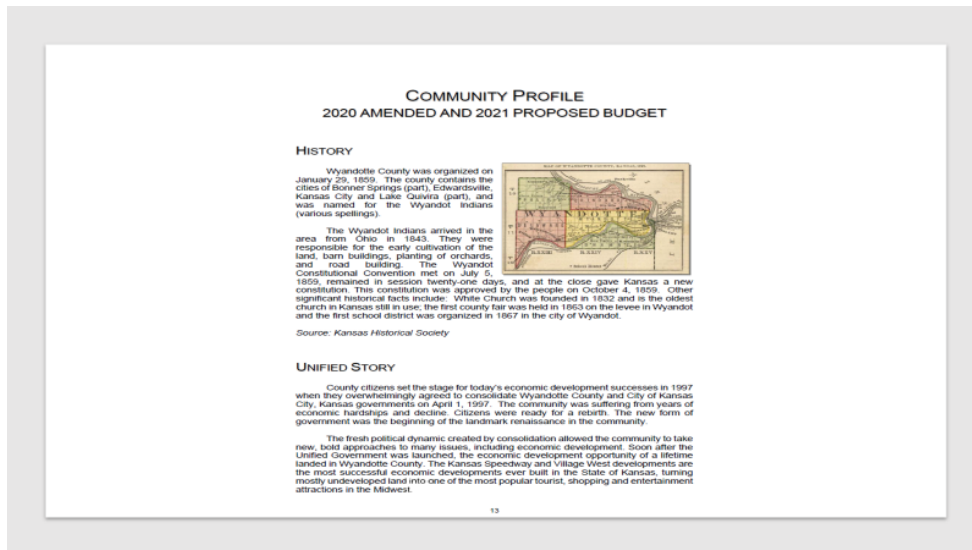
Unified Government of Wyandotte County / Kansas City, Kansas
Organizational Chart
Elected and Appointed Officials



The next slide is the org chart for elected officials and appointed officials.



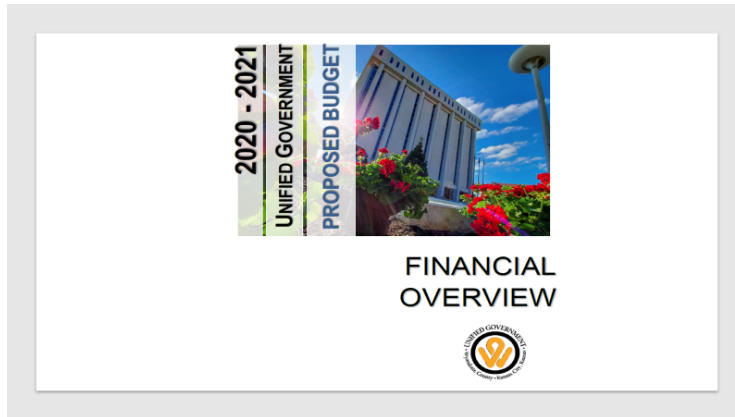
Followed by an org chart for internal operations here at the Unified Government.



This next slide, we have a Community Profile which is a really cool section. It kind of provides the history, the form of government, major services provided by the Unified Government and provides community characteristics and statistics.



Next we have the Budget Overview. Here we have information on the budget process, the budget calendar, also a glossary of terms, then we have a summary of all our financial policies.



The next section is the Financial Overview. Here you can find a notice of all the budget hearings.

Unified Government of Wyandotte County/Kansas City, Kansas
2020 Amended - 2021 Budget

Expenditure by Fund & Mill Levies

	2020 AMENDED BUDGET	2020 CERTIFIED MILL LEVY BUDGET	2021 PROPOSED BUDGET	2021 PROPOSED MILL LEVY BUDGET	CHANGE \$ MILL LEVY RATE FROM 2020
Tax Levy Funds					
General Fund - City	157,182,779	21,387	157,206,141	21,387	0.000
Bond and Interest - City	38,903,943	17,012	37,933,840	17,012	0.000
General Fund - County	67,427,544	33,389	70,980,897	33,389	0.000
General Fund - Consolidated Parks	5,707,200	1,400	6,094,081	1,400	0.000
Bond and Interest - County	7,878,822	2,216	6,996,322	2,216	0.000
Aging	1,870,379	1,034	2,947,133	1,034	0.000
Developmental Disabilities	614,083	0.257	672,154	0.257	0.000
Elections	1,811,487	0.879	1,998,730	0.879	0.000
Health	3,459,881	1.710	3,962,230	1.710	0.000
Mental Health	874,000	0.420	874,000	0.420	0.000
Total US Tax Levy Funds	285,067,316	77.662	285,505,568	77.662	0.000
Other Funds					
Alcohol	1,076,028		769,850		
County Clerk Technology	132,000		83,000		
Court Trustee	594,374		619,959		
Dedicated Sales Tax	8,540,234		8,613,228		
Emergency Medical Services	10,340,012		11,228,793		
Environmental Trust	1,000,000		1,300,000		
Jail Commissary	100,000		100,000		
Parks and Recreation	681,384		677,798		
Public Library	412,320		384,140		
Register of Deeds Technology	130,170		345,170		
Sewer System	66,484,000		61,989,089		
Special Assets	800,000		1,080,000		
Stadium	2,047,800		677,800		
Stormwater	4,530,649		5,539,747		
Street and Highway	7,249,332		6,943,391		
Surfman Hills Golf Course	969,891		750,187		
Travel and Tourism	6,832,184		3,457,439		
County Treasurer Technology	45,000		45,000		
Wyandotte Co. 911	1,650,000		707,000		
Total Other Funds	104,054,863		96,962,732		
TOTAL US OPERATIONAL BUDGET	389,122,179		382,468,300		
County Library Fund*	3,385,620	6.122	3,834,872	6.122	0.000
Total All Funds	392,507,800		386,303,172		

*The County Library mill levy is set by the County Library Board and not the Unified Board of Commissioners.

This next slide we have the expenditures by fund and mill levies that goes with those funds.

Unified Government of Wyandotte County/Kansas City Kansas
2020 Amended - 2021 Budget

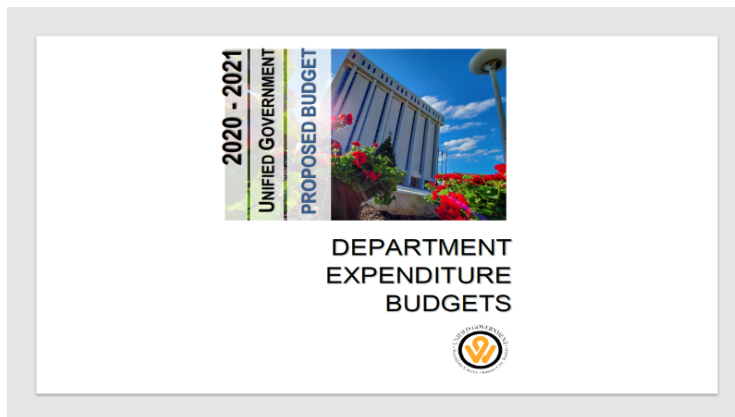


Fund: 110 - City - General Fund

The City General Fund is the principal operating account of Kansas City, KS. Revenue is received from taxes, fees, intergovernmental revenue, charges for services, and other sources. The General Fund is used to support general operations including Police, Fire, Municipal Court, Public Works, general services functions, and administrative programs. General Fund revenues are also used to finance the purchase of capital equipment and cash-funded capital projects.

Account Type Description	2018 Actual	2019 Actual	2020 Original	2020 Amended	2021 Budget
Revenues					
41 - Tax Revenue	\$120,600,605	\$120,591,870	\$136,824,500	\$123,044,542	\$131,712,868
42 - Permits And Licenses	\$1,285,280	\$1,320,230	\$1,389,800	\$1,293,928	\$1,319,803
43 - Intergovernmental Revenues	\$940,238	\$786,674	\$723,000	\$735,000	\$735,000
44 - Charges for Services	\$10,826,204	\$11,095,043	\$11,976,200	\$10,072,883	\$11,891,032
45 - Fines/Forfeits/Fees	\$3,886,253	\$3,487,622	\$3,155,700	\$2,105,007	\$3,171,948
46 - Interest Income	\$575,820	\$333,037	\$900,000	\$395,008	\$480,729
47 - Miscellaneous Revenue	\$1,549,511	\$1,564,518	\$1,855,131	\$1,254,801	\$1,821,516
48 - Reimbursements	\$1,737,843	\$1,596,000	\$1,859,000	\$1,727,225	\$1,719,190
49 - Other Financing Sources	\$2,295,675	\$2,256,300	\$2,338,000	\$9,356,000	\$2,338,000
Total Revenues	\$143,764,269	\$143,514,294	\$160,619,391	\$149,984,394	\$154,787,864
Expenses					
51 - Personnel Costs	\$107,160,059	\$108,420,414	\$113,047,787	\$112,456,344	\$110,810,078
52 - Contractual Services	\$20,297,514	\$22,423,203	\$23,569,246	\$22,046,929	\$24,587,886
53 - Commodities	\$4,363,675	\$5,013,930	\$5,345,299	\$5,071,871	\$4,126,292
54 - Capital Outlay	\$4,280,797	\$3,304,795	\$4,878,571	\$1,414,187	\$1,421,987
55 - Grants, Claims, Shared Revenue	\$4,613,258	\$4,544,874	\$4,794,994	\$4,757,887	\$4,616,750
56 - Debt Service	\$640,850	\$643,650	\$10,735,855	\$10,721,740	\$10,944,382
57 - Nonexpense Items	\$2,767,800	\$1,032,898	\$802,903	\$364,040	\$369,040
58 - Reserves	0	0	\$350,000	\$350,000	\$350,000
Total Expenses	\$144,130,053	\$145,383,865	\$163,324,635	\$157,182,778	\$157,256,141
Net Change in Fund Balance	(\$365,784)	(\$1,869,570)	(\$2,905,244)	(\$7,198,384)	(\$2,468,157)
Cash Basis Ending Fund Balance	\$20,289,602	\$18,420,032	\$14,737,897	\$11,221,648	\$8,753,490
CAFR Ending Fund Balance	\$31,628,394	\$30,689,052	\$26,677,289	\$23,490,688	\$21,022,311

This slide we have a breakout of the different funds, so the particular fund on the page, now the City General Fund. It gives the historical information on that fund and also shows the fund balances. Also, within this section, there's a summary on the Dedicated Sales Tax.



The next slide goes into the Department Expenditure Budgets.

UNIFIED GOVERNMENT OF WYANDOTTE COUNTY/KANSAS CITY, KANSAS
2020 Amended - 2021 Budget



DEPARTMENT: WYANDOTTE/LEAVENWORTH AREA AGENCY ON AGING AND
DISABILITY RESOURCE CENTER

Department Overview:

The mission of the Wyandotte/Leavenworth Area Agency on Aging and Disability Resource Center is to act as the single point-of-entry, where older adults, persons with disabilities and their caregivers can navigate through a network and become linked with information that allows them to make informed choices about services and supports, with a primary focus of maintaining independence in their own homes and communities.

The Area Agency on Aging (AAA) is responsible for planning, implementing, and administering services to seniors and the disabled at the local level. The local point centers on services that allow consumers to remain independently in their own homes.

Important Issues:

- Navigation of services during the COVID-19 pandemic to the senior customers of the Nutrition programs (Meals on Wheels and congregate meals sites) has been an important issue for Aging. Eight congregate meal sites had to be shut down affecting approximately 150 customers. While these are more mobile clients, providing social opportunities for seniors to both have a nutritious meal, and interact with peers, is an essential component to the quality of life and health for the senior community member. Congregate customers have been offered the opportunity to receive non-perishable food items that have been pre-ordered for them, as well as a pick-up time scheduled for them at Target and Walmart at the Legends location. Home delivered clients have not had interruptions to their delivery of either a frozen five meal package, or a chilled 10 meal package delivery. All 450 customers of Home Delivered meals, and 150 Congregate meal sites participants will receive two 7 meal boxes of shelf staples, which equals a 14-day meal supply in the case they or their caregivers are quarantined.

Highlights:

- GIVING THE BASICS is a program which offers personal hygiene supplies, such as incontinence liners to older adults who lack available resources to provide these items. Oftentimes, because government insurances and health benefit plans do not cover these items, older adults go without medicine or food in order to purchase needed incontinence liners. Fearing possible nursing home placement or severe skin ulcers, older adults prioritize these items to remain independent in the community. GIVING THE BASICS partners with numerous community agencies and local businesses to provide incontinence liners free of charge, allowing older adults to live safe and with dignity.

New Initiatives:

- In January 2020, the State Association of Area Agencies on Aging began a contract for Administrative Case Management (ACM). The program allows Aging case managers to work with KanCare functionally eligible clients from the First Elderly (FE), Physically Disabled (PD) Brain Injury (BI) and PACE eligible customers. The ACMs will provide support and assistance to expedite the completion of their Medicaid application. History has proven that assistance is needed with what can be a very complicated and cumbersome process.

This next slide we have a narrative for the departments and basically this kind of shows you what's going on within the department and kind of walks you through what some of the important issues are in departments. It also gives you some highlights of what's going on within a department into initiatives that they're taken on within the year. This particular slide is looking at the Aging Department.

Unified Government of Wyandotte County/Kansas City Kansas
2020 Amended - 2021 Budget



Department: 0420 - Aging

Department Expenditures Summary				
	2019 Actual	2020 Original	2020 Amended	2021 Budget
01 - Personnel Costs	\$491,600	\$1,380,412	\$985,000	\$985,000
02 - Contractual Services	\$1,138,868	\$2,317,788	\$1,414,216	\$1,415,888
03 - Commodities	\$730,636	\$882,017	\$889,217	\$889,107
04 - Capital Outlay	0	0	\$24,500	0
05 - Grants, Claims, Shared Revenue	\$650	0	0	0
06 - Revenues	0	\$10,000	\$10,000	\$10,000
Total	\$2,759,874	\$4,300,195	\$3,122,733	\$3,114,877
Full Time Equivalent Positions				
	2019 Actual	2020 Original	2020 Amended	2021 Budget
102 - Service Program Elderly	2.05	2.05	1.70	1.70
422 - Area Plan Administration	1.35	1.35	1.05	1.05
424 - Supportive Services	2.30	2.30	1.55	1.55
426 - Congregate Meals	1.40	1.40	1.35	1.35
427 - Senior Case Act	0.85	0.85	0.70	0.70
428 - Home Delivery Meals	1.40	1.40	1.20	1.20
430 - Senior Health Insurance Counts	0.10	0.10	0.10	0.10
437 - Family Caregiver Grant	0.10	0.10	0.10	0.10
441 - Aging & Disability ResourceCtr	4.05	4.05	4.25	4.25
Total	14.70	14.70	12.80	12.80
Expenditures By Fund				
	2019 Actual	2020 Original	2020 Amended	2021 Budget
100 - County - General	\$49,758	\$95,000	\$95,000	\$95,000
105 - County - Aging	\$371,504	\$460,848	\$452,488	\$442,848
202 - Department of Aging Grant Fund	\$5,287,812	\$3,789,287	\$2,640,245	\$2,624,287
Total	\$2,759,874	\$4,300,195	\$3,122,733	\$3,114,877
Expenditure By Division				
	2019 Actual	2020 Original	2020 Amended	2021 Budget
102 - Service Program Elderly	\$371,504	\$460,848	\$452,488	\$442,848
422 - Area Plan Administration	\$145,247	\$123,220	\$95,495	\$95,744
424 - Supportive Services	\$229,402	\$208,527	\$274,804	\$275,917
426 - Adult Protective Services (APS)	\$7,869	\$10,000	0	0
428 - Congregate Meals	\$141,828	\$169,211	\$169,200	\$167,200
427 - Senior Case Act	\$487,219	\$1,084,582	\$830,735	\$840,751
428 - Home Delivery Meals	\$880,670	\$888,690	\$728,000	\$702,750
430 - Disease Prevention	\$25,620	\$10,000	\$24,000	\$24,000
433 - Grant Announcements	\$14,468	\$5,000	\$34,000	\$34,000
438 - Senior Health Insurance Counts	\$5,787	\$5,758	\$5,718	\$5,693
437 - Family Caregiver Grant	\$82,444	\$107,813	\$107,813	\$107,882
439 - Aging Special Projects	\$2,913	\$7,800	\$7,800	\$7,700
441 - Aging & Disability ResourceCtr	\$208,224	\$201,879	\$451,048	\$469,814
Total	\$2,759,874	\$4,300,195	\$3,122,733	\$3,114,877

This slide you can see financials for Aging. So, you have the expenditures by category, which categories are like the personnel costs, contractual costs, capital outlay. You can see how much is being spent on those in each given year. Then you also have fulltime equivalent positions by division within Aging. Then towards the middle of the page, you have the funds that fund Aging. You can also look at Aging by the different divisions, how much funding goes towards each division.



The next section is CMIP.

EXECUTIVE SUMMARY

Process & Policy

Capital Maintenance Improvement Program Process and Policy Summary

The Capital Maintenance Improvement Program (CMIP) is a 5-year planning tool intended to assist management in financial forecasting that allows for prioritization, financing, coordination, and technical design of all capital assets. Each year the document is updated and presented to Commission for approval. Changes may include the addition of new projects or equipment, as well as the reprioritization or removal of other capital. More detailed information on the Capital Maintenance and Improvement Program may be found in the Appendices Section, Financial Policies, *Capital Asset and Equipment Investment and Management Policy*.

CMIP Program Overview & Highlights

2021 Capital Maintenance Improvement Program Overview

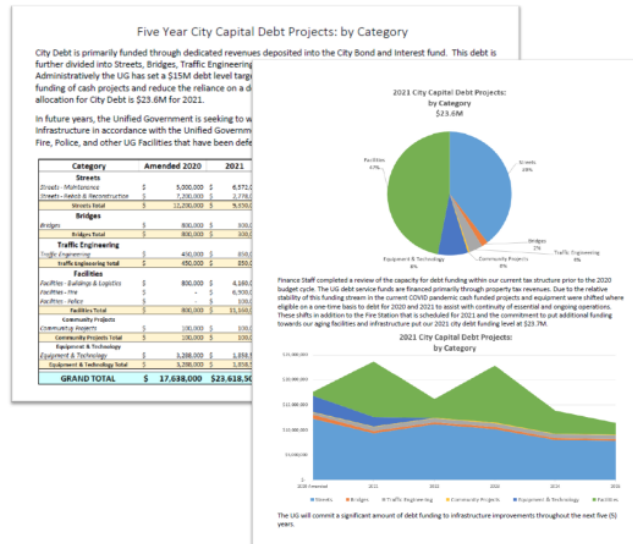
The Unified Government of Wyandotte County / KCK (UG) 2021 Budget has allocated \$86.1M across the organization for our 2021 Capital Maintenance Improvement Program. Of this amount \$26.3M is contained within our certified funds with the remaining \$59.8M originating from our Debt and Grant budgets. The \$26.3M constitutes 6.88% of the Unified Government total certified budget, which breaks down to the following percentages for each of our funding sources' 2021 expenditure budgets:

Funding Source	% Capital	% Other Expenditures
Consolidated General	1.35%	98.65%
Other Tax Levy	0.55%	99.45%
Special Revenue	21.95%	78.05%
Proprietary (Enterprise)	24.28%	75.72%
Fiduciary (Trust/Agency)	11.28%	88.72%

On this next slide we have a view of the Executive Summary. What this is, it provides process and policy and overview and highlights of the CMIP section.

SUBSECTION SUMMARIES

- CAPITAL EQUIPMENT
- CAPITAL PROJECTS
 - CASH PROJECTS
 - DEBT PROJECTS
 - CITY DEBT

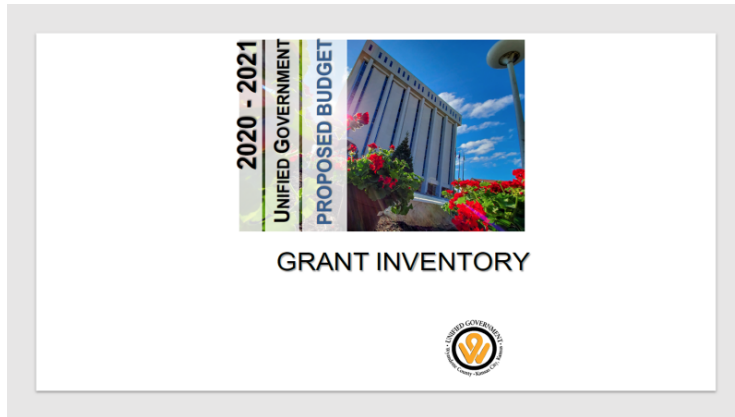


This slide is the Subsection Summaries. Basically, the Subsection Summaries provide detail into Capital Equipment, Cash Projects, and Debt Projects.

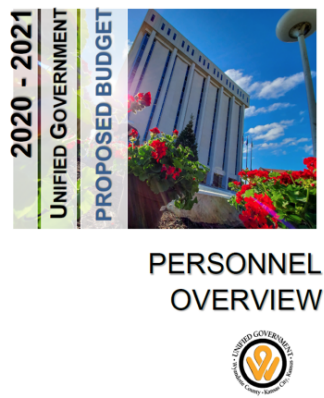
CMIP Schedules

UNIFIED GOVERNMENT																		
2021 - 2025 Proposed Capital Maintenance Improvement Program (CMIP)																		
Capital Cash Project Summary 06/25/2020																		
Fund/Department	New	Amend	Drop	Revolving	CMIP	CMIP	2020 Proposed	2020 Amended	2021	2022	2023	2024	2025	FY02-25				
110 - City - General Fund																		
Public Department	NS	1	4	NS	0002 Annual Police Rotation		75,000											
		1	1		0006 Police Fire Station Land Acquisition					145,000	145,000			290,000				
							75,000			145,000	145,000			290,000				
Knowledge Department																		
NS	4	1	NS		ALP07 2026 - 1 Classroom Phase 3									90,000				
		1	NS		ALP07 2027 - Classroom Fund									90,000				
										190,000				180,000				
Knowledge Department Total																		
							150,000							370,000				
Police Department																		
NS	2	10			0409 Police Station Construction Program	50,000	50,000		50,000	50,000	50,000	50,000	50,000	250,000				
					0410 Police Station Construction Program	50,000	50,000		50,000	50,000	50,000	50,000	50,000	250,000				
					0411 Police Station Construction Program	50,000	50,000		50,000	50,000	50,000	50,000	50,000	250,000				
					0412 Police Station Construction Program	50,000	50,000		50,000	50,000	50,000	50,000	50,000	250,000				
					0413 Police Station Construction Program	50,000	50,000		50,000	50,000	50,000	50,000	50,000	250,000				
					0414 Police Station Construction Program	50,000	50,000		50,000	50,000	50,000	50,000	50,000	250,000				
					0415 Police Station Construction Program	50,000	50,000		50,000	50,000	50,000	50,000	50,000	250,000				
					0416 Police Station Construction Program	50,000	50,000		50,000	50,000	50,000	50,000	50,000	250,000				
					0417 Police Station Construction Program	50,000	50,000		50,000	50,000	50,000	50,000	50,000	250,000				
					0418 Police Station Construction Program	50,000	50,000		50,000	50,000	50,000	50,000	50,000	250,000				
NS	1	20			0003 Vehicle and Body Shop Camera Program	500,000	500,000		500,000	500,000	500,000	500,000	500,000	2,000,000				
									450,000	450,000	450,000	450,000	450,000	1,800,000				
							1,000,000							2,000,000				
Public Works																		
NS	3	10			0004 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0005 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0006 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0007 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0008 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0009 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0010 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0011 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0012 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0013 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0014 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0015 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0016 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0017 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0018 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0019 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0020 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0021 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0022 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0023 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0024 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0025 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0026 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0027 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0028 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0029 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0030 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0031 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0032 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0033 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0034 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0035 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0036 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0037 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0038 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0039 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0040 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0041 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0042 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0043 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0044 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0045 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0046 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0047 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0048 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0049 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0050 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0051 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0052 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0053 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0054 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0055 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0056 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0057 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0058 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0059 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0060 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0061 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0062 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0063 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0064 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0065 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0066 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0067 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0068 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0069 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0070 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0071 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0072 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0073 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0074 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	200,000				
					0075 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,000	50,000	200,000			
NS	3	10			0076 Village Infrastructure Improvements	50,000	50,000		50,000	50,000	50,000	50,000	50,0					

The next slide, we have a view of a 5-Year CMIP schedule and their schedules within the budget document for Equipment, Cash Projects and Debt Projects.

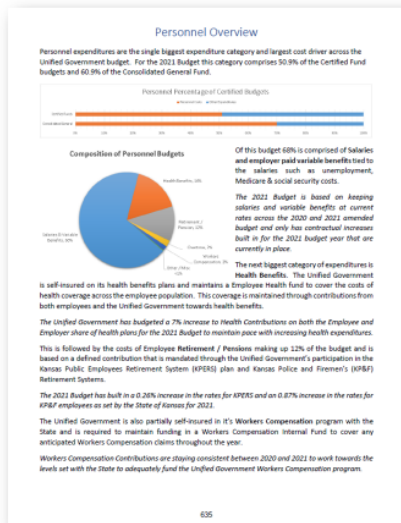


Then we do have a Grant section that breaks out grants the Unified Government receives. It breaks it out by federal, state and a combination of federal and state. Then we also look at private funds. This year we did add a section to show what we had received grant wise for COVID at the point of time we were working the budget document.



At this point in time, I will turn it over to Michael Petersen, Assistant Budget Manager, and he's going to walk you through the Personnel Overview section and the Financial Policies.

Michael Petersen, Assistant Budget Manager, said one of the more significant changes that we made this year to the budget document was adding a Personnel Overview.



PERSONNEL OVERVIEW

- Personnel Assumptions & Impacts
- COVID-19 Personnel Impacts
- Operational Realignments Summary
- New Position Summary

This whole section isn't new, but the narrative is new. So, basically, in the narrative we discussed kind of some of the personnel assumptions and the significant impacts the personnel that we dealt with this year. We have a specific section addressing the COVID-19 personnel impacts as well as we provided some narrative on some various operational realignments that happened during the budget and during the time that we were preparing the budget this year from last year as well as the summary of the new positions that were added through the budget and what the purpose of those positions are.

Unified Government of Wyandotte County/Kansas City, Kansas
2020 Amended – 2021 Budget

Position Inventory by Fund
(In Full Time Equivalents)

Fund	2020 Budget	2020 Amended	2021 Budget
Consolidated General			
110 - City - General Fund	1095.02	1066.05	1040.00
113 - Consolidated Parks-General	70.25	71.75	71.75
160 - County - General	625.20	632.65	660.70
Consolidated General Total	1790.47	1770.45	1772.45
Other Tax Levy			
162 - County - Elections	19.25	19.25	19.25
165 - County - Aging	22.27	22.72	22.72
171 - County-Developmental Disability	2.45	2.45	2.45
172 - County - Health Department	38.35	38.35	38.35
Other Tax Levy Total	82.32	82.77	82.77
Special Revenue			
212 - Dedicated Sales Tax	50.25	50.25	50.25
220 - Special Street & Highway-City	73.50	66.25	37.25
221 - Special Parks and Recreation	3.00	3.00	3.00
222 - Special Alcohol	5.50	5.75	5.75
223 - Tourism & Convention	1.00	1.00	1.00
Special Revenue Total	133.25	126.25	97.25
Proprietary (Enterprise)			
560 - Sewer System	127.77	127.77	132.77
563 - Stormwater Utility	6.00	6.00	6.00
564 - Emergency Medical Services	65.00	56.00	56.00
565 - Sunflower Hills Golf	4.00	4.00	4.00
570 - Court Trustee	9.00	9.00	9.00
Proprietary (Enterprise) Total	211.77	202.77	207.77
Certified Funds Total	2217.80	2182.73	2160.79

Along with that, we provided, as normal, the Position Inventory by Fund which breaks down the fulltime equivalency of all the positions across the Unified Government by fund and by funding source category.

Unified Government of Wyandotte County/Kansas City, Kansas
2020 Amended – 2021 Budget



Position Inventory by
(in Full Time Equivalents)

Department	Position Class	2020 Budget	2020 Amended	2021 Budget
Aging	ADMIN SUPPORT SPECIALIST	1.00	1.00	1.00
	DIRECTOR	1.00	1.00	1.00
	FISCAL OFFICER	1.00	1.00	1.00
	FISCAL SUPPORT SPECIALIST	1.00	1.00	1.00
	PROFESSIONAL PROGRAM ASSISTANT	1.00	0.00	0.00
	PROGRAM AIDE	1.00	0.00	0.00
	PROGRAM COORDINATOR	2.00	2.00	2.00
Aging Total		15.00	12.00	12.00
Appraiser	ADMIN COORDINATOR	4.00	4.00	4.00
	ADMIN SUPPORT ASSISTANT	3.00	3.00	3.00
	ADMIN SUPPORT SPECIALIST	2.50	2.50	2.50
	APPRAISER	9.00	9.00	9.00
	APPRAISER SUPERVISOR	1.00	1.00	1.00
	DIRECTOR	1.00	1.00	1.00
	INFORMATION SYSTEMS ANALYST	1.00	1.00	1.00
	MANAGEMENT ANALYST	1.00	0.00	0.00
	MANAGER	1.00	1.00	1.00
	PROFESSIONAL ASSISTANT	1.00	1.00	1.00
	PROFESSIONAL PROGRAM ASSISTANT	1.00	1.00	1.00
	PROGRAM COORDINATOR	0.00	1.00	1.00
	PROGRAM SUPERVISOR	2.00	2.00	2.00
Appraiser Total		32.50	32.50	32.50
Commissioners	COMMISSIONER	3.00	3.00	3.00
	PROFESSIONAL ASSISTANT	2.00	2.00	2.00
Commissioners Total		5.00	5.00	5.00
Community Corrections	ADMIN SUPPORT SPECIALIST	3.00	3.00	3.00
	ADMIN SUPPORT SUPERVISOR	1.00	1.00	1.00
	DIRECTOR	1.00	1.00	1.00
	INTEN SUPERVISION SUPERVISOR	7.00	7.00	7.00
	INTENSIVE SUPERVISION OFFICER	34.00	34.00	34.00
	INTENSIVE SUPR ADMINISTRATOR	3.00	3.00	3.00
	MANAGER	0.00	1.00	1.00
Community Corrections Total		58.00	59.00	59.00

Then after that section you can see we have personnel broken down by departments and by classification within those departments with the 2020 Original Budget in comparison to the Amended and 2021 Budget.

Unified Government of Wyandotte County/Kansas City, Kansas
2020 Amended – 2021 Budget



Employer Paid Benefit Assumptions

Employer Paid Benefits	2020 Original	2020 Amended	2021 Budget
Health Insurance (Traditional Plan)			
Single Coverage	\$8,823	\$8,823	\$9,441
Family Coverage	\$21,019	\$21,019	\$22,491
Health Insurance (Health Savings Account)			
Single Coverage	\$7,940	\$7,940	\$8,496
Family Coverage	\$18,646	\$18,646	\$19,962
Dental Insurance			
Single Coverage	\$393	\$364	\$390
Family Coverage	\$924	\$866	\$916
Vision Insurance			
Single Coverage	\$66	\$62	\$66
Family Coverage	\$121	\$112	\$143
Standard Life Insurance			
Single Coverage	\$28	\$28	\$28
Family Coverage	\$28	\$28	\$28
Health Insurance Waiver			
Health Insurance Waiver	\$1,800	\$1,800	\$1,800
KPERS Rates			
KPERS Civilian Rates	9.61%	9.61%	9.87%
KPERS Fire & Police Rates	21.93%	21.93%	22.80%
KPERS Sheriff	21.93%	21.93%	22.80%
KPERS Retired From Different Employer	8.89%	8.61%	8.87%
FICA (Social Security)			
FICA (Social Security)	6.20%	6.20%	6.20%
FICA (Medicare)			
FICA (Medicare)	1.45%	1.45%	1.45%
Unemployment			
Unemployment	0.10%	0.10%	0.10%

The last part of the Personnel section is just the Employer Paid Benefit Assumptions which lists out all the different benefits that we're responsible for paying as the Unified Government.

July 9, 2020



FINANCIAL POLICIES



Lastly, in the budget document we have the Financial Policies. In this section Commission resolution number and approval dates for those. Some examples would be the Expenditure Policy, in the Long-term Financial Planning Policy, or the Operating in Economic Uncertainty and Emergency Reserve Policy. Last, I guess, we'll turn it over to Doug Bach, County Administrator, to discuss the Capital Maintenance Improvement Program adjustments.

Mr. Bach said before we move to that, I will just look back to the Commission. I know you've had it for a couple of weeks, but we thought it was important not only for you, but for the public if they were looking to understand where things were in the document. Are there any questions about where something may be located or as its positioned. You know, if something comes up, you can obviously ask us any time as we go through this.



July 9, 2020

Next is the proposed changes to the CMIP. As a governing body you spent a fair amount of time on this. We start back in the fall, bring it to The Standing Committee, work through it, then we come in as a Commission. I think we had a meeting in April and then we went to meetings in May to go through and position where we are, but as we get to the final budget, I'm often put in a position in order to balance the budget, and this year was one of them, to move several things around. I will say overall the changes that you will see on the next few pages really are, most of them, are fund changes that happened, maybe slight adjustments to one item or another. So, there are some reductions, but there's not a lot of major changes to which project we funded one way or another or primarily we move things from cash to debt which we're all aware of that we need to do in order to keep the project going.

I will offer, Reggie can go through this line item by line item if you would like, or you have the information. I know that's how you've asked, you wanted to be sure and have this information to do it so I will if you don't, I'll just point out key points I think that's in here.

Commissioner Kane said, Doug, where in this is the park right by the fire station? **Mr. Bach** said the park by the fire station is not in the 5-Year CMIP Plan. It was on that sheet when we went through all the proposed potential projects that could come in, so at this point, it has not been funded into the 5-Year Plan. **Commissioner Kane** said okay, change petition 3155, page 7, paragraph 3, clearly states the site plan process continues connection to the park being proposed by the UG as well as tying into the infrastructure improvement being made along Hutton Road. The original site plan which the preliminary plat is based upon, traditional axle grinding—the bottom line is, it was in the Change of Zone Petition 3155. It was clearly supposed to be there. I want to know when it's going to be there because when I went out there and met those guys the other day, they talked about we're going to put a picnic table here, a picnic table there. That's fine, but there is supposed to be a park there, so I want to know when we're going to get a park. **Mr. Bach** said whenever you want to prioritize it up to move it into the Commission. **Commissioner Kane** said it was prioritized when we first did this Doug. **Mr. Bach** said we put it in as a future park. That was the intent when we bought it.

I'll go back to the day Commissioner Markley leaned over me and told me, hey, it would be a good idea if you guys looked at acquiring the property next to this. I mean, we could build a park out in that area. I proceeded to go forward and we were able to acquire the acres to come

with it. That did not mean we put the money to build out the park next to it. So, we have it, we have it proposed for a future park. It sits in the CMIP Plan as an unfunded future project.

Commissioner Kane said when we sent out *The Citizen*, it was clearly noted that there would be a park there. **Mr. Bach** said I don't disagree that our plan is to build a park there. You all can discuss it. Reggie or Debbie, I think we need to pull the—I don't think—it wouldn't show up here. We can pull it. I think it's projected somewhere around a million dollars or something. It's in the CMIP proposed project list. **Commissioner Kane** said, Doug, it was never going to be a million dollars. **Mr. Bach** said okay, I don't want to argue with you. If you guys want to fund it, fund it. That is really a debate for you all. I don't have the funds to build this park. **Commissioner Kane** said there was no debate. It was part of the project. **Mr. Bach** said okay, it has never been funded. It would make a great site for it, work to get it in, work to buy the property, it would make a good addition to it, so I agree. I'm not sure what action I'm supposed to take from this point. The point is noted.

Mr. Bach said regarding the changes from the CMIP to what's going on tonight, do you want me to have Reggie go through these by line? **Mayor Alvey** said yes, I think so. **Commissioner Burroughs** said I agree. **Mr. Bach** said, Reggie, take it from here and walk through each one.

2020 – 2025 CMIP CHANGES FROM JUNE PREVIEW Cash Financed Equipment

	Fund	CMIP	Page #	2020 Original	2020 Amended	2021	2022	2023	2024	2025	FY20-25
Public Works											
June Preview	110	03070002 - Total Mgmt System	1	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proposed 6/25	N/A	03070002 - Total Mgmt System	N/A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks and Recreation											
June Preview	221	06005001 - Vehicles	9	\$ -	\$ -	\$ 114,135	\$ 163,909	\$ 168,826	\$ 173,891	\$ 179,108	\$ 799,869
Proposed 6/25	221	06005001 - Vehicles	454	\$ -	\$ -	\$ 74,135	\$ 163,909	\$ 168,826	\$ 173,891	\$ 179,108	\$ 759,869
Proposed 6/25	972	06005001 - Vehicles	456	\$ -	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
June Preview	221	06010001 - Mowing/Maintenance Equipment	9	\$ 140,000	\$ -	\$ 140,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 740,000
June Preview	972	06010001 - Mowing/Maintenance Equipment		\$ -	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Proposed 6/25	221	06010001 - Mowing/Maintenance Equipment	454	\$ 140,000	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 600,000
Proposed 6/25	972	06010001 - Mowing/Maintenance Equipment		\$ -	\$ 140,000	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 280,000

Mr. Lindsey said just to kind of update everyone on kind of a few things that's going on here. We have a June preview, which is when the CMIP schedule was sent out to the elected body and that was on June 8th and this was at a point in time when we were still kind of in the midst of balancing

the funds. One of the things that happened here as we were still balancing the funds and we were producing the budget document, funding was shifted. Nothing was added, but funding was shifted and so that's what the June preview is on the left side of the page. Then the proposed June 25 on the left side of the page that is the day that we presented the budget document, so those are the schedules to sit within the budget document.

The first project here is the Total Management System that's in Public Works. We moved that funding to Operating, so it was in the document that was sent out on June 8th and the funding was moved to Operating so it doesn't show up in the CMIP anymore.

Next, in Parks and Rec, we had vehicles. Funding was shifted between Special Parks & Rec and also our Capital Projects fund, so the \$40,000 was broken out, added or broken out between the two funds, so the total of \$114,000 there, that's what the project was at first or the equipment was at first. We pulled \$40,000 out, so they both equaled \$114,000.

Next is also equipment for Parks & Rec and basically funding just shifted between Special Parks & Rec fund and our Capital Projects fund.

2020 – 2025 CMIP ADJUSTMENTS TO PROPOSED BUDGET Cash Financed Equipment

	Fund	CMIP	Page #	2020 Original	2020 Amended	2021	2022	2023	2024	2025	FY20-25
Parks & Recreation											
Proposed 6/25	221	06005001 - Vehicles	454	\$ 154,500	\$ -	\$ 74,135	\$ 163,909	\$ 168,826	\$ 173,891	\$ 179,108	\$ 759,869
Proposed 6/25	113	06005001 - Vehicles	N/A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proposed Adjustment	221	06005001 - Vehicles		\$ -	\$ -	\$ 74,135	\$ 163,909	\$ 168,826	\$ 173,891	\$ 179,108	\$ 759,869
Proposed Adjustment	113	06005001 - Vehicles		\$ 154,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation											
Proposed 6/25	221	06020001 - Tractors	454	\$ 72,100	\$ -	\$ 72,100	\$ 74,263	\$ 76,491	\$ 78,786	\$ 81,149	\$ 382,789
Proposed 6/25	113	06020001 - Tractors	N/A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proposed Adjustment	221	06020001 - Tractors		\$ -	\$ -	\$ 72,100	\$ 74,263	\$ 76,491	\$ 78,786	\$ 81,149	\$ 382,789
Proposed Adjustment	113	06020001 - Tractors		\$ 72,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

This is Parks & Rec and funding did move between Special Parks & Rec and our Consolidated Parks funds on these vehicles. Same story below with the tractors. Funding moved from Special Parks fund to the Consolidated Parks fund.

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2020 – 2025 CMIP CHANGES FROM JUNE PREVIEW Cash Financed Projects

	Fund	CMIP	Page #	2020 Original	2020 Amended	2021	2022	2023	2024	2025	FY20-25
Public Works											
June Preview	110	1055- PW Asset Mgmt Sys Integration	1	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 100,000
Proposed 6/25	220	1055- PW Asset Mgmt Sys Integration	472	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 100,000
Proposed 6/25	971	1055- PW Asset Mgmt Sys Integration	475	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
June Preview	110	7846 - Landscaping	1	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000
June Preview	160	7846 - Landscaping	3	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000
June Preview	971	7846 - Landscaping	9	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
June Preview	110	7847 - Hardscaping	2	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 200,000
June Preview	160	7847 - Hardscaping	3	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
Proposed 6/25	110	7847 - Hardscaping/Landscaping	470	\$ 50,000	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 400,000
Proposed 6/25	160	7847 - Hardscaping/Landscaping	471	\$ 100,000	\$ 50,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Proposed 6/25	990	7847 - Hardscaping/Landscaping	N/A	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Proposed 6/25	971	7847 - Hardscaping/Landscaping	475	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

On this slide you can see landscaping and hardscaping. Funding was consolidated so we combined the landscaping and hardscaping to the same project.

2020 – 2025 CMIP CHANGES FROM JUNE PREVIEW Cash Financed Projects

	Fund	CMIP	Page #	2020 Original	2020 Amended	2021	2022	2023	2024	2025	FY20-25
Public Works											
June Preview	563	5082 - Cash Resv Debt Mgmt Major Cap	7	\$ -	\$ -	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
Proposed 6/25	563	5082 - Cash Resv Debt Mgmt Major Cap	474	\$ -	\$ -	\$ 200,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,200,000
June Preview	563	5303 - Storm Sewer Repairs/Replacement	7	\$ 950,000	\$ 950,000	\$ 1,500,000	\$ 2,000,000	\$ 2,500,000	\$ 3,000,000	\$ 3,000,000	\$ 12,950,000
Proposed 6/25	563	5303 - Storm Sewer Repairs/Replacement	474	\$ 950,000	\$ 950,000	\$ 1,300,000	\$ 2,000,000	\$ 2,500,000	\$ 3,000,000	\$ 3,000,000	\$ 12,750,000
June Preview	563	5306 - Annual Hillside Deterioration Program	7	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000
Proposed 6/25	563	5306 - Annual Hillside Deterioration Program	474	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 400,000
Police Department											
June Preview	110	02084004 - Vehicle and Body-Worn Camera Program	1	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000	\$ 350,000	\$ -	\$ 1,050,000
Proposed 6/25	110	7405 - Vehicle and Body-Worn Camera Project	470	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000	\$ 350,000	\$ -	\$ 1,050,000
Proposed 6/25	971	7406 - Vehicle and Body-Worn Camera Project	475	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ 360,000
Proposed 6/25	266	7407 - Vehicle and Body-Worn Camera Project	473	\$ -	\$ -	\$ 340,000	\$ -	\$ -	\$ -	\$ -	\$ 340,000

The next slide is the Cash Reserve Debt Management cap. We did reduce this project from when it was originally presented on June 8th, \$50,000 was removed from this funding.

Same story below, Stormwater, Sewer Repairs, \$200,000 of funding and then annual Deterioration Program. We did remove the funding for 2021. The funding is an outyears.

Within the Police Department we are representing Grant funding and Capital Project funding that was represented in here. We took on a Capital Lease which allowed us to control our cash outflow which this kind of saved us some money.

2020 – 2025 CMIP CHANGES FROM JUNE PREVIEW Cash Financed Projects

	Fund	CMIP	Page #	2020 Original	2020 Amended	2021	2022	2023	2024	2025	FY20-25
Economic Development											
June											
Preview	223	9261 - Rock Island Bridge Development	5	\$ -	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
Proposed											
6/25	223	9261 - Rock Island Bridge Development	N/A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Stadium											
June											
Preview	566	9239 - Stadium Facility Improvements (Star Revenues)	8	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,800,000
Proposed											
6/25	566	9239 - Stadium Facility Improvements (Star Revenues)	474	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

The next slide is our Rock Island Bridge Development and it was originally built within the CMIP schedule. In the CMIP document, we did not have it in the CMIP schedule. I don't know if you want to touch on that or not.

Mr. Bach said sure. I just want to note this was built in. I think staff heard as we were talking about, but I told him the Commission has never taken any action on this to advance it, so it should not show up on the CMIP schedule as a project that's approved or pending to happen, so it was removed from it. If you all would like to do so in the future, funding would be over in that fund and you could move it to it, but it should not be showing up here, so it was taken out.

Mr. Lindsey said the next project here under stadium, one of the changes here is in outer years. Top line is \$300,000. It's not built into from 2021 to 2025. We built it in as a transfer.

2020 – 2025 CMIP ADJUSTMENTS TO PROPOSED BUDGET Cash Financed Projects

	Fund	CMIP	Page #	2020 Original	2020 Amended	2021	2022	2023	2024	2025	FY20-25
Public Works											
Proposed 6/25	110	1055 - PW Asset Mgmt Sys Integrations	N/A	\$ 50,000	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 100,000
Proposed 6/25	220	1055 - PW Asset Mgmt Sys Integrations	472	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proposed Adjustment	110	1055 - PW Asset Mgmt Sys Integrations		\$ -	\$ -	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 100,000
Proposed Adjustment	220	1055 - PW Asset Mgmt Sys Integrations		\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Police Department											
Proposed 6/25	266	02084004 - Vehicle and Body-Worn Camera Program	473	\$ -	\$ -	\$ 340,000	\$ -	\$ -	\$ -	\$ -	\$ 340,000
Proposed 6/25	971	02084004 - Vehicle and Body-Worn Camera Program	475	\$ -	\$ -	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ 360,000
Proposed Adjustment	266	02084004 - Vehicle and Body-Worn Camera Program		\$ -	\$ 340,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 340,000
Proposed Adjustment	971	02084004 - Vehicle and Body-Worn Camera Program		\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Public Works Asset Management Integrations; basically, funding changed between the 2020 Original budget from City General Fund to Special City & Street Highway fund. Although it's not funded in the 2020 Amended Budget, we just wanted to make sure that we corrected that as far as what it was in the 2020 Original Budget.

The Police Department, this is kind of just touching on the body cameras again.

2020 – 2025 CMIP CHANGES FROM JUNE PREVIEW Debt Financed Projects

		CMIP - Debt	Page #	2020 Original	2020 Amended	2021	2022	2023	2024	2025	FY20-25
Facilities											
June Preview	7847	Hardscaping/Landscaping		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proposed 6/25	7848	Hardscaping/Landscaping	489	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
June Preview	8513	Facilities/Parking Annual Maintenance & Repair	2	\$ -	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 4,200,000
Proposed 6/25	8514	Facilities/Parking Annual Maintenance & Repair	489	\$ -	\$ 700,000	\$ 900,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 4,400,000
Equipment & Technology											
June Preview	02078004	In-Car Network Infrastructure	3	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Proposed 6/25	02078004	In-Car Network Infrastructure		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
June Preview	7404	Bonded Equipment	3	\$ -	\$ 1,400,000	\$ 1,297,500	\$ -	\$ -	\$ -	\$ -	\$ 2,697,500
Proposed 6/25	7404	Bonded Equipment	489	\$ -	\$ 2,285,000	\$ 1,297,500	\$ -	\$ -	\$ -	\$ -	\$ 3,582,500

**Funded two Ambulances and an Ambulance Remount 875,000 for Fire Department Emergency Medical Services Division plus Police Department In-Car Network Structure 10,000 within the 2020 Amended Bonded Equipment line.*

This is actually a page that we were kind of showing where the funding was needed in 2020 Amended and not the 2021 Budget as we had it within the budget document. That's the change here. It's changed with the hardscaping and landscaping. This is one we discussed a little earlier, so we're making a page update for it.

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Down in Equipment & Technology, when we originally presented the Bond & Equipment, we did not have ambulance replacement built into this budget, so that is built in here now.

2020 – 2025 CMIP CHANGES FROM PROPOSED BUDGET Debt Financed Projects

	CMIP - Debt	Page #	2020 Original	2020 Amended	2021	2022	2023	2024	2025	FY20-25
Facilities										
Proposed	9232 - Maintenance Facility Kansas Avenue									
Adjustment	(Fund 971 Capital Project Funds)	N/A	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proposed	9232 - Maintenance Facility Kansas Avenue									
Adjustment	(Fund 990)		\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
Proposed	8217 - Salt Dome Repairs	489	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Proposed	8217 - Salt Dome Repairs									
Adjustment			\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Equipment & Technology										
Proposed	7404 - Bonded Equipment	489	\$ -	2,285,000	1,297,500	\$ -	\$ -	\$ -	\$ -	3,582,500
Proposed	7404 - Bonded Equipment									
Adjustment			\$ -	2,275,000	1,297,500	\$ -	\$ -	\$ -	\$ -	3,572,500
Proposed	7301 - Technology Projects	489	\$ -	421,000	486,000	\$ -	\$ -	\$ -	\$ -	907,000
Proposed	7301 - Technology Projects									
Adjustment			\$ -	431,000	486,000	\$ -	\$ -	\$ -	\$ -	917,000

*Police Department In-car Network Structure project, \$10,000, shifted from Bonded Equipment to Technology Projects in 2020 Amended.

We have Maintenance Facility on Kansas Avenue where we changed the funding mechanism on it. It's \$900,000 and then also Salt Dome Repairs. When we originally presented it, we had it in 2021 but it's definitely needed in the 2020 Amended, so we moved it up.

Equipment & Technology; this is related to adding \$10,000 to In-Car Network Structure project for the Police Department.

2020 – 2025 CMIP CHANGES FROM PROPOSED BUDGET Debt Financed Projects

	Debt Category	Page #	Original	Amended	2021	2022	2023	2024	2025	FY20-25
Proposed	4425 - Wyandotte County									
6/25	Parks and Recreation		\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
Proposed	4425 - Wyandotte County									
6/25	Public Building Commission		\$ -	\$ 350,000	\$ 350,000	\$ 400,000	\$ 550,000	\$ -	\$ -	\$ -
Proposed	4425 - Wyandotte County									
Adjustment	Parks and Recreation		\$ -	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Proposed	4425 - Wyandotte County									
Adjustment	Public Building Commission		\$ -	\$ -	\$ 350,000	\$ 400,000	\$ 550,000	\$ -	\$ -	\$ 1,300,000

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Basically, here with the Wyandotte County Lake Waterline Study & Repair, we broke the funding out for Parks & Rec, and we moved it, portions of it, to outer years from 2021 to 2023 to the Public Building Commission.

DEBT AUTHORIZATION REPORT CHANGES FROM JUNE PREVIEW

Adjustments to Proposed

Project	CMIP #	Change
Enterprise Resource Planning System	7304	Reduce authorization amount to be consistent with CMIP from \$6,745,000 to \$5,234,641
Hardscaping/Landscaping	7847	Combined Hardscaping & Landscaping into single project
Fairfax Entry and Informational Signage	9189	Updated statutory authority from Charter Ordinance CO-03-09 to KSA 12-17,140 <i>et seq.</i>

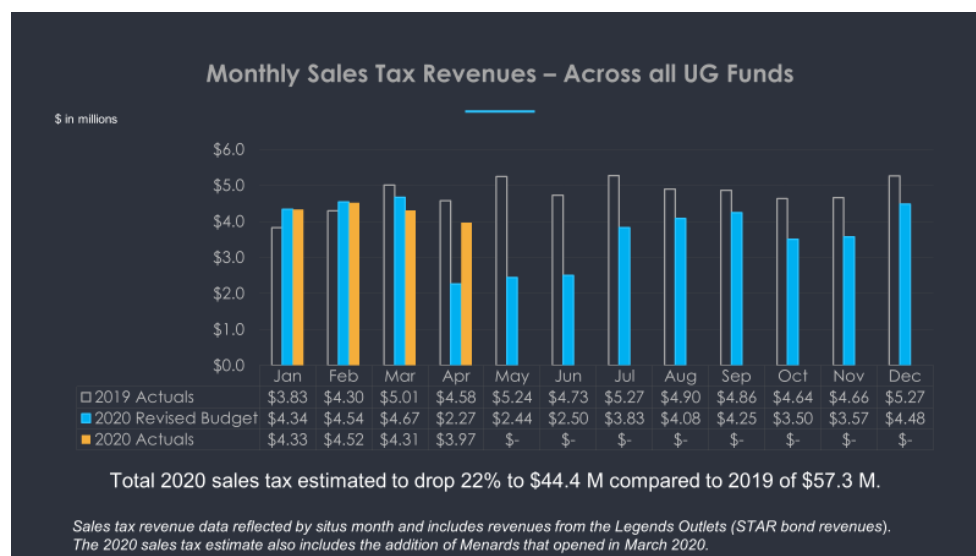
This is some changes with Debt Authorization Report Changes from when we originally presented everything on June 8th. We reduced the amount for the ERP System from \$6.7M to \$5.2M. Then it also touched on Hardscaping/Landscaping. They were two separate projects, but we combined them. With the Fairfax Entry and Informational Signage, we did update the data authority verbiage and that is the update on the changes for the CMIP. Any questions?

Revenue Performance

Mr. Bach said thank you Reggie. From this point we will move on to the Revenue Performance. I will say overall it's nice to see the initial months of COVID not come in as negative as we anticipated. We are looking at all different areas, so I thought it would be good for Kathleen to

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come in and walk through these tonight. So, I'll turn this over to Kathleen VonAchen, our Chief Financial Officer.

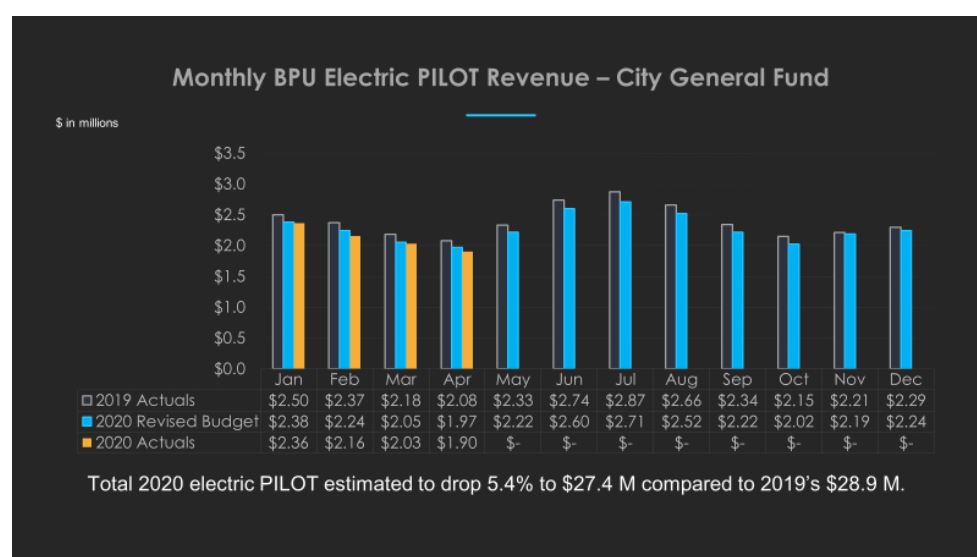


Kathleen VonAchen, Chief Financial Officer, said right off the bat what I wanted to do is kind of review all of the major sources of revenue. The first one, of course, is the sales tax, everyone's anxious to see how the sales tax has been performing. What I've provided here is a monthly chart of all the sales tax collected across most of the UG funds. This includes the City Sales Tax, County, the Special Dedicated for Neighborhood Infrastructure, Public Safety, and then also the EMS Sales Tax, so this is all sales tax. I have as a guide, I provided how much we collected by month in 2019. The blue columns are what we are expecting in terms of a revenue estimate from our revised budget and then what we've collected so far in this current fiscal year. As you can see here in January, the total dollars look pretty consistent with what we were expecting. Same with February, they're a little up from the prior year, but then March, you can see that those dollars started to dip a bit. There was a month where—or one week or two where businesses were closed, but then I think as we anticipated, there was quite a bit of folks stocking up for the quarantine period, so the revenues were diminished that much in March. Then in April, as you can see, we anticipated there would be a very significant drop in revenue collections in April, but what has occurred is that they've pretty much held very consistent with what was occurring in actuals for March although slightly lower.

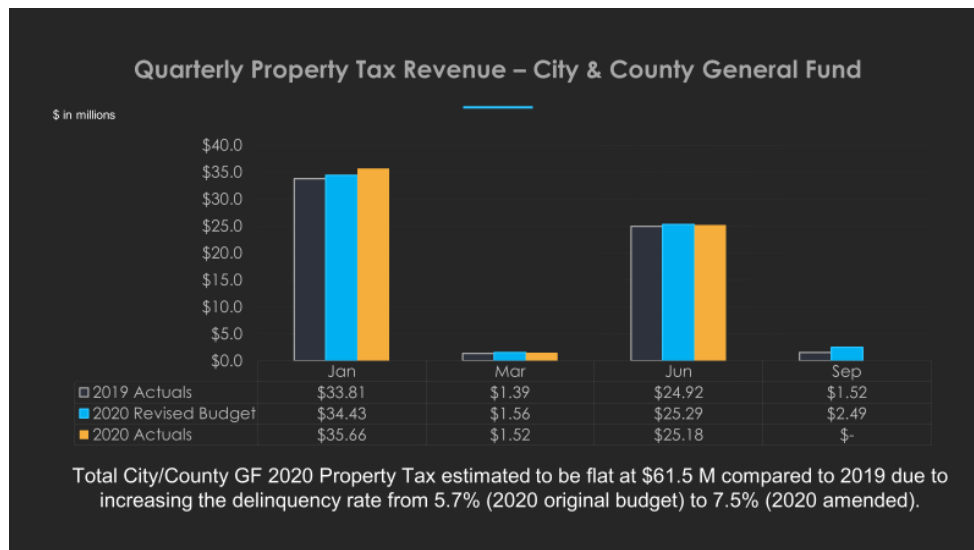
Overall the revenue estimate throughout the future months anticipates diminished spending in the month of May and June with it building back up to near prior year levels beginning

in July, August, September through December, so the total sales tax estimate is estimated to be about a 22% drop right here compared with the 2019.

For the revised revenue estimate we're anticipating \$44M in sales tax. This is not Use Tax, just Sales Tax and compared with the '19 number which was \$57M and so that's roughly a \$13M difference that were not anticipating. Of course, we don't really know how the pandemic is going to play out in the future years—future months, so we're monitoring this and we're holding steady with what we think may be occurring. Of course, we will be providing information on this on an ongoing basis.



The second largest revenue source is the PILOT that we receive from the Board of Public Utilities and we are anticipating that revenue source will decline through the closure period which we are seeing that it did. Typically, the amounts that are collected in the summer months are higher as you can see and then drop off in the fall. We think perhaps there will be some diminished collection levels that are expected in April and May. It's hard to know because there is a delay in the billing cycle for the BPU, but there were a number of industrial/commercial properties that were closed. As a result, their consumption level was diminished, so we're standing by until we get the payment for May to see how that works, but for the most part, it appears that our revenue estimates are consistent with the actuals in March and April.



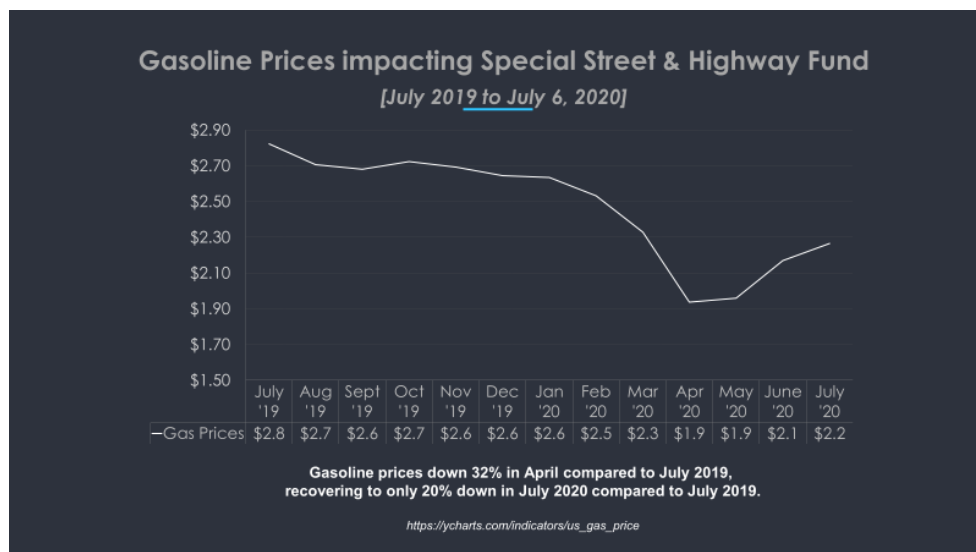
The next slide is the third category that's the largest source of revenue source for the General Fund and here we're providing a quarterly review of the property tax. Now, we didn't anticipate that property tax in 2020 would be greatly diminished by or impacted by the COVID pandemic except for the fact that we felt that perhaps in the latter half of the year or perhaps the last three quarters of the year the level of delinquency rate would increase. The original budget had it at 5.7% and in the revised budget we upped it to 7.5. The blue revised budget incorporates that higher delinquency rate. So, total sales tax we're anticipating it to be \$61.5M which is pretty much almost exactly what we collected in 2019 and part of that, although there were increases in the assessed value, the reason for the collection level being flat is because of the increased delinquency rate.

As you can see, this estimate has played out because we actually have collected the June amounts and typically there's not very much money coming in in September from this revenue source.

Mayor Alvey said we have a question from Commissioner Markley.

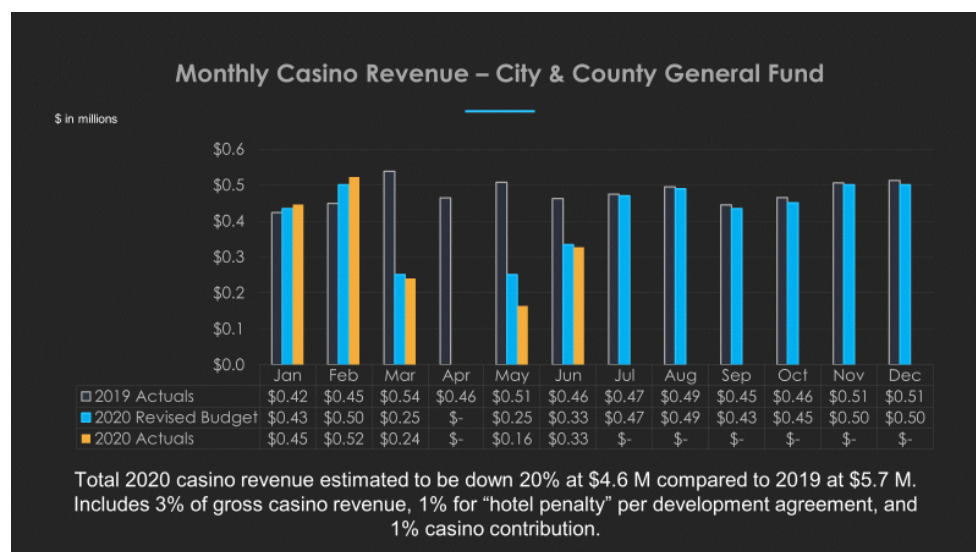
Commissioner Markley said, Kathleen, I was just curious, and you may not know this off the top of your head, it's not an immediate need, but when we were in the recession where was our collection or lack of collection percentage there? Is this 7.5 sort of comparable to that? I guess I'm just trying to kind of compare. **Ms. VonAchen** said I do know the answer to that. The great recession was very much driven by a bust in the housing market, so property values were greatly impacted during that economic crisis, much more so than in this situation, or at least as we can

anticipate now. During that time, it reached up into the 12% range. Actually, I think one of my PowerPoints that I presented at a previous budget workshop showed the 10-year average of those delinquency rates, but now I can get that to all of you. It's easy. I've got that.



Another area of funding is our Gasoline Tax or the Highway Users Tax. It's administered by the State of Kansas and it's deposited entirely in the Special Street & Highway fund. As you know, we were struggling to balance that fund because we anticipated that the drop in gasoline prices would greatly impact the amount of revenue that we were going to be collecting. Not only the drop in prices, but also the fact that people were quarantined at home and potentially we're not driving or not commuting and so there was perhaps a lower level of gasoline consumption, not only the price, but the consumption.

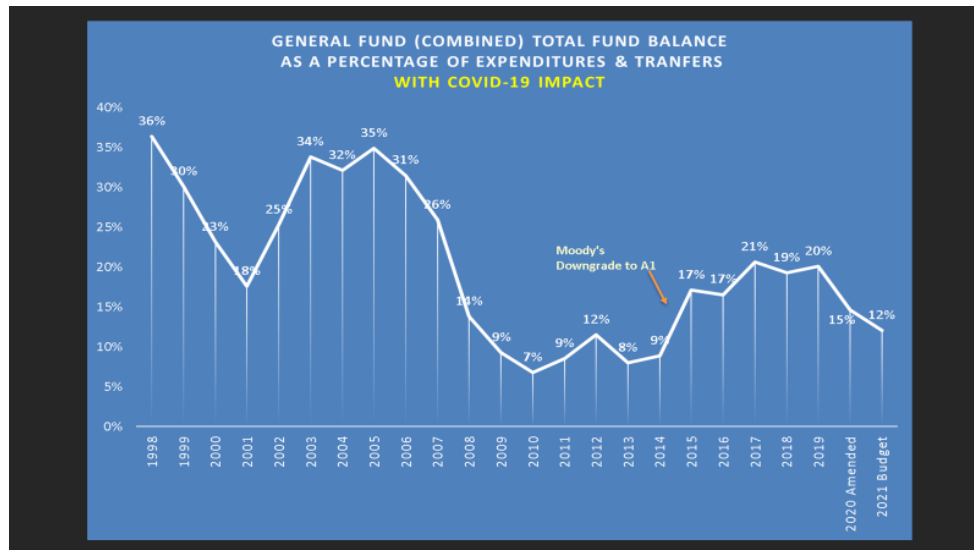
This is some gas price information from a website here and these are gas prices in the Kansas City area. As you can see, it dramatically dropped in the first quarter of the year, but we noticed that beginning in May it started to pick back up, so that's very promising. That's a promising statistic here, so we're monitoring this as well, but certainly in the first half it dropped 32% from July to April compared with July of '19, but then it's recovering. So overall, now it's only 20% lower than what it was in July of last year.



The last revenue source we thought we would share, and it isn't a tremendously large revenue source, but it is certainly one that we're monitoring very closely and it's the monthly Casino revenue which is deposited in both the City and the County General Fund. There are three components of this total number that we're looking at here. There's the 3% of gross casino revenues which are provided to us from Hollywood. By the way, this is just Hollywood Casino. That's an amount that is provided to us that we share between the City and the County. There's also a 1% of gross revenues that we're calling the hotel penalty per the development agreement because Hollywood hasn't built a hotel yet. Then lastly, there's 1% gross revenues that the casino contributes which is then later distributed to other governmentally agencies so that last 1% is not necessarily funding any of our operations. It's distributed to other agencies.

So overall, you know, things were looking pretty good in January and February. In fact, the actual exceeded our estimates. Then in March we definitely felt that there was going to be a drop given the casino we anticipated was going to be closing for some period and so that revenue estimate is consistent with the actual there. There were no revenues collected in April, so we lost out on about \$460,000 in that month and the May estimate, I was anticipating to bring in about \$250,000 that month, but we only brought in 1.6 and then we just got word that the revenue estimate—well, the June collection picked up pretty well. Although it's about \$130,000 less than what was collected last year, but beginning in July through December, we're anticipating that collections will be consistent with what was collected in the prior year. We'll just see how that goes. Overall, the revenue estimate is 20% lower than what was collected in '19 which equates to about a \$1.1M difference that we won't be collecting.

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Overall what we, you know, some of the revenue performance is a little mixed. You can see the actuals are consistent with the estimated except for sales tax which was a very pleasant surprise. I just wanted to note that the Proposed 2020 Amended Budget as well as the Proposed '21 Budget anticipate a drawdown of our General Fund Reserves. From the 20% level—that 20% of expenditures and transfers in 2019, that reflects roughly 2.5 months' worth of Operating expenses and we anticipate it dropping to 15% if the revenues are what we estimated and given the spending level that we're proposing. The budget is drawing down fund balance to the 15% level and then in 2021 the 12% level. This is certainly below our two months minimum target. The two-month minimum target equates to roughly 17% and so what we want to point out here is if we allow our fund balance to drop, you know, fairly low, that will cause our credit rating agencies to be on notice that we're struggling with this pandemic.

As you can see, in 2015 Moody's downgraded us from AA to A1 because of the prolonged drawdown of the fund balance around the teens and nine's here in between 2010 and 2014. What I want you all to understand is that the Proposed Amended Budget for 2020 anticipates utilizing \$11M in fund balance and if the revenues start performing better than what we estimated, I encourage the Commission to really understand that any kind of improvement in our revenue performance will diminish the amount of reserves that we're going to be drawing down from and will improve the 15% level and it will—that's all I'm going to say. I think that's the only slide I have. I'm not certain who goes next.

Mr. Bach said we have a question from Commissioner Bynum on your slides.

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Commissioner Bynum said I'm curious, Kathleen, with regard to the fact that probably most cities and counties are encountering financial difficulties due to COVID, what does Moody's have to say about that with regard to whether or not they would downgrade a city or a counties rating?

Ms. VonAchen said actually my concern is more with Standard & Poor's then Moody's. Actually Standard & Poor's still has us at the AA rating level. I'm anticipating that if we don't demonstrate to the credit rating agencies that we're making every effort to manage our budget and our finances in an approving manner by, you know, at least making cost reductions and not drawing on our fund balance too much, that they will be more—well, they will probably take all of that into consideration. The actual next step with a credit rating agency, not necessarily that they would downgrade us, they would just put us on a negative watch and a negative watch would probably last about one or two years. Certainly, all the other cities are also experiencing some concerns, but as you know, the fund balance is only there once and once you use it, you have to build it back up and it's difficult to save up. I think all of us in our own personal households know how hard it is to save money. Once that savings is gone, it's gone for good and then you—it takes a lot of discipline to replenish your rainy day fund.

Commissioner McKiernan said, Kathleen, this is a question that I know really has no answer, but I wonder if you have a feeling for it or if any of your colleagues have a feeling for this. Sales tax was stronger in April than we expected it to be. **Ms. VonAchen** said yes. **Commissioner McKiernan** said but as it appears now this pandemic is not going to be a short term, self-contained event like we might have hoped it was going to be early on. It looks like it's going to drag on much longer than expected. It looks like that could affect furloughing and paychecks and unemployment and whatnot for a much longer period of time. Any sense or guess as to how sales tax might play out over the remainder of the year? Could it remain stronger than we first anticipated, or do you expect that the prolonged pandemic may have an effect on it yet? **Ms. VonAchen** said as it turns out we have a few months behind us here in terms of the pandemic and what we're now seeing is that this pandemic may actually get worse before it gets better and it's not a one shot thing. I'm concerned about the increased level of infection that's going on in our community, so my thoughts are that, you know, many of our larger vendors are essential services type of retail activities and so the only kind of expendable or luxury kind of spending really kind of takes place at the Legends.

Folks, you know, I think the level of income may be diminished by a number of—because of our high unemployment rate and that’s certainly going to impact their spending habits for those folks. You know folks still need to go grocery shopping and so some of those basic essential spending areas will continue. It’s the spending on items that are not essential that I anticipate will decline over time, at least over the next 18 months is what I anticipate.

What is not showing up here, which I probably should have added a slide here for, compensating new sales tax which we are anticipating will increase over this period as people begin buying more things online and so online sales is typically reflected over in the Compensating Use category. So those increases are offsetting, in our estimate, are offsetting some of the declines were anticipating on the sales tax side. But for the most part what I think is those folks that, you know, sadly have been impacted by the pandemic that have lost their jobs. That is going to place a tremendous burden on those families. They won’t have the ability or the disposable income to go spend, you know, buy a new purse or new shoes. They’re just going to concentrate on the essentials in the grocery shopping and such, and a large portion of our retail base are essential businesses, so that’s what I think.

Commissioner Burroughs said, Kathleen, could you go back a couple of slides. I would like to go back to the sales tax, and I appreciate Commissioner McKiernan bringing it forward, the impact on the sales tax and then to compensating use tax. I believe your numbers, while I don’t disagree with them all to the extent that I hope, I don’t find myself being argumentative, but I believe that the sales tax numbers, the percentages that were estimated to drop, I think that’s maybe a little high. I like to be somewhat conservative in my thinking that I believe the compensated use tax as well as the sales tax is not going to have the impact that we see here. In this morning’s presentation from the State, sales tax has not had the impact that we anticipated it would have. I don’t know if it was \$1,200 per family that went out from the federal government that assisted in that or if it was the \$600 additional per week unemployment that helped put that money into the economy.

I’m really wondering if we’re being ultra-conservative here in not trying to be mindful that we need a little flexibility. It goes right back to the property tax issue also. I believe people find their home to be essential, I believe that they will, if we continue to reach out and work with the citizens of this community through a letter and encourage them to contact us, we’ll have a better grip on the delinquency rate. I don’t know where that additional 2.5%, I believe it was, from

5% to 7.5%, where that number came from. So, I'm just trying to grasp all of this because we are talking about millions of dollars, but at the same time, I don't want to paint such a dire budget that we don't have the opportunity to keep from drawing down from our reserves and keep our reserves there for a reason. We haven't talked about the emergency reserves yet; we're just talking about our standard reserves if I'm to understand correctly. So, with that, I'll get off. Thank you for your patience with me.

Ms. VonAchen said no, I really appreciate your comments, absolutely. First off, about the sales tax on your comments. This chart shows the collections based on the date in which the transaction occurred, but we don't get the, for example, this April yellow number that this big yellow bar in April, we only learned about that last week, so we don't get that information until two months after the fact. I've reflected in here as the situs month or the month in which the transaction occurred because it makes sense to all of you. You can see that when the closure occurred that it's better and more understandable, but we only had that information about a week ago.

When we were developing the sales tax estimates, we have very little data from which to draw from and so that's why, you know, I don't disagree with you. It's just a difficult area to estimate when you have very little data to go from.

Secondly, I did want to mention that the reserves that I show in that chart, that's all the reserves, both the Standard Operating Reserve and the Emergency Reserve combined.

Commissioner Burroughs said thank you for that clarification. I didn't know it included our emergency reserves also. Might I suggest that when we talk about the reserves that we look at what our emergency reserve balances may be through this because this is what I would consider an emergency time and that's why those funds are set-aside. Personally, I think it behooves us to utilize those dollars first because we have a tendency to build those up over time so that we can keep our other reserves in place. Those reserves, I believe, some of those will be replenished through the CARES and COVID-19 refund process, but I would like to have a little bit of differentiation. I did not realize that your reserve included the emergency, so thank you for that clarification.

Ms. VonAchen said if Rocki or someone could go to the fund balance chart for me please, I can talk about that briefly. You're going to hear about this at the Commission meeting this evening,

but in 2019 the total was 20% of expenditures and transfers. Of that total amount which I think was around \$42M, \$7.2M of it is what you would categorize as emergency and then the rest is an operating reserve. When I speak to the fact that in 2020 we're going to be drawing down fund balance by \$11M, what that means is we're not only using the \$7.2M in emergency reserves, but we're also using another \$4M from the operating reserve and so that's why in 2020 the total percentage is 15% and not 17%. **Commissioner Burroughs** said thank you for that clarification.

Commissioner Johnson said, Kathleen, I've been listening to all of the comments and really kind of dovetailing on Commissioner Burroughs commentary. If in fact we see as we're going along that we're beating our conservative estimates, have we talked about any type of strategy and perhaps this would be the view end of—if we're beating the estimates, will there be some restoration in certain areas where we've made some reductions. I know we don't want to think about this too much because of the trends that we're witnessing, but in case we do find that we're beating the trends in the budget, have you all talked about what strategies we might look to, to maybe restore some of the areas where we've cut. Just a question that I have. **Mr. Bach** said I will jump in there Kathleen. I think, Commissioner, that's a great question and probably provides an excellent transition into the next section. I think Kathleen, and she already said it once, or her thought is, let it fall to the bottom lines and don't eat up the reserve money. I think, as you note, as the Commissioner just talked about, looking at the sales tax. It looks like we could come back and see, you know, May and June be ahead of where she was projecting, but you see after that point that Kathleen does have us rebounding back up there in sales tax. She just figured it may take a couple months longer than it may be doing; however, in other areas like the PILOT and Casino money we're down.

But let's assume that we do trend a little bit above where we're projecting through the course of the year, that's one reason I wanted to kind of come point out some of the service area cuts tonight because I think those are things that I will ask you to let us put a little bit more money back into some of those areas as we go along. I mean, it may be a priority to start our next recruit class a little bit earlier, it may be to fill some of our Street positions or those in Parks, so we have all the people run the snowplows this summer as we wanted to.

That's one reason I thought this may be a good intro to it to kind of throw out here are some of the areas that we are going to have to make adjustments to to account for the staffing

reduction and just kind of go over that. We've talked about the number of police officers that we are down. We're actually down about 77 in that department. When you look at the number of dispatchers and the police officers and cadets a part of them and then the overall civilian personnel. Sheriff's down 39. Public Works is down 44 positions, Parks is down 55 positions; some of them are part-time, but those are the number of bodies that we would typically have. I think these are areas that I would put out there as a priority for you all to think about if our revenues trend up over the next couple of months. We come back to you and say, hey, we look better, as we come into 2021 maybe we fund those positions and we're able to adjust our budget a little bit to account for that if that answers your question.

Ms. VonAchen said I wanted to just add also that potentially maybe we won't need to borrow from the Tourism Fund because that's a million dollars we would have to pay back, as an example.

Mr. Bach said it's a good point. Any borrowing just causes us additional debt issues that have to come back immediately. We're not able to pay that back over a long time. We need to get back into it pretty quick.

Mayor Alvey said Commissioner Townsend has her hand raised.

Commissioner Townsend said, Administrator, I was a little bit slow on the trigger and my questions can wait. They really are better answered and go back to Reggie's presentation about the location of some specific monies that might be, and they have to do with Parks & Rec, so I can certainly hold off until your presentation or later in this. **Mr. Bach** said whichever, Commissioner, if you want us to answer it now or we can move through this. **Commissioner Townsend** said okay. It might be somewhat of a segue in what you're about to get into. Even though we did not open our pool at Parkwood this year, I'm looking through the budget and I wanted to make sure that I understood. Will we next year be able to, if we can open again, does this budget contain room for the increase in the lifeguards that we were going to have go into effect this year?

Also, I wanted to know and to see if the budget accounts for anything that we might have to do in the way of maintenance because the pool was not open this year, for more of a maintenance type of thing. So, on page 360 of the budget I see numbers that deal with an aquatics pool manager. Of course, we did not fill that position, but I'm just as concerned, or not concerned, but curious

about what we have proposed to do for our lifeguards. So, will that rollover. There was also some maintenance that we expected to have done in the parking area and the ramp and will provision be made for next year's budget if we can open it to take care of those things? So, page 360 and also references made to the aquatics on page 355. I'm not sure I've seen where the maintenance for the pool is.

Mr. Bach asked, do we have funding for the pool manager and lifeguards in place for 2021 budget? **Mr. Lindsey** said yes we do. As far as the maintenance—**Mr. Bach** said I just want to clarify that would include the adjusted salary that we discussed earlier, Commissioner, that was making the change to it so that will be at the correct rate. **Commissioner Townsend** asked, where is that shown so I can mark it. **Mr. Lindsey** said the page you referenced, page 355, there's an aquatic pool manager and assistant manager positions, so that increase there, that \$16,000, that's what was needed to fund those additional positions and it's an FTE. **Commissioner Townsend** said okay, but it doesn't make reference to the lifeguards. I saw that position, which was new, but I was even more concerned about making sure we could maintain the anticipated increase for the lifeguards assuming you're one of—**Mr. Lindsey** said one of the things with adding those new positions, it was going to produce some savings also for the way the current operation was set up. That's how it's recognized is that we will have some savings there also, so we didn't have to add that much more money or put in for additional lifeguards that you're talking about. When I say put in for the additional lifeguards, we didn't need to show additional funding for those.

Commissioner Townsend said okay. I guess I'm just a little bit—I started to say hesitant, maybe a better word is, I would just like to see some notation made so that when I look back, or even somebody looks this year, we know that is intended because the way it's notated, it just looks like a new position which we didn't have.

Again, is there any particular maintenance that needs to be done because we did not operate the pool as planned? Where would that be accounted for? I don't know where that would be in one of these line items or somewhere in another maintenance area. **Mr. Bach** said, Commissioner, I do not believe we added any additional maintenance into the Parkwood Pool budget. The Parks Department has kind of an overall maintenance line. I don't know. I have both Angel Obert and Jack Webb on the line. If one of those two wants to speak to if we identify a specific maintenance issue in that area for funding that.

Angel Obert, Assistant Director of Parks & Recreation, said I've got Jack on the line as well with Parks & Rec. We do have our maintenance on the pool that is funded, like Doug said, it is in our regular schedule, so we do have that funding to perform the necessary maintenance. As far as the ramp updates and the parking lot that you are discussing, I know we had talked about that as well and that actually is being done by Public Works and it is still on their schedule. **Commissioner Townsend** said okay. If offline in an email, you could identify in the budget the line item or the page, that would be most helpful to me. We all go through a lot of things even after the budget, so it would be helpful to me to be able to point to that to know that those things are accounted for in here.

The other question I have went back to the CMIP. Actually, the project that was presented April 23, '20. It was just easy to see where it said large capital projects criteria rankings. Those that made it—or if I had any question about what may have dropped off, what would be the best place to look in the budget specifically for that? **Mr. Lindsey** said the best place to look for what would have dropped off would be with the slides that we went through tonight with the CMIP changes. **Commissioner Townsend** said they weren't quite identified in the same way, but I can get with you offline about that then to ask about something particular.

Commissioner Burroughs said, Doug, you had made a comment earlier about if we had additional dollars coming in, you would like to have the opportunity to put it back towards services such as our Cadet Program and other services, whatever they may be and Kathleen had made the comment, I believe, to postpone borrowing dollars from like the Tourism Fund. I believe that is very prudent, that if we don't have to borrow those dollars and take on any additional long-term debt through this crisis, that would behoove us to look at those items first.

As far as going forward and putting money back into services that have been identified by those departments to cutback, I don't know that—I would like to have those suggestions brought forward to the Commission so that we may look at those costs and the Commission assistance setting those priorities. I believe that it is prudent on our part to realize what services may be important to one another versus one or two, so I would hope that first and foremost, just what Kathleen stated, is that we wouldn't borrow those funds and that we continue to operate in a fiscally responsible manner. Too, if we go back to provide services such as the Cadet Program, that we collectively have an opportunity, as Commission members, to weigh-in on those prior to any action

being taken. That's just my comment, but I do appreciate the fact that those two issues were brought forward.

Mr. Bach said understood, Commissioner, and I will assure you that if additional revenues were to come in through the course of the year, I only can expend what we have in the budget and then so otherwise money will fall to the bottom line to build on the reserves. So that will be the default action unless we come back before the Commission and do some type of amendment to change that. That's why I offer that if we show you some of these tonight, it gives you an idea of some of the areas where we're down. It also gives you a feel for it as your constituents are calling you saying, hey, what's going on here, you'll understand what we're doing or that some of the changes we're doing it. Maybe those are impacts we were able to adjust, but we would come back and talk to you about those and just for clarity, the Cadet Program is not on my list. I just mentioned those are unfunded positions right now, but I've got a lot of stuff on there before I would go after that.

It looks like there are no more question, Mayor, so if you want, we'll go ahead and start walking through these service cuts and reductions.



Proposed Service Cuts & Reductions

I will recognize Jeff Fisher. He's going to start and go through Public Works.



Jeff Fisher, Executive Director of Public Works, said I know the community is already experiencing consequences of these cuts and reductions.



Public Works

- **Streets:**
 - Pavement Condition Index (PCI) of 56 expected to fall
 - Mowing will continue to be reduced
 - Signing and Striping will be reduced
 - Winter weather operations (snow plowing) will take longer with fewer drivers
 - New focus on alleyways will cease
- Stormwater infrastructure continues to deteriorate and is increasingly difficult to manage; this fund is becoming more insolvent and unable to fund even the most basic activities
- Daily maintenance of facilities and a potential decrease in Facility Condition Index (FCI)

As the County Administrator said, Public Works alone has got 44 vacancies and most of that's been for the last few months. We've got 19 in Streets alone, so that's usually going to result in pretty obvious drops and level service. So, I've said that, I quickly want to recognize the Public Works team. Over the last few months they have really stepped up and they've been very understanding, engaged and selfless in being part of the solution, so I'm very proud of them.

Streets; we've talked a lot about that over the last couple years. That PC average, Payment Condition Index, was 56 two years ago. We knew we were going to have to invest more and do and manage this program much differently. We are taking a much different approach in Street Preservation and Street Maintenance. I've been real satisfied with that and without the additional level of investment, that PCI will fall. Because Street Preservation and Street

Maintenance is the highest priority, we have other activities that will struggle like mowing and working in alleys. Signing and Striping is important, and we will continue to do that so we can. We 19 vacancies in Streets alone, that will just be a matter of managing resources and trying to stay on top of that.

I won't belabor stormwater infrastructure. I know we've talked a lot about that over the last year. I will only say that we continue to have the emergencies like we just had a couple weeks ago on 123rd Street with a large storm covert failing and we had to shut that road down and it was shut down for a few weeks. We had a few of those last year. It's becoming more common and that fund is increasingly becoming insolvent especially in 2021. We're going to need to do something or, hopefully, the General Fund is able to jump in and help when needed in the future or roads—we'll run into these emergencies and roads just be shut down for longer periods of time.

Facilities is much like streets. We have a lot of data now. We understand our needs much better. We can be more strategic; we can focus resources on those. We still have a lot of work on the schedule for the next couple of years, but levels of service will drop. So, the same challenges with the FCI decreasing if we don't stay on top of it because of these budget impacts.

Public Works

- Project communication to the public will be impacted resulting in less timely notices
- Fleet vehicle condition will deteriorate and longer response time to repair emergency vehicles
- Vacancies will result in no direct oversight of graffiti removal program and reduced staff to monitor Solid Waste/Recycling
- Capital projects are slowed or delayed a year or two, increasing the backlog
- All of this will make it challenging for leadership to maintain team morale and manage stress of the employees



Communications from Public Works; I believe over the last couple years we focused a lot on that, when we hired a Community Engagement Officer specifically for that. I think we've made a lot of headway. We still have a lot of work to do, but we've done a much better job and that person has been helping in a much bigger way with the UG, happy to do that of course, but that does mean Public Works will take a couple steps back for the foreseeable future.

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Fleet Management; delaying replacements of vehicles simply result in a backlog in replacements and higher maintenance costs and possibly slower repair times. Capital Projects will be similar. Anytime we're slowing or delaying Capital projects or big maintenance needs, we're just increasing the backlog and increasing the cost of those projects eventually and then increase maintenance and risk. Of course, you know Public Works, we got a lot of people trying to do great things and they're professionals and they chose to be here and this career and are excited about doing it, but when we hit these kinds of big hurdles and we can't do the things that we want to do or expect to do, the public gets frustrated, understandably, and then staff does as well. So, it's just a challenge to maintain team morale and challenge ourselves to get through this and learn from it and possibly get better from it, but we will struggle in a few areas unfortunately.



Mr. Bach said thank you Jeff. Now I'll recognize Angel Obert in Parks & Recreation and just for you to understand since our Director left, Angel has continued to supervise over the Recreation Program area and Jack Webb is over the Operation side, so they are doing an excellent job in a dual capacity to run the operations out there working well together. I believe Angel is going to present. She's also going to do as part of hers kind of a high level just notice, give you an impact feel for the number of positions that they are down and trying to do their services and Jeff has the same thing. As I noted, there down 44 positions, but Angel kind of built it in here and I think it's a good feel for you see.

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Parks and Recreation

- Services experiencing major interruption or delays
 - Scheduled rotations for mowing & trash pick up
 - Shelter and restroom cleaning for reservations
 - Building maintenance and cleaning for reservations
 - Flowerbeds are in poor conditions and not able to be maintained adequately
 - Recreation Centers have remained closed due to a reduced work schedule
 - 2 summer program sites, Spring & Summer sports, and other special events were unable to be offered in 2020

Angel Obert, Assistant Director of Parks & Recreation, said, Commissioners, thank you for your time this evening. I do want to go ahead and start off and say, kind of, as Jeff did, you know our staff has done a great job of managing our parks due to COVID. This has actually been a very busy time for us in Parks & Recreation. I've noticed a lot more people out using our parks which is great. I believe they are still social distancing, but Parks & Recreation has been a really important service now more than ever I believe, you know, people needing an outlet to kind of get out and clear their mind and get some fresh air.

As Doug mentioned, we're down nearly 55 positions and that number includes seasonal staff currently. He also mentioned, we're operating without a Director, so just like any other department we're missing key personnel in every facet of our departments operation.

The first slide is just a high level overview of some of the services that could experience major interruption or delays if the positions remain unfilled. Some of those services would be scheduled rotations for mowing and trash program, shelter and restroom cleaning for reservations, our building maintenance and cleaning of those facilities for reservations, also the flower bed and the beautification aspect that our horticulturalist maintain. Our recreation centers also remain closed during COVID, but also due to a reduced work schedule, they're closed currently on Thursday and Friday, so we've had some impact there.

Also, the services have been impacted that we provide the community such as our summer programs, our spring and summer sports and other special events that were unable to be offered.



Parks and Recreation

Parks Unfilled Positions (as of July 8, 2020)

- Parks and Recreation Director (1)
 - Essential leadership role vital to the success of the Parks and Recreation Department, without this position, the department lacks necessary Senior Level Management experience to enhance the overall success of the department
- Groundskeeper III (1)
 - Operate all mowing including high loaders and backhoes, assist with snow removal, without this position staying on track with mowing rotation and fulfilling daily operations becomes difficult
- Groundskeeper I (2)
 - Operate all mowing, weed eating, and athletic field maintenance, assist with snow removal, without this position staying on track with mowing rotation and fulfilling daily operations becomes difficult
- Horticulturist I (1)
 - Handles maintenance of flowerbeds in parks and medians (watering, planting, etc.), without this position, maintaining flower beds is impossible

Now I'll touch on some of our park unfilled positions and how they could affect daily operations if they go unfilled. As Doug mentioned, we are operating without a Director and this is a very important role to enhance the overall success of our department, so hopefully, we can get that position filled and get someone in to help us continue to do great things for the community.

Our groundskeeper positions, those positions are very important to the mowing and trash program and also the assistance that we provide with snow removal. If we're unable to fill these positions, mowing and trimming needs of the community kind of fall off just due to lack of staff. What you could see there are some parks and some vacant lots, they will not make the 7 to 9 day rotation. That being said, you're going to have taller grass in some areas, and you might have experienced that already in some areas of the city. Also, they maintain the trash throughout the city and it's apparent. We see a lot of that in our community. Trying to get through 54 parks is hard, so when we are short-staffed, the trash barrels start to overflow, some of that loose trash we're unable to pick up because our staff is trying to get to the next park and still maintain their daily workload.

We now also pick up the trash at the transit locations in the trash cans along Minnesota Avenue. So again, without adequate staff, these locations, it's challenging to get to them.



Parks and Recreation

Parks Unfilled Positions, Cont'd

- Horticulturist IV (1)
 - Constructs design of flower beds and performs purchases of inventory, Handles maintenance of flowerbeds in parks and medians (watering, planting, etc.), without this position, design and maintenance of flower beds would not exist
- Maintenance Tech I (1)
 - Responsible for repair and maintenance of all parks and recreation facilities and amenities, without this position, work orders become hard to fulfill in a timely manner, daily workload is strained
- Caretaker (1)
 - Responsible for janitorial duties in centers and halls, we have more buildings than caretakers at this time, without this position other caretakers have to take over responsibility of other centers/facilities, increasing daily workload, becoming inefficient

Our Horticulturist position that's important. I think it's important to know that we currently only have one horticulturalist to service the entire county. We should have four of these positions. As you can imagine, without these positions, maintaining all of the flower beds and the beautification throughout the city becomes extremely challenging. Some of the things you could notice with these positions unfilled is you'll begin to see the flower beds overgrown, weeds possibly looking unkept, unfortunately, small trees or any new plants may begin to die just due to lack of staffing and getting to those areas to tend to them.

Our maintenance techs and our caretaker positions are very important to the upkeep of our facilities and amenities. Currently we have six maintenance techs so servicing all of our parks and rec buildings, our amenities, which include the playgrounds, athletic fields, irrigation, plumbing and electrical becomes very challenging. I would like to note that even when we are fully staffed with maintenance techs, we still struggle to maintain the current infrastructure needs as it is. Just being short a maintenance tech does add to the difficulties of fulfilling the work orders that come in. Some of the things you might begin to notice would be restrooms being closed, plumbing and electrical problems. You may see some playgrounds that are closed because they're not up to compliance. We've got to wait until we have a maintenance tech available to get out there and service that piece.

Usually in the summers they're very busy tending to Parkwood Pool and our three spray parks which require the filters to be changed twice a day so, unfortunately, we were unable to open the pool and the three spray parks this summer, so we've got a little bit of free up there, but they're still busy doing lots of other things around the city. As you know, when COVID hit, they were

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responsible for going out and making sure that the playgrounds were shut down and that we are complying with social distancing in that manner.



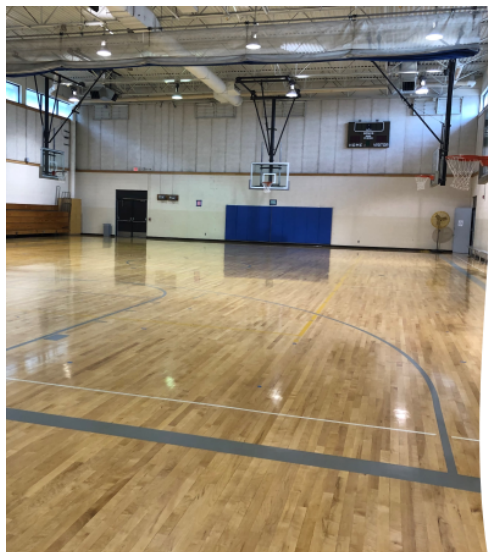
Parks and Recreation

Parks Unfilled Positions, Cont'd

- Supervisor Abatement Team (1)
 - Onsite supervisor for both Abatement Teams, without this position, there is no relief for the Superintendent, daily duties such as reports, communication, and direction is inefficient, affect the turnaround time of 14 day Abatements
- Seasonal Laborer (4)
 - From April-November these positions mow and maintain park grounds, without these positions, our 7-9-day mowing rotation for parks is impossible to attain
- Summer Labors (8)
 - From June 1st-August 1st these summer student positions mow and trim grass, and assist with trash, without these positions, maintaining our 7-9 day mowing rotations for parks is impossible to attain

A few other positions; the supervisor of the Abatement Team, which is an important position and this vacancy does result in no relief for our Superintendent and also it impacts the oversight of the Abatement Teams daily responsibilities and it does affect the overall turnaround time of the 14-day abatements that we try to push for.

Now we do have seasonal and summer laborers and these positions are especially important even though they are seasonal especially during our high time season. Right now, during the summer they provide extra support for the mowing and the trimming and the trash pickup around the city. Like I said, especially with COVID and people out using our parks more just to get out and get some exercise, we've seen a lot more trash just within the parks, so having that extra support, especially in the summer months, really helps us. Without these positions were really unable to stay on track with some of those items as far as moving and trimming and getting that trash picked up.



Parks and Recreation

Recreation Unfilled Positions (as of July 8, 2020)

- Part Time Program Aide (1)
 - Provides support at community centers, cannot provide full staffing coverage for programs/reservations at community centers without this position
- Recreational Instructor (3)
 - Summer program staff, cannot offer summer program without these positions
- Lifeguard (19)
 - Certified safety personnel required to open and operate Parkwood Pool, cannot open pool without these positions

Here I'm going to go adjust to recreation and go over some of the impacts and services that could experience an interruption if these positions become unfunded. Some of our rec staff positions include our Part-time Program Aides, our Recreational Instructors, Rec Leaders, Rec Specialist, you name it. Without these positions, I think it's pretty apparent that programming becomes almost non-existent. Without proper staffing to implement these activities, you know, it's hard for us to offer that service to the community.

So, without these positions, some things that you might expect to see would be youth and adult sport cancellations that could occur. We could put a pause on center reservations just because we wouldn't have sufficient coverage for those parties.

Without these positions we absolutely wouldn't be able to offer services to our community like summer programs and I think especially during COVID, you know, kids are really needing activities to do. Unfortunately, just due to safety precautions, we aren't able to offer those programs, but I think it speaks volumes for the services that Parks & Recreation offers to the community and how important they are.



Parks and Recreation

Recreation Unfilled Positions Cont'd

- Recreation Leader (3)
 - Provides support to summer program and pool operations, cannot meet summer program staffing numbers or fill pool positions without these positions
- Aquatics Assistant Manager (1)
 - Manages all daily operations of Parkwood Pool and works opposite schedule of that of the Aquatic Manager, requires more certifications than Lifeguard positions, can fill in as a lifeguard if necessary. Cannot open Parkwood Pool without this position
- Aquatic Manager (1)
 - Manages all daily operations of Parkwood Pool, requires more certifications than Lifeguard positions, can fill in as a lifeguard if necessary. Cannot open Parkwood Pool without this position

Then, lastly, I just want to talk about Parkwood Pool and the service to the community. Like I said, for safety reasons, we were unable to open this year just to protect our youth in the community. Without the positions you see here, the Aquatics Manager and the lifeguards, I mean, you absolutely can't open a pool without having those positions. Those are the key positions that supervise the patrons. You can't open a pool without lifeguards, and I know that this is a great service to the community. This pool is valued greatly in that area and Commissioner Townsend provides a lot of support. So, you know, being unable to open the pool this summer just due to the safety reasons from COVID really impacted some of the community members, but you know without these positions that would be a service we would not be able to offer.

Lastly, I just want to finish by saying we average roughly about 70 fulltime employees and the National Recreation and Parks Association recommends that a department our size has anywhere from 120 to 130. So, again, a big shout out to our staff for doing all the great things that they do with the resources that we have.

Mr. Bach said thank you Angel.

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Now we will go the Police Department. I've asked Chief York to come in and run through some of the impacts we're going to look at by lowering our overall base number of police officers which means when you start an academy, it comes in lower, it lowers the number from there so, Chief, I'll let you take it from here.

Chief Michael York, Police Department, said before I get started let me just give everybody a quick snapshot of how the PD functions day in and day out. We have four patrol stations, three shifts 24/7 operation, obviously, and I have a minimum manpower of five officers per shift. There's five districts in each patrol station and I have to man five officers per shift. So, what that means is you have at the minimum 20 officers out there at any given time during the three shifts. I have specialized units, I have community policing, I have SOU, I have narcotics, but I'm talking about just the patrol function. There's 20 officers that patrol the entire city of about 150,000, that's the minimum manpower.

Manpower Reduction Impact

- Current Authorized Strength 369
- Reduced to 345



So, if we cut the manpower, I'll be looking at either doing a couple different things. I could combine the West Patrol Division which would mean that I would do away with the West Patrol Station. It's the oldest station we have for the most part and I would combine those officers and put them at the Midtown Patrol Station.

Potential Patrol Division Reduction Impacts

- District Patrol
 - Reduction in relief factor
 - All Districts must be filled for each shift and the reduction in manpower will impact this requirement and compromise police service
- Revert Back to Former District Boundaries – Three Patrol Stations
 - Likely to close West Patrol Station
- Patrol Services Reduced
 - Crimes that do not require a crime scene being processed will be handled by Report Desk Officers (walk-in or phone-in)
 - Private Property Traffic Crashes (not required by the State) will handled exclusively by walk-in or phone-in – No PD Response
 - Private Property Accidents where all vehicles involved are drivable will be handled by Report Desk Officer (walk-in or phone-in)



So, we would have about 60 some officers in one station if we would go back to how we used to do it before the Midtown Patrol Division was created. If you remember correctly, the Midtown Patrol Division was created because of all the development and the housing additions coming up in the west end.

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So, if we do it that way, I'll just give you some thoughts. You're talking about a division the size of 47th Street to the east to K-7 to the west, the river to the south, the river basically to the north, so that is a monstrous division. Before we had Midtown, those were the boundaries. That would help me out when it comes to having relief factor for those districts.



Community Support Services Division Reduction Impact

- Wheel Unit will be reduced
 - Officers within the Unit will share duties to mitigate reduction
- Community Policing
 - Districts will be combined based on workload. One officer will cover two districts in several areas



I could also start taking from the Community Policing Unit and from the Traffic Unit. I will tell you the Community Policing Unit has already been somewhat—we've cut back over the years with the Community Policing Unit. We've combined districts, for example, 333 and 335 only have one Community Policing Officer. In the past they used to have two, so I would have to take the Community Policing officers and the Traffic officers and put them in the stations which that means the community would suffer when it comes to the community policing side of that and, obviously, the Traffic Unit which generates a lot of revenue for the UG and they reduce traffic fatalities when they're out there patrolling and doing traffic enforcement, I would take from that unit as well.

So, those are the two options. It would be to do away with the patrol station and make one West Patrol and/or take away from the specialized units with Community Policing and Traffic, so before I'm done here, let me give you some information when it comes to violent crime.

We are up 180% in homicides. This time last year we had 10 homicides. We have 28 so far. We are up 70% when it comes to aggravated assaults. We are up 50% when it comes to shooting into occupied automobiles so violent crime is way up. Burglary is way up. It's up by 26%, so when it comes to total violent crime, we are up 12% compared to this time last year. So, I'll leave you with that. That's all I have.

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Mr. Bach said I think as the Chief closes there, it's just my emphasis that I recognize as we go through the importance, if we can see some increased revenue, I'm very much supportive of trying to see money fall to our bottom line, but this is a no frills budget and I think commissioners are all aware of it. I wanted to come back and kind of hit some of these things as my departments have had some time to let this sink in over the last really 45 days since we've been making them prepare their budgets to come to it that they have to make some fairly drastic adjustments in order to get through this year and then into next and recognizing if it's going to be—it's one thing to adjust for a few months to another thing to adjust and say it's going to be this way through '21 and then looking at maybe adjustments in '22, so this area in police to me is a high priority trying to get officers back on the streets.

This is not a time to be adding any—we're not looking at any kind of specialized units any kind of new duties coming in here. We're trying to perform the basic services that this community deserves and that's what you see what's happened in Public Works, Parks and then also in Police. So, we're not trying to layer on anything there. We're just trying to get our staffing levels back up so we can do some basic work in the community. A few hundred thousand dollars goes a long way, so maybe there's some different considerations we have as we watch the budget over the next couple of months and we can make some adjustments.

Mayor Alvey said, Mr. Bach, we thank all the presenters, to Jeff, Angel and Chief York and this is not even a no frills budget. This is a cut in basic services budget. These are when we speak about and we want to talk to our residents, our constituents about the basic quality of life in our community and in all ways we are reducing services and not providing simple things like picking up trash in the parks, doing the simple repairs and maintenance in a park. You know, maintaining the pools and the spray parks which I understand because of COVID, it might not have happened anyway. We are talking about not providing people who can run the Rec programs, working with our young people during the summertime. We're talking about not doing traffic enforcement and if a good robust process of traffic enforcement does have an effect on other types of crime and as we continue to reduce these basic services because of lack of funds, what is happening is the community will continue to feel desperate. It will feel that things are getting worse because they are and we're going to be receiving calls from our constituents. I'm already receiving calls about why is the Motor Vehicle not up and running, well, because of furloughs. We don't have the funds.

Why is the right-a-way not being mowed, well because of funds. Why are we not able to do all the things that people expect us to do and need us to do and it's simply because we don't have the funds and we're never flush with cash, at least in my experience.

All I've seen at the UG since I've come on is at all levels, our employees going above and beyond to do what they can with what they have and there is simply a lack of resources to be able to do all the things they would like to be able to do and we have just gotten much worse. I'm saying this just because this is where we are. We have to be aware of it. We have to be able to take this message to our constituents and we have to say that in every way we are going to—everybody already is taking a very close look at how money is being expended. Everything has to be a basic service priority.

We have to fund those Capital projects that we have to have in order to continue to maintain the infrastructure and at the same time we must not fund those things which are duplicative. If we don't need it, we cannot fund it.

Commissioner Johnson said thank you Chief for your presentation. These are some really daunting figures that we're getting. I just had a question as you were giving your presentation. What is the number of officers that we have in Community Policing and the other division, I think it was Traffic? How many officers do we have in those relative areas? **Chief York** said we have 17 officers in the Community Policing Unit which we also have three Sergeants to supervise those officers and we have one Captain assigned to manage the unit. In Traffic I have 12 officers. They have two shifts. They have a day shift and an afternoon shift. They are flexible so they work different hours, but primarily work the days in the afternoon shifts and I have two Sergeants supervising them. **Commissioner Johnson** said great, thank you. That's all I had at this time.

Commissioner Townsend said I wanted to go back to a point on one of your screens. It was entitled Potential Patrol Division Reduction Impacts where it says patrol services reduced. Crimes that do not require a crime scene being processed will be handled by the Report Desk Officers. Let me just ask some barebones questions so, you know, my constituents and others and I will understand that. I call in, I've had a break-in, will an officer come? **Chief York** said yes, because that's going to require him to process the crime scene with fingerprints, neighborhood canvas,

things like that. He'll have to be there to do those things. So, a burglary, yes, you will get an officer to respond, but for an example, an auto theft, you'll probably have to phone that in.

Commissioner Townsend said okay, someone breaks in my car, they take something, that's a phone-in. **Chief York** said it's going to be a phone-in. Actually, Commissioner, real quick. I mean, why I don't really like that is because we had an initiative in place for the last several years where the officers would go out, make the reports on felony crimes and, you know, even sometimes misdemeanor crimes and they were tasked with going back to talk to the victim and follow up with them. It was a great community piece that we had going, and it gave the victims and the citizens that were impacted by this crime, you know, a sense of that the police care. They come out there the next day to talk with them and it gives them a sense of safety. So, I just wanted to follow up with what we used to do when it came to making reports. **Commissioner Townsend** said I appreciate that. Having received some services, not because I was a commissioner, but because I just had the unfortunate happenstance of, you know, a break-in. So, I just wanted to make it clear for constituents who may be listening or others who will hear this later what they can expect or not expect under these circumstances.

Private Property Accidents where all vehicles involved or drivable, but if there are personal injuries at the scene, an officer or officers will come, right? **Chief York** said yes. **Commissioner Townsend** said that will not change.

Just again so I'm clear, the manpower reduction impacts, I thought we were not talking about reducing manpower, but your presentation does contemplate that. **Chief York** said currently we have 369 but we only have—we're still 25 down. We have 344 officers today. **Commissioner Townsend** said okay, so that's not a reduction. It's just we're below what we're authorized. **Chief York** said correct, yes we are below.

Mr. Bach said this budget does not fund 24 positions in that 369, so by the funding the Chief is now only down one, so that means he's down 25 from what he would normally be operating at. He was ready to fill the academy. We were going to move forward with it and we froze it and I did not fill those positions, so this budget does reduce him by that 24 so now when he gets down another 10 positions, then we will start our next academy, so he'll move from 345 down to 335 or such, then move them through the academy and start to work them back. That's why they have to start taking some changes because you've got to look at what your baseline number of officers is.

There not down just for a short period of time. **Commissioner Townsend** said I think it was just the way it was worded here. We did not send 24 home per se. **Mr. Bach** said no. **Commissioner Townsend** said okay. That's what was throwing me off here. Thank you very much Chief.

I would also like to thank the people who do work very hard and diligently with a lot less resources that they wanted in Parks & Rec and Public Works. The changes we're talking about or some, as the Mayor said, that we will see every day. That's what is so hurtful but thank you to all those people with the UG who are still working with less.

Commissioner Kane said the survey that we did for the community says that Public Safety is one of our biggest concerns and I would hate to see any reduction anywhere in the Unified Government, especially with the Public Safety folks. You know, if we close the West Patrol, and I've said this a thousand times, we're already underserved so we won't even be served much. I would think that would be an extremely bad idea and, Chief, I would want you to do everything you can to make sure we keep as many people as possible. **Chief York** said understood.

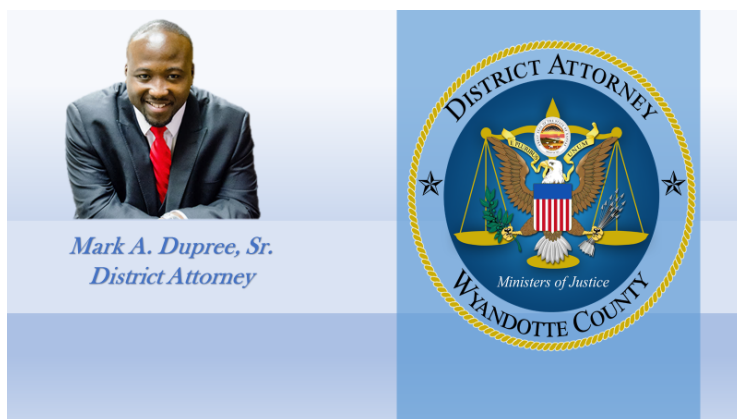
Commissioner McKiernan said, Chief, I am really appreciative of all the effort that you and your entire employee base put in. I agree that I do not want to see any reduction in service. I'm sitting here looking at the LexisNexis community crime map. I'm looking at my district, we need service. We need continued service. You know, we actually need more service. The question, not necessarily for you, but for all of us is in this time of significantly reduced revenues, how are we going to pay for all of these things and certainly tough decisions are going to need to be made if we want to move forward and be as safe as possible but be as fiscally responsible as possible. So, that's all I'll say, but Chief, thank you for your work. I certainly am appreciative of all the effort that you and your officers put in, especially in my district. Thank you.

Mr. Bach said, Commissioners, thank you for the comments and the questions to that. This is some pretty deep cuts coming into these areas, so certainly we're looking for ways to maintain our operations the best we can. Certainly not a time when we want to expand, but we're, you know, we'd like to come back to in some other areas but that's going to be years down the road. To jump in and go in areas such as parks, we we're looking at doing expansions and such, but now we're just trying to get back to doing our base service providing.

Thank you to the department heads who presented today and just noting, there are several others too, but I just brought these because I know they were ones that always rank high on the priority list.

Elected Officials

Mr. Bach said with that, Mayor, we will transition. We had a request by District Attorney Mark Dupree to come tonight. He would like to present in front of the governing body, so with that, I'll turn the floor over to him to offer his presentation. **Mayor Alvey** said welcome Mr. Dupree.



Mark Dupree, District Attorney, said I will not be before you long at all. I know you guys have had quite the night and there's more to go and so please feel free to ask me whatever questions you have after this presentation. If I don't get them all tonight, please reach out. You can contact me here at the office and that's both for commissioners as well as those who are watching.

Community Integrity Unit

The Community Integrity Unit's goals are to ensure community safety, enhance community police relations, and provide an independent review process for minor to misdemeanor complaints involving individual officers of Wyandotte County Law Enforcement Agencies.

Tonight, I want to talk to you about the Community Integrity Unit. The Community Integrity Unit's goals are to ensure community safety, enhance community police relations, and provide an independent review process for minor to misdemeanor complaints involving individual officers of Wyandotte County Law Enforcement Agencies.

Let me stop right here for a second and kind of just give a real quick understanding of where we are. I think it's important to note that where we are in our county and in our country concerning the criminal justice system and community members relationship. It's important that we take a pause and realize that many people have opened up their eyes and realize that there is a lack of transparency, there's a lack of trust. There's a lot of concern concerning the individuals who are in our community and the community folks that we serve.

Then those who are in uniform and those who are in the Criminal Justice System. One of the biggest issues that we all know about is the George Floyd situation that occurred in Minnesota, which ultimately opened many communities up to a reality that some folks in the community new, others did not, but now all of us our eyes wide open.

Here in Wyandotte County we are in a place where we're saying what must we do, what can we do to make sure that every person in our community feels as though they are being served adequately, fairly and equally by public safety. I think that is important to really point out that equity and equality concerning our justice system is not something that is simply a service that we can set down, but it is something as stated earlier, that every person should have and deserve.

So, with that in mind, what are some of the things that we can do to make sure that all individuals in our community feel as though the criminal justice system is working adequately and

fairly and that the policing agencies in our county are working fairly for everyone. So, with that, we have had multiple individuals who have come to my office throughout the last few years who said look, I have complaints about officers. I have complaints about this person and that person, but the process that we have set up for all of the agencies in Wyandotte County from the KCKPD, Wyandotte County Sheriff, Bonner Springs, Edwardsville, KU PD, and District 500, all of them if you have a complaint against a law enforcement officer, that complaint goes directly back to the agency that you have the complaint with and then that agency then does their own investigation.

Benefit of Expansion to Community Integrity Unit

Expanded Focus

- Focus on wrongful conviction
- Focus on investigation of complaints/injustice
- Support law enforcement in rebuilding police-community relationships
- Increase public confidence regardless of conclusion through outside agency investigation
- Hotline for community members to report any instances of credible accusations of excessive force or misconduct

Meets 3 of the 7 Commission Goals

- Increase Safety and Perception of Safety
- Improve Customer Service and Communication
- Increase Community Cohesiveness

This Community Integrity Unit will expand our Conviction Integrity Unit into a unit that will not only focus on wrongful convictions, but we will focus on investigations of complaints concerning those officers. It would also support law enforcement in rebuilding police community relationships. It will increase public confidence regardless of conclusions through outside agencies. Hence, meaning, one of the things that we have found is that not only will this give the community an opportunity to see that it's an independent agency thus the DA's office who investigate complaints when they are viable complaints against officers. But it also gives credence to the outcome of those investigations and thus showing the community that there are those officers who have not done anything wrong at all and thus the investigation has shown that, and it has given credence to that outcome.

This Community Integrity Unit will house a hotline where individuals within the community will be able to contact the office via a number. It will be in both English and Spanish

as well as an email that individuals can email their complaints to at which point my office then would take care of those complaints.

The goals that we found that ties right into what the Commission continues to try to push which is the increase in safety and perception of safety, improve customer service, and increase the community cohesiveness. One of the biggest things that I want to kind of talk about for a second is when we're talking about community cohesiveness. The best practices from the 21st century policing from the Obama administration clearly shows that if you want to build trust with the community to have an independent agency to do investigations of complaints and/or of cases concerning officers, it is in the best interest and that will build community trust. I think that it's extremely important that talking about cohesive community, not just some folks in the community feeling protected and feeling best served equally and fairly. If we're talking about the entire community, that means we also have to talk about those folks who don't have that trust with law enforcement, who doesn't have that trust with the criminal justice system and then we have to do our part to make sure that everyone feels safe and feels protected and feels served.

Over the last few weeks I have met with the Sheriff as well as all of the policing agencies and their Chiefs of Police and talking about how to make this process viable and how it can work.

Community Integrity Unit Personnel

Current STAFF

- 1 Full Time Senior Attorney
- 1 Part Time Administrative Asst
- 1 Part Time Investigator

Future STAFF

- 1 Full Time Senior Attorney
- 1 Part Time Administrative Asst
- 3 Full Time Investigator

With that, what we were asking for right now, we have in our Conviction Integrity Unit is three staff. We have currently staffed, one fulltime Senior Attorney, one part-time Administrative Assistant, and one part-time Investigator who is a certified law enforcement officer. We have

worked and done our part in concern of dealing with all of our cases and investigating the cases that we deal with, which are majority of the old cases to expand to a Community Integrity Unit.

We are requesting that the part-time Administrative Assistant will stay part-time, but my part-time Investigator will become a fulltime certified law enforcement officer as well as two additional certified law enforcement officers who would handle the investigations of all incoming complaints from the community as discussed with the heads of the agencies and we are still working on Memorandums of Understandings. Once the office receives that complaint or that call at which point then it is put in writing and each agency then is brought on board and then that investigation takes place with my certified law enforcement officer. At the conclusion of that investigation our job will ultimately be to tell the agency whether or not, yes, it is a substantiated complaint or no, it is not.

Likewise, for community information and transparency purposes we will inform the community of the data which means that, let's say, specifically agency one for this quarter received 30 complaints, all 30 of those complaints were investigated by our office and maybe 29 of those were found to be unsubstantiated and one was. It was then turned over to the head of that agency, hence, the only person or agency that will know the details of that information will be that agency, so that agency and whomever their boss is can appropriately deal with that substantiation. They will retain all administrative powers rather than firing, suspending, any of that to the extent that a case rises to a level of a crime. My office will in fact, as it does now, go ahead and pursue the charges on any officer where a crime has been committed.

If it is a felony level crime, we would expect for the agencies to do as they already do which is bring in either the Kansas Bureau of Investigations or that outside agency to do those investigations. For the purposes of this Community Integrity Unit our focus is transparency, our focus is fairness and equality and making sure that we get rid of the appearance of impropriety. Many of you know my brother is a judge and one of the things that occurred when I became the DA is just looked, or appear to be fair, if I was able to present a case in front of brother because of the appearance of impropriety, not that he would do anything wrong. But, nonetheless, it doesn't seem kosher. I think it's the same thought process when we're dealing with asking community members to go and complain to the same agency that you have the complaint about and then trust that the outcome is going to be fair and just although it may appear that it is a home cooking.

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So, the focus is to get in line with many others around the country and specifically to deal with what we're dealing with right now, which is that lack of trust and to get rid of the appearance of impropriety so that our community can have that independent agency to come and present that information to imbibe.

So, in short, that is what I have, and I don't want to belabor the point.

Community Integrity Unit

Why Now?

- Build Community Confidence
- Perception of injustice
- Lack of transparency and accountability

I will tell you the next slide, simply because I have it, is Why Now. Because it builds community confidence, the perception of injustice, the lack of transparency and accountability.

Community Integrity Unit

What will the CIU accomplish

- Conversation to Conduct
- Build trust with the community
- Integrity in the system
- Independent investigation of complaints
- Unify the community and law enforcement

In the end here what will the CI Unit accomplish. Conversation to conduct will move from talking. There's a lot of talking going on. Everyone's talking about this problem. How it's, you know, desperately impacting demographically in certain ethnic groups. We know this is an issue, we know there's a lack of trust specifically concerning people of color in our community. Let's move past the conversation and actually do something and here's the reality we know that we stopped talking and actually do something, it's going to cost some money. So, I know that that's going to be a reality.

If we're serious about everyone feeling safe and fair under public safety, then I think we have to do whatever we have to do to cover all of our constituent base. It also will build trust in the community and integrity in the system. The independent investigation, it's clear experts all across the country, has said that this is the best route to go and it unifies the community and love because it says to the community on behalf of the law enforcement, look, we don't have anything to hide. If we've got a person out here that's in uniform that's doing something wrong, they don't want them on the force and that's what each of these Chiefs of Police have said to me. They don't want the bad characters on the force and so they will be able to get rid of them and not have a problem. But it also will give them the ability to showcase that they have good ones out there and we can celebrate those good ones and it gives the safeguards around those officers rather than just a lot of complaints and then nothing being done because it looks like (inaudible).

Community Integrity Unit Funding Request

There is a lack of capacity with the current staffing level to perform the necessary tasks.

2020

- Beginning August 2020
- Current PT to FT
- 2 Additional FT Investigators
- \$92,000

2021

- Continuation of staffing levels
- \$260,000

That's all that I have, but just the money piece to make sure that you all know exactly what I'm talking about. I think this is my last slide. In 2020 we're asking for \$92,000 is what we're asking

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for. That would cover the two additional certified law enforcement officers and then in 2021 the total would be \$260,000. I will remind everyone that when I came back in 2017, 2018 for the Community Integrity Unit, was asked for \$300,000 and ultimately it was cut in half to about \$150,000, \$155,000 and for the last couple years we've really just kind of operated with a shoestring budget, yes, the part-time everything because that's our job to try to do our part to make sure we're serving the community surely and inevitably.

I think it's important to note that because we've been operating on a shoestring budget here is another need and here's another necessity that we have to get done, but in order for that to get done, I want to be just quite candid, if I may, there's no possible way we can do this without funds. I've already pressed to the limit with the part-time certified law enforcement officer that I have. We need more funding so that we can meet the need for everyone moving forward concerning what's on the table.

So, that's all I have. Thanks so much. Thanks for the opportunity and, Mayor, I'll stand for any questions if you would have any or if not, I would bid you all farewell.

Mayor Alvey said thank you. Are there any questions or comments?

Commissioner Bynum said I have a question Mr. DA. Correct me, but in the budget that we're working on now, have we included funds for continuing your digitization work? **Mr. Dupree** said yes ma'am. **Commissioner Bynum** said is it possible that given all that you've heard so far tonight that that or another project underway in your division could take a backseat and shift that funding to the Community Integrity Unit? Just a question. **Mr. Dupree** said of course you all can do as you will, but I will tell you that I wouldn't consider that specifically. Just to kind of bring everyone up to par, when we came into the office we found about 60 years' worth of files that were sitting in the jail with corrosion and feces and a lot of other things that are up there. So, with that in mind, my concern is that the situation is not good. I think we, in fact, need to move those cases faster than what we are right now as many of those cases continuously come up on appeal. In the situation that they are in right now, it leaves us in a very bad place at the deterioration of those files. I think that is something that we can look at, but I would not say at this time that would be something I would say we should put on the table.

Commissioner Bynum said I understand just looking at your budget overall. Again, you've heard to many other departments expressed tonight things that they're not going to do and just encouraging you to comb through your budget, is there something, anything that you could hold so that this could come to fruition and that's really all I have. **Mr. Dupree** said well, Commissioner, I'll tell you I have combed through my budget and I've talked to some folks as well as looked and see what we can kind of cut here and cut there. I don't think that I have anything that is substantial enough to cover one big slice. I'll tell you that my budget is—it is not in Public Safety. It is in the Judicial I believe. When it comes down to trying to make it work, we're already on the low end of the stick here. So, I think there are some areas where I may be able to cut \$10 to 20 or \$30,000 here and there, but I don't get a substantial amount in any area as it's kind of notate with the Conviction Integrity Unit and only getting half of the necessary need there. So, I'm definitely willing to still have the conversation and see where we can penny pinch some more. **Commissioner Bynum** said okay, I appreciate that. Thank you.

Commissioner Townsend said, Mr. DA, I just wanted to thank you for your forward thinking proposal. As I said before, I wish my name was Rumpelstiltskin tonight for a lot of reasons for some you've heard already, and you know this one as well as some others to come. I guess my immediate question has to do with the slide where you show your current staff and the future staff and a bottom line it's an increase of it looks like two heads. What would it do to your program if you only increased it by one more person with the fulltime investigator? Your proposal where it says future staff asked for three fulltime investigators, what would you foresee it do to the effectiveness of your proposed program to have one more person added instead of two? **Mr. Dupree** said I want to be clear. I'm asking for, I guess, 2.5 which is to make my part-time investigator fulltime and then an additional two. I'll tell you where I got those numbers from and that's looking across the country as well as here in our county and specifically in the Internal Affairs Unit. Most of them have three to four detectives or certified law enforcement officers, so I came up with that number from what I've seen across the state and across the country.

I think, Commissioner, if I was given an additional 1.5, so rather than a four—three having two fulltime, I think that's something that we—it would give us the ability to start—going back to Commissioner Bynum, I think that would give us a starting room to begin to move forward with this. Then maybe a year or so down the road we can talk more. But I want to be clear, I think

we would have to have at least 1.5. I would have to make my part-time investigator fulltime and then an additional investigator and I think that would give us enough to work both ends of this thing when we're dealing with the complaints from the community as well as potential wrongful convictions and process violations of all cases. I think that's something that I could potentially work around at least for a year or so.

Commissioner Townsend said so looking at this, the chart again where you have current staff and future staff, you're right, I missed that. So, the total there is 2.5 persons, right, okay, and you're asking for five, so an increase of 2.5, but you're saying you could do an effective program with instead of 2.5, 1.5, is that what you're saying or one more person? **Mr. Dupree** said 1.5 more persons. I don't want to leave that half off because I don't want you to think I'm saying keep my part-time guy part-time because I've stressed him for two years at part-time. He's already been stretched and so there's nothing else I could do with him unless I make him fulltime and then to add on an additional person. I think that's something that we can work with. I think it's also important to note that I didn't request that my Assistant Administrator be made fulltime, that would still be part-time. I came in with that in mind, saying okay, I know we're increasing in the investigator area and it's going to cause for more administrative work, but I can have the investigators kind of so some of their own administrative work. So, I came in trying to cut where I could in that regard.

Commissioner Townsend said okay, well, as we're talking now it would help me to better understand if on the page that's entitled Community Integrity Unit Funding Request 2020-2021 I could see what those numbers look like with the 2.5 people you're asking compared to the five people you're asking for, if that makes sense. **Mr. Dupree** said so going from the request of 2.5 down to 1.5 is what you're saying. **Commissioner Townsend** said right.

The other question I had, I know you said you looked at other municipalities and their programs, were those municipalities about the size of KCK, Wyandotte County? **Mr. Dupree** said yes. I looked at specifically here in KCK and our organizations, KCKPD, the Wyandotte County Sheriff as well as across the country, but yes, most of them were our size and all of them had anywhere ranging from three to five detectives in their Internal Affairs. There were some that were some smaller that got down to about two and so my thought process was three would kind of cover us and seeing that, again, our complaints that we're dealing with would be dealing with a

believe about seven agencies here in Wyandotte County. We're not just talking about one agency. **Commissioner Townsend** said thank you for bringing this forward.

Commissioner Johnson said thank you for bringing this before us tonight. The \$260,000 and I'm probably asking some of the same questions that have already been asked or answered, but I was busy taking notes. The \$260,000 will be for the entirety of the Integrity Unit for 2021. **Mr. Dupree** said no sir. That would be for the additional part of the Community Integrity Unit. So, what we're asking for is the \$260,000 which would be in addition to what we've already been funded for the Conviction Integrity Unit already.

Commissioner Johnson said and personnel, what would that include in terms of the \$260,000. What would that—how would that play out in terms of personnel? **Mr. Dupree** said that \$260,000 would cover all of the additional so the additional investigators, so two additional investigators as well as making the part-time investigator full-time, that's what that would cover. **Commissioner Johnson** said that would be a cost per year, it would go on from that point on, so we would be looking at that year after year going forward. Right? **Mr. Dupree** said yes sir.

Commissioner Johnson said I think I'll just make a statement and some questions. I think more statements, really you know, given the tenor of our nation right now as relates to our justice system and I know that you and others are ready to start making moves because the suggestion is that we've talked long enough. What we understand is that our in terms of a macro conversation our justice system as a whole needs to be rethought and so I think I understand the direction that you're going. Within those conversations that I watch they always then point to the local prosecuting agencies as the area where there needs to be some improvement and I think that might be where you're going. Now it's interesting to me that we're talking about this right now because typically I preface my statements would be, you know, we're in the process of trying to eliminate. We are eliminating people and trying to figure out how we could ever make something extra fit into this budget, but then, you know, a few weeks ago we had an interesting conversation about how we could fund two fire stations. It seems to me that there were at least some considerations as to how that could be done and this kind of changed by thinking because you're talking about \$92,000 for this year and \$260,000 for next year. It would seem to me that if we could use some ingenuity in terms of how to fund something that's critical as our Fire Department which we, which I'm all for that, we could also look at ways that we might figure out how to fund

this request. At some point I think that this is going to come before us one way or another. To my commissioners, this issue will probably come to us one way or another because this is something that we're hearing across the nation as a means of creating the transparencies and the appearance of impropriety so I would ask that somehow we give that some consideration. To staff, how we do that. I don't know. I guess if I were so inclined, I'd be willing to call a task force like we did before and try to figure out where we could scrape and get together some other, maybe not all, but at least some of those funds. So, I will put that out there and with that I will give the floor back.

Mayor Alvey said, Mr. Dupree, I know you will be coming to the task force next week and I believe you'll be presenting on multiple issues, but one of them, I assume, will be regarding this Community Integrity Unit. If I'm right in those assumptions, I think it would be very helpful if, you know, the research that you have done with other departments, the experiences, how this has worked other places. I think that could be extremely helpful to all just to help us to receive the ideas, understand how these work, what's the necessity of this is and I think you made a case tonight. I think that there is more that we can look at and it would be very helpful I think pursuant to your goals here for you to bring that forward and to share with us any research, you know, articles, studies that you found elsewhere; I think that would be very helpful.

Mr. Dupree said, Mayor, that's absolutely fine and I will tell you that most other—in fact, the gold standard is San Francisco, other DA offices that have this independent investigative arm. They do quite a bit more. In fact, most of them handle officer involved shootings. They handle felony cases and so on and so forth. That is not what this office is requesting. I can bring that information, but I want to be clear, that this is not new, but in fact, they go way beyond and that's also what the (inaudible) Obama administration really was just for and what we're hearing across the country is this. You know, look, I mean you can't have the appearance of impropriety. I mean this is not a big misnomer. We have to—this isn't saying that anyone is doing anything wrong, but it's saying that we need to make sure that everybody feels as safe as they possibly can.

They had a past situation where a young lady called anonymously to a different precinct about an officer sexually assaulting them and then hung up the phone and then ultimately it was chased down and found out what agency it went to and asked the young lady why didn't you come back before us when it happened. It was because of this very same reason. They didn't want to go to the same precinct where she had dealt with the assault with that officer because she may have

ran into him when she went to make this complaint. This is something that I think we have to just kind of grasp and say, you know what, our community—if one person in our community says they need this, then all of us in our community too needs this. So, Mayor, I'll bring whatever information I have, and I look forward to next week. **Mayor Alvey** said thank you. **Mr. Dupree** said if there are no more questions, thank you so much and I bid you all farewell and blessings to all of you.

Mayor Alvey said there is one more question from Commissioner Townsend.

Commissioner Townsend said when you talk about San Francisco or any of these other municipalities where you've looked at their program, did the program similar of what you're talking about run separately in the DA Department while there was still an Investigative Unit in the Police Department? **Mr. Dupree** said yes. Each of these units, the offices have their own investigate arm to handle the cases that I've said and beyond. The agencies still have their own process and even with this unit the reason why the policing agencies are being brought on board is because they hold the administrative powers and so regardless of what we find, we don't have the power to fire anyone. That's going to be on the Sheriff or the Chief and so on and so forth which is, quite frankly, where I want to keep it unless there is a crime that's committed because I think, again, when we're talking about transparency, it's also leading into accountability and you can't hold people accountable if you don't about the actions that they're doing. So, we want to make sure that those actions are dealt with and give it to the administration and then the people can hold the Chief or whomever accountable for what or whatever they do, not do, with the action of their employees.

Commissioner Townsend said I guess what was in my mind is if there's still an Investigative Unit within the Police Department where there's circumstances where the outside entity and the internal agency came up with different outcomes, looking at the same investigative material, what I was considering is would there be a need for an Internal Investigative Unit and thereby saving head count or money. Your plan contemplates your unit and still the existence of an internal unit in the Police Department. **Mr. Dupree** said yes, and I think you have to weight, and I think that you know when you get to talking into the minutia right when you get into your contracts and getting into what you know different folks, union contracts entail there. They have

to have someone there. They have to have their own process in place and so some of the contracts that I think that the city has already kind of been involved in won't allow for my office to replace any of the units and we're not trying to do that because they have, again, that authority and that power. So, it'll be both doing our thing. They will be on board seeing what we're doing and ultimately when we complete our investigation, they'll choose to do whatever they want to do with it and if there is a crime, then we will prosecute. **Commissioner Townsend** said okay, thank you. You know when money is low we're trying to think outside the box and provide as many services for our constituents as possible. So, again, thank you for bring this forward. **Mr. Dupree** said thank you, Commissioner, and thank you all for hearing me out tonight.

Mayor Alvey said, Mr. Bach, we've got about 20 minutes left before we have to shift over.



Fire Company Follow-Up

Mr. Bach said, Mayor, as you noted to me, you wanted me to come back and do some follow up on the fire company discussion.

New Fire Company Cost Overview

Overtime costs from July 15, 2020 – June 1, 2021

(assumes November approval of new sales tax)

- Overtime for those positions for 10.5 months (while hiring and training the new personnel)

Captains x3	\$504,536
Drivers x3	\$474,236
Firefighters x6	\$567,000
TOTAL OT COSTS	\$1,545,773

- These costs are exclusive of the purchase of a new pumper for Station 12, \$650,000



There are a few things that are coming into that about costs. So, I'll first go to the new fire company costs. This was identified as we went through this and we were—I think the commissioners were talking about potential of a new sales tax, so I just wanted to make sure I was putting apples to apples. If we went after assuming a November sales tax where the Commission push for a new tax to go out to pay for operations for this, I would need to—I wouldn't have available and of this funding until June of next year and just reason for that you approve it November when you submit it to the state. They started the quarter after the quarter before that you submitted in so that means we'd start to draw that money in April and then I had access to it two months later in June. So, factor in how this comes through and we did this without the cost of the new pumper, that's excluded.

New Fire Company Cost Overview

Concurrent Costs for Firefighter Recruits for 6 months in Training

Firefighters x 17	\$318,655.14
TOTAL BUDGET IMPACT PRIOR TO RECEIPT OF NEW SALES TAXES	\$1,864,428.00



The next slide shows that when you do that and you run the class concurrently with the recruits that we'd be bringing into, I need \$1.8M to get to this time. That's assuming we approved a new sales tax and took care of the ongoing operations after that point.

New Fire Company Cost Overview

Subcommittee Option

- Special Asset Fund
 - Purpose: Redevelopment of Downtown and Urban Areas
 - \$530k pledged to offset MERC Grocery Store shortfalls
 - Remaining \$900k no longer available for urban redevelopment projects or to balance budget shortfalls while new market tax credit comes in
- Transient Guest Tax
 - Purpose: Promote Tourism and Related Development in Kansas City, KS
 - Funds used for a different purpose must be repaid in a timely fashion
 - Should not remove dollars from fund if there is a development or tourism need



Alright, so one thing I did want to do is look at a couple of recommendations made by the subcommittee from that option. If identify, so the Special Asset Fund as we noted is that is a redevelopment for downtown and urban areas. That's how it was identified set by Commission, identified for that purpose, so it's in control from that perspective. We do have \$530,000 of that money pledged in '21 toward the MERC Grocery Store potential shortfalls and I should have potential up there. But it is important that you all recognize that I have to have that money available

for that purpose. I'm hoping we don't need a dime of it, but we set it out that way. So, from a cash basis law perspective, I need to keep \$530,000 of that account in hand available for that in the event that we did get called to make those payments. We would have to have it available. We couldn't spend it all this year and then look at '21 and go, look, it's gone. So that would lower us to \$900,000. That does cause a few other problems for us because we were planning that money to kind of be there in case we had—as new market tax credit monies come in they may have been slow, or we don't get it all in one bucket and they use that as example that one should be good, but there could be others as they come through that they're not all timely we would drawdown this account, but if it was not available, we would have to take that from somewhere else.

The Transient Guest Tax fund is, as you know, that is for the promotion of tourism and related development in Kansas City, Kansas. Any funds used from this for different purposes must be repaid in a timely fashion. I think that was brought up earlier. Let's borrow less because we know that makes us have to repay that. This is one of those funds we have to repay. I will just offer; you should not remove dollars from this fund if you're considering it as a comparison against a development type project. That's the only time you would get into an issue on it. If you were somewhere to make a statement that were comparing doing a new development project vs. funding an operational need, someone would have standing to come back and complain or suit against us for a misappropriation. Borrowing it on a temporary basis with the intent to pay back soon would be a first move.

As Kathleen said, that would be one where it would be good to go to if we had more revenue, not even borrow that money, so I just wanted to make those points clear.

New Fire Company Cost Overview

- Transition of existing company to new Station 12 is being proposed without impact to timing of first responding unit
- Change is being made following commission direction to provide services more efficiently and with existing resources
- Analysis of service delivery is supported by outside consultant and internal GIS studies
- Fire service for Fairfax area will continue to be as good or better than other industrial areas



We took a look at the analysis of the different areas that are going on in this area transition to the company. I will say the direction here was how we can do the transition to the new Station 12 is being proposed without an impact to the timing of the first responding units throughout the community. This changes being made following Commission direction to provide services more efficiently and with the existing resources. The analysis of the service delivery is supported by an outside consultant who came in, when that look was done and then our internal GIS studies. I also then took this and said, okay, where's all this excitement needed in the Fairfax area and looked at that and I found that our fire service in the Fairfax area will continue to be as good or better than any other industrial area. By that, I went and took a look at a couple of different areas. I looked here locally; we saw that Claycomo is a good one. That's a good comparison. It's a massive facility just like General Motors for square footage. There's about a three minute response time to get down there, so we're proposing one, I think we show about three minutes and 35 seconds is what the few times that 5s, when we came in the first responder down to the General Motors plant during the past few years, so that didn't.

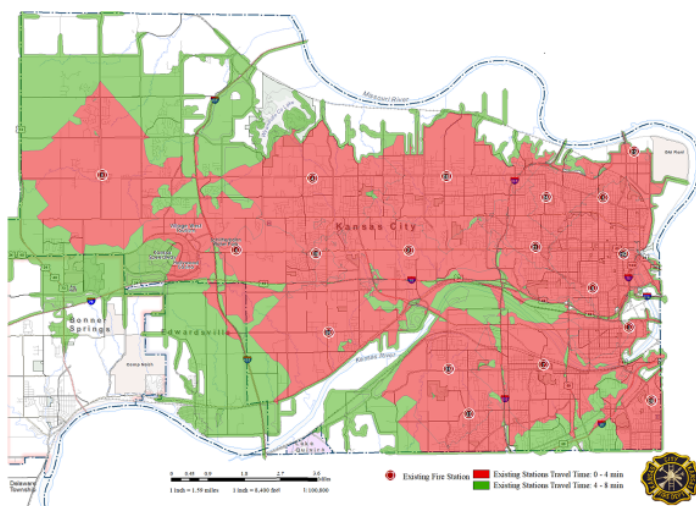
There's definitely not a facility setting right beside that one. I looked at the new Edgerton Intermodal facility. So, when you look at places that are growing, Johnson County or Edgerton did not build a new fire station. The fire districts were there, they were about three miles away from there. The Google number on that is almost seven minutes. I'm sure it's less than that, but it's certainly not right there in the Intermodal facility.

So, with that, a step back and said, okay, well what is the rest of the excitement coming to this, what are we looking at from an industrial perspective. I called the NorthPoint. I asked

them, they're building all over the United States and various facilities. One, I asked them about concern on this facility or question was, you're still within a four minute response time. I said yes. I said not at all, not a concern. That's not—it wouldn't be something that we would as long as you have a decent response there.

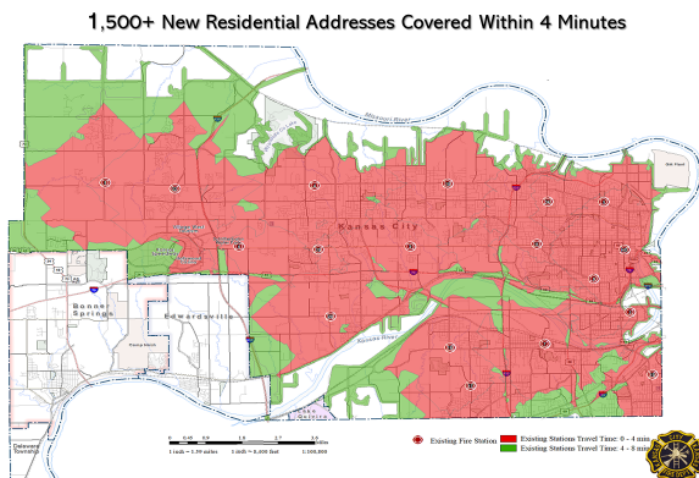
Then tried to target what are the major competitors we have outside of the Kansas City metro area because there doesn't seem to be anybody worried about having a fire station right in the middle of the industrial districts here. We looked at Ft. Worth, Hutchins and Wilmer, Texas. I looked at Bolingbrook, Illinois and Joliet, Illinois which are some of those that were just noted as being ones that come up when we're competing in this area. They ran from five to eight minutes in the response time. So, I believe that last statement is strong. Our fire service for Fairfax area will continue to be as good or better than other industrial areas. It is within the four minute response time as what we're proposing. So, we're not looking to make a degradation of service by coming to this. With that, pulled back out the maps that we originally proposed when we came back to the Commission in February or March, I guess it was, and sort of talked about this.

Current 4 and 8 Minute Response



This is our current four and eight minute response time across the community and you see that big section of green space out by 435, that was our intent to come in and fill.

Response Matrix Coverage with the New Station 12



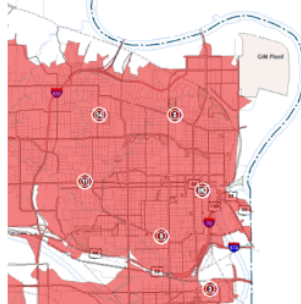
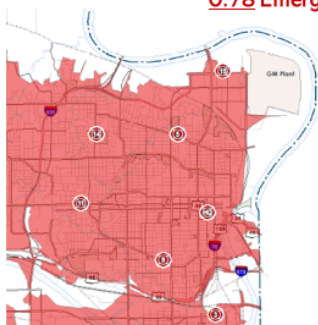
This shows a new station coming in play and it fills in this area. We provide, and we are ready to provide today, because the facility we've invested in is ready for us to move into. 1,500 new residents, we covered by this and you see we continue to cover all the way up into the northeast end as we do today. So, by making this change, we get our four minute response time to more than 1,500 additional residents without losing any.

Fairfax Industrial Area Coverage – 286 Responses

4 minute coverage with Station 15

4 minute coverage without Station 15

0.78 Emergency Responses Per Day



Then as we isolate it and take a look at 15s area today, this slide on the left shows how we cover that area today and then on the slide on the right after we moved 15, it shows how we cover that area with that four minute response time and, again, reminding you all at 15s, response is at .78 emergency responses per day which is their response service district area. So, it's a very low used

or not taking away the services in the recommendation. That was a charge we were given to come forward with.

Service is still being provided down into this area. It's consistent with what would be or providing better service across the entire community. I'm anxious. I want to open up the new station today. It is ready to go. So, I know the Chief, every time I call him or talk to him, he's telling me how he's just come back from there and I guess they may be probably quitting going out there because he's probably getting tired and doesn't want to start dusting it before anybody comes in, but that station is ready to go. We're ready to open it up and provide better coverage to our citizens.

The proposal we put out here is not taking away that first responder service and just to take that additional notch, I looked at it to see, there's nothing we're doing here that's inconsistent with other areas in how they provide industrial so that was a look back at that. I know the Commission has a desire to look at this and spend more tax dollars down here, but I just, I believe we put forward a proposal that's consistent with what the direction was, and I'll leave it at that.

Commissioner Kane said first of all, I want to remind the Commission that it is our budget, not staffs. If you drove by the fire station last week it had weeds in the front yard already, so I complain they put sod out there. Just down the street at Hutton & Leavenworth Road, there's a \$7.5M project that they want to redo the intersection. Why can't we take some of that money, put it towards holding over till next year when we can apply for a SAFER Grant. Plus, there's other grants out there to pay for equipment and then we were working on a solid waste thing which is \$80M and we're in the planning process of that. So, we're setting money aside for that. Why wouldn't we divert that money from either one of those things I just talked about and fund that station for a year because you know you're going to go after the SAFER Grant.

You know this is the right thing to do. Doug, I challenge your numbers. I believe the Fairfax industry challenges your numbers that they are not as quick as you say they are. I think if staff would—I've never seen something where the Commission says—all 10 of us listed a concern about what was going on. All 10 of us said, boy, I don't know if I want you know, wow, and then instead of staff working with the Commission and we formed a committee, which I think is great. There is no reason why we can't not do that intersection, maybe not as nice and get by with it for a year, but \$80M on another project that we haven't started. There's your money.

As an example, as I talked about the park earlier, that was on the list of things to do and it's not done. Staff really not ever wanted to be involved with the Station 12, no station, in the history of the United States has ever taken 3 years and 10 months to build. My concern 35 years down in Fairfax all the injuries that I saw, all the things that happened down there recently, and then we say that it's safe and yet there's more petroleum going up there at the airport from that area than anywhere else and is the most volatile area in all of Wyandotte County and we want to expose it.

What I'm saying, let's go back to what I said before, \$7.5M to Donahoo or for the Leavenworth Road & Hutton, we don't have to do that right away, that \$80M for solid waste. There's your money and I think we need to take a look at that along with the other things that we're talking about and then perhaps maybe we ought to call the Governor's office and say, is there any way we can use some of this virus money to help out. Those are my thoughts right now.

Commissioner Townsend said I want to thank Commissioner Kane for his efforts to try to look for ways to preserve this. I guess the only thing I'll say, we're trying to look at the long-term view, so I wanted to talk to him trying to get my thoughts together. I'm sure after this is over, I'll be in touch with him to see what it is he really just suggested because I'm looking at the long-term here and you know not just a patch work to see what could work.

Again, I said it some months ago, the Administrator was working under what we told him to do when things looked a lot better for us. The other thing that I just want to make sure those persons, those citizens, who are currently served by 5's, won't be strained in any way if 5 would have to take over Fairfax so that's just another thing to look at again.

I did propose another option that did involve raising taxes and I have said it before, I don't have the stomach to ask our citizens to suffer a tax hike to try to do this. This was really about efficiency and the people out west do deserve services as well so, that's all I want to say right now.

Commissioner Burroughs said I know we've had much discussion in reference to this funding that I did want to bring to the attention what Commissioner Kane had brought forward in reference to the Bio Solids project as well as the CARES money that we are looking at for reimbursement and I was—I know one of the studies, one of the aspects that came out of our task force in reference

to trying to identify a funding source for the fire station was the additional dollars that the CARES dollars under COVID being utilized to not supplant budget shortfall that to be utilized for something that wasn't in last years' budget. It may be that while we're talking about public safety, we did hear from our Police Chief in reference to their needs.

Also, while I don't want to get lost in the public safety aspect, I think when you talk about fire protection and emergency response to an industrial part of our community that has some of the most volatile, most critical needs in our community when it comes to public safety response, timely response, professional response, adequate response. It's not lost on me also that the general public in and of itself, it just pains me to know that we had police recruits. That was one of the most diverse classes we've been able to bring together and we couldn't fund those.

So, I guess, Mayor, I would like to see us look at those projects that Mr. Kane presented tonight and look what we can pull out of those funds to fund both of those projects—both of those opportunities. I truly believe that these are very challenging times with COVID which we're seeing. We heard from the Chief the rise in crime in our community. We need to address it not later; we need to address it now and it would be the same thing with an emergency response. We don't need to address it later; we need to address them now.

That's my comment Mayor. I believe there are some funds available. It's about priorities and I do appreciate Mr. Kane bringing up that it's the Commission's priorities and it's important that we be mindful that when our constituents ask us to take action and we choose to take action and then we're told we can't, that just doesn't ring well with those of us that are elected by our constituency. So, Mayor, thank you. Commission, thank you for the opportunity to express my views this evening.

Commissioner Bynum said thanks to Mr. Bach for doing the research to put the information together for us here on this topic tonight. I'm grateful that we can have the discussion because that was the plan as we brought forward our comments about this last time was a hope for Commission conversation about the will of this elected body and what we choose to do.

I do have a question, when you go back a couple of slides to the cost for the new Piper staffing. I think it was \$1.8M total and I think that half of that would be \$900,000 which is about where we were last time we presented this that we would need \$900,000 to get through the end of

the year. We had identified those two specific funds that you spoke of as potential ways to get us through to the end of the year.

In addition, you've had Commissioner Kane make a couple of additional suggestions on where we might locate funding to keep Fairfax open and open Piper. So, a couple of quick comments and then I'll yield, but if we've known for some time that we didn't need the Fairfax station and that it was in fact ill situated, it does make me now begin to wonder why we didn't take the steps two years ago, three years ago, five years ago, 10 years ago to close it if it's actually not efficient to have it and if it's actually not even needed to have it.

So, I do have that as just a rhetorical question almost and then, just a reminder to the Commission and the public that the assumption that a sales tax would be placed on the ballot and passed doesn't change the numbers that Mr. Bach put forward. I don't think those numbers change whether a sales tax is put forward or not and a sales tax is certainly something that I would hope we'd have quite a bit more conversation about before we move forward with something like that because it was brought forward as a suggestion. A suggestion for future and continued Commission conversation as to whether we had a comfort level bringing something forward like that to a ballot in November. With that, I'll yield.

Commissioner Kane said I would think that we would go back and revisit at least the two items that I talked about and Commissioner Bynum's correct about the possibility of a sales tax. But, now we have two other option—possible options, that I think staff should go back and crunch some numbers on that so we can have a further discussion because, as always, it seems we're butting up to the next meeting. We don't always get an event or say exactly what we want to because we're going to have to quit here in a minute.

So, I respectfully request, as the Commissioner of the Fifth District, and where Station 12 is that, that we look at those two items and come back and see what you guys can do, what staff can do.

Mayor Alvey said I have an opinion that the process that we go through on these last month budget changes is really constraining. I just don't think it works well. I will say this, before we close this meeting and begin our full commission that I think it's a valid question. If, as Commissioner Burroughs, was asking—mentioning that the need in Fairfax is so great, I would say the data

doesn't suggest that. We have .78 emergency responses per day which raises the question, as Commissioner Bynum stated, why was it not closed earlier. I think we don't—I don't know the answer to that. I'm not sure. I think it's fairly political as we know that this whole discussion has been very political on all sides and that's really what the debate we're having I think.

So, having said that, I'm going to close this meeting. If staff would like to bring back some options, that there's money in the budget, if we cut something, we could lay people off. Clearly, we can furlough, we can always find the money. The question is, what other services do we continue to cut it and if we find the money, is this the right place to put it. I would suggest, even before COVID, even before the COVID budget, this would have been a good move. So, having said that, I will this meeting, and we will reconvene in 10 minutes.

MAYOR ALVEY ADJOURNED
THE MEETING AT 6:56 p.m.

Bridgette D. Cobbins
Unified Government Clerk

dt