



Economic Development and Finance
Standing Committee Meeting Agenda
Tuesday, January 21, 2020
Immediately upon adjournment of earlier committee

Location:

Municipal Office Building
701 N 7th Street
Kansas City, Kansas 66101
5th Floor Conference Room (Suite 515)

Name

Absent

Commissioner Tom Burroughs, Chair

☐

Commissioner Brian McKiernan

☐

Commissioner Gayle E. Townsend

☐

Commissioner Harold Johnson

☐

Commissioner James Walters

☐

Jeff Bryant, BPU Member

☐

- I. Call to Order/Roll Call**
- II. Revisions to January 21, 2020 Agenda**
- III. Approval of standing committee minutes from October 28, 2019.**
- IV. Committee Agenda**

Item No. 1 - RESOLUTION: ISSUANCE OF IRBs FOR PREMIER INVESTMENTS LLC

Synopsis: A resolution of intent to issue IRBs in an amount not to exceed \$5,500,000 for the benefit of Premier Investments LLC, submitted by Katherine Carttar, Economic Development Director. An IRB application was submitted by Premier Investments to finance the costs of acquiring, constructing, improving and equipping an industrial facility located at 1101 S. 5th St. for the benefit of Premier Investments, LLC.

Tracking #: 1912

Item No. 2 - PRESENTATION: DELINQUENT TAX SALES

Synopsis: Presentation on delinquent tax sales and adjustment of tax sale dates beginning in 2020, submitted by Jenna Hillyer, Delinquent Real Estate Manager.

For information only.

Tracking #: 191070

- V. Public Agenda**
- VI. Adjourn**

**ECONOMIC DEVELOPMENT AND FINANCE
STANDING COMMITTEE MINUTES
Monday, October 28, 2019**

The meeting of the Economic Development and Finance Standing Committee was held on Monday, October 28, 2019, at 5:20 p.m., in the 5th Floor Conference Room of the Municipal Office Building. The following members were present: Commissioner Burroughs, Chairman; Commissioners McKiernan, Murguia, Walters; and Jeff Bryant, BPU Board Member. Commissioner Townsend was absent. The following officials were also in attendance: Gordon Criswell and Melissa Sieben, Assistant County Administrators; Angie Lawson, Senior Attorney; Katherine Carttar, Director of Economic Development; Katherine VonAchen, Chief Financial Officer; Andrea Parra, Deputy County Treasurer; and Jay Doleshal, Sergeant-At-Arms.

Chairman Burroughs called the meeting to order. Roll call was taken and members were present as shown above.

Chairman Burroughs said there are no revisions to tonight's agenda.

Approval of standing committee minutes from August 19 and September 9, 2019. **On motion of Commissioner McKiernan, seconded by Commissioner Murguia, minutes were approved.** Motion carried unanimously.

Committee Agenda:

Item No. 1 – 191013...REPORT: THIRD QUARTER INVESTMENTS

Synopsis: Third Quarter Investment Report, submitted by Andrea Parra, Deputy Director of Revenue, Treasury Department.

Andrea Parra, Deputy County Treasurer, said Rick, Treasurer, obviously not here so we're going to go through this for you.

Unified Government of WyCo/KCK Quarterly Investment Report Third Quarter 2019 July 1 – September 30, 2019

Presented by:
Richard Mikesic, County Treasurer
Andrea Parra, Deputy Treasurer

Key Metrics

- Avg Yield – 2.18%
- DTM – 401 days, down from 304 in Q2-2019 due to decision to re-invest maturities in shorter-term securities to match capital project liquidity needs funded with temporary notes (debt)

Portfolio Components

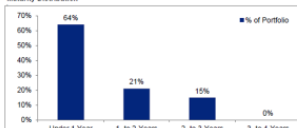
- Cash – 32%
- Invested – 68%

Investment Summary - Aggregate Portfolio By Type of Investment

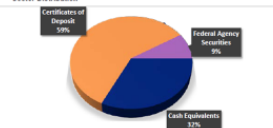
Security Type	Original Cost	Market Value ¹	Amortized Cost ²	% of Portfolio	% Permitted by Policy	In Compliance	Weighted Days to Maturity ³	Weighted Average Yield ⁴
Property Tax Held for Creditors ⁴	\$786,345	\$786,345	\$786,345	0%	see note 4	✓	-	1.87%
Cash Equivalents	\$69,256,000	\$69,256,000	\$69,256,000	32%	100%	✓	-	1.87%
Total Liquidity	\$69,256,000	\$69,256,000	\$69,256,000	32%				1.87%
Certificates of Deposit	\$126,175,000	\$126,175,000	\$126,175,000	59%	100%	✓	448	2.26%
Federal Agency Securities	\$18,917,035	\$19,195,590	\$18,943,585	9%	50%	✓	530	2.75%
Total Securities	\$145,112,035	\$145,370,590	\$145,118,585	68%			319	2.51%
Total Portfolio	\$214,368,035	\$214,626,590	\$214,374,585	100%			309	2.18%

1. Market values provided by credit desk, Treasury/Securities Custodian Agent. Recorded at time of settlement to reflect trading investments to maturity.
2. Amortized cost is the original cost or the principal of the security adjusted for the amount of the periodic payments of any discount or premium from the purchase date until the date of the report.
3. Average dates are assigned average, rounded based on report date. Average maturity is shown in days.
4. Property Tax investors temporarily held by the County on behalf of other governmental entities is not a part of the Unified Government's cash and investment value. The cash being held in trust is presented here for informational purposes.

Maturity Distribution



Sector Distribution



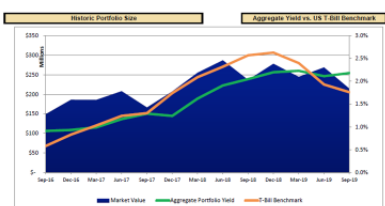
Going over the report on the Cash Report for Quarter Three. Few stats to go over. Our average yield 2.18. Weighted date, days maturity, has gone down a little bit, 309. I apologize, there's an oversight on the black box there. It says 401; that is incorrect. That was supposed to be 309 as listed in the middle there. It has gone down a little bit due to reinvesting that we've made. Some more short-term investment we've done in the last few quarters that have made that go down. A slight change as far as the portfolio component, 32% in cash and then we have about 60% invested.

Key Metrics

- Avg Yield – 2.1%, slightly down from 2.2% in Q4-2018 and Q1-2019
- Above our target T-Bill benchmark of 1.76% due to holding older investments purchased prior to the recent Fed rate decrease
- Portfolio size increased due to property tax collections.

Issuer Compliance

- Limits within single agency/institution is out of compliance



CFD Note: The 20% limit within a single holding institution per the investment policy compliance parameters was exceeded. Under Federal Bank holdings listed 28% of the total aggregate portfolio. In the upcoming quarter, the CFD will adjust investment strategies to come into compliance with the policy.

Kathleen VonDach

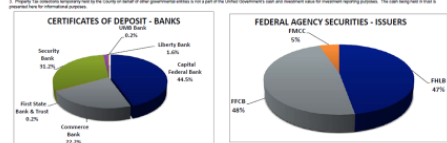
Chief Financial Officer

September 30, 2019

Date

Next slide, Key Metrics. Our average yield 2.1% is also down a little bit from Quarter Four last year and the First Quarter 2019. We will note that we still are above the benchmark, which is 1.76%. That's due to holding the investments for a little bit long-term.

Issuer Detail - Aggregate Portfolio by Issuer									
Issuer	Original Cost	Market Value ¹	% of Portfolio ²	% Permitted by Investor	In Compliance ³	Weighted Average Maturity Days ⁴	Weighted Average Yield ⁵		
Property Tax Held for Entities ⁶	786,345	786,345	na	See note 3	✓	0	1.87%		
UMB, Wyandotte Operating	66,419,000	66,419,000	31%	20%	✓	0	1.79%		
UMB, Wyandotte Health	2,837,000	2,837,000	1%	20%	✓	0	0.09%		
Cash Equivalents	49,256,000	49,256,000	23%	✓	✓	0	1.87%		
Argentine Federal Savings	236,000	236,000	0.1%	20%	✓	0.4	0.47%		
Bank of Laval	236,000	236,000	0%	20%	✓	0.4	0.04%		
Capital Federal Bank	160,000,000	160,000,000	20%	20%	✓	164	0.52%		
Commerce Bank	28,000,000	28,000,000	1%	20%	✓	150	0.47%		
First State Bank & Trust	236,000	236,000	0%	20%	✓	0	0.06%		
Liberty Bank	2,000,000	2,000,000	1%	20%	✓	1	0.02%		
Security Bank of KC	30,250,000	30,250,000	9%	20%	✓	180	0.73%		
UMB	236,000	236,000	0%	20%	✓	0	0.05%		
Certificates of Deposit	436,175,000	126,175,000	5%	✓	✓	446	2.40%		
FHCB	8,965,129	8,965,129	4%	50% of total portfolio	✓	329	1.37%		
FHLB	8,965,129	8,965,129	4%	✓	✓	186	1.37%		
FHCC	996,366	996,366	0.3%	✓	✓	36	0.05%		
Federal Agency Securities	18,537,035	19,195,390	9%	✓	✓	530	2.73%		
Grand Total	214,368,035	214,626,380	100%			389	2.19%		



Types of securities in our investment portfolio?

Of the \$214 M total, \$126 M or 59% - CDs fully collateralized per investment policy and State Statute.

Of the \$214 M total, \$18 M or 9% - US Agencies Securities backed by the full faith and credit of the US Federal Government.

Federal agencies decreased from 22% of the total portfolio in Q2 to 9% in Q3 to improve the portfolio's securities diversification. Correspondingly, CDs percentage of total portfolio increased from 54% in Q2 to 59% in Q3.

The Fed rate did decrease last few quarters. Our portfolio size increased slightly due to some property taxes that we're holding for distribution for next quarter.

What transactions occurred in Q1?

Quarterly Transactions Detail - Aggregate Portfolio						
Settlement Date	CUSIP	Issuer	Coupon	Maturity Date	Par	Original Cost
Thru Q2	NA	UMB, Wyandotte Operating	1.865%	9/30/2019	5,080,694	5,080,694
Thru Q2	NA	UMB, Wyandotte Health Reserve	1.865%	9/30/2019	(1,432,000)	(1,432,000)
Cash Equivalents					3,648,694	3,648,694
7/26/2019	9065574853	Capitol Federal Bank	2.100%	10/26/2019	5,000,000	5,000,000
Purchases					5,000,000	5,000,000
2/25/2016	70141539	Capitol Federal Bank	1.510%	7/25/2019	(8,000,000)	(8,000,000)
9/13/2016	70146622	Capitol Federal Bank	1.120%	9/13/2019	(1,000,000)	(1,000,000)
9/16/2016	70147531	Capitol Federal Bank	1.120%	9/16/2019	(1,000,000)	(1,000,000)
9/21/2016	70148245	Capitol Federal Bank	1.120%	9/23/2019	(1,000,000)	(1,000,000)
9/23/2016	70148177	Capitol Federal Bank	1.120%	9/23/2019	(1,000,000)	(1,000,000)
9/28/2016	70148362	Capitol Federal Bank	1.090%	9/27/2019	(1,000,000)	(1,000,000)
7/31/2017	1565570771	Bank Midwest	1.360%	7/31/2019	(235,000)	(235,000)
8/18/2017	69005543	Commerce Bank	1.370%	8/19/2019	(1,000,000)	(1,000,000)
9/17/2018	912626254	US Treasury Note	2.569%	9/15/2019	(9,851,242)	(9,851,242)
5/30/2019	115003089	Security Bank of KC	2.360%	8/30/2019	(10,000,000)	(10,000,000)
5/30/2019	313384K21	FHLB	2.379%	8/28/2019	(30,000,000)	(29,825,025)
Calls/Maturities					(63,235,000)	(62,911,287)
Total					(64,586,306)	(64,262,673)

Unfortunately, something we have to report is that the limit within the single institution has dropped out of compliance again. One of our institutions did fall out of compliance by 1%. I think most of that is due to less property tax that we're holding that more current tax and the due date as opposed to what is usually the case during this time period that we have a lot more collections. I can tell you that one of their major CDs did mature this morning, so that will also knock them right back down in compliance for next quarter definitely.

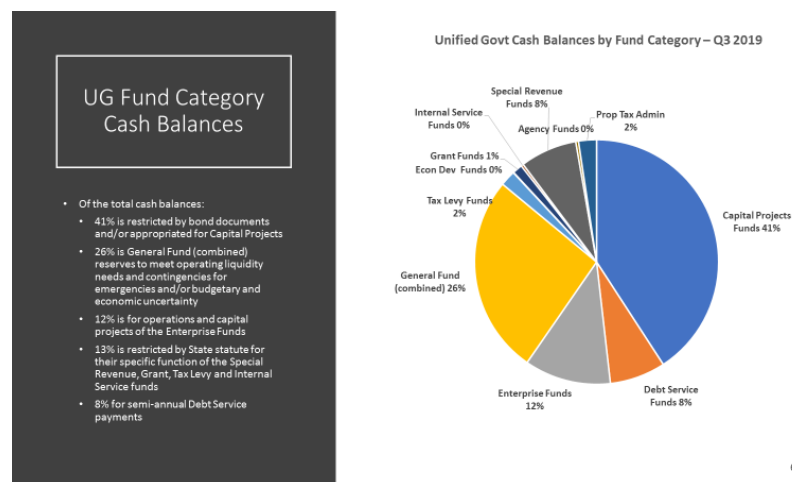
Commissioner McKiernan said as I recall in our last Quarterly Report, that was in compliance. What you're saying is that this is just a short-term deviation? **Ms. Parra** said correct. **Commissioner McKiernan** said and then we'll be back where we want to be at our next report. **Ms. Parra** said yes, correct. **Commissioner McKiernan** said thank you. **Ms. Parra** said I'm talking 1%. It's at 26% as opposed to the 25% we would require.



A few other things to point out. Right now, our portfolio is at \$214M; 59% of that is CDs. The other 9% is agencies. A few differences, the Fed agency did decrease 22% of our portfolio from Quarter One. Correspondingly, the CD percentage did increase from 59%. We've just been holding a lot more CDs and getting a lot more local interest than having to go out to the agency as a level.

Then just a few things that have happened. As I noted, there was a Capital Federal maturity that did happen. The date was the 26th. It did mature this morning. We did a lot of activity that also matured, showing on the list there. It's about \$63M in maturities.

I'm going to have Kathleen go over this one for us.



Kathleen VonAchen, Chief Financial Officer, said this last one, we've added to the presentation just to give a little context. You realize that, as the previous slides point out, there's about over \$200M in our cash and investment portfolio. Much of it is restricted. In fact, the largest category is with 41% of the total cash in capital projects. That includes bond proceeds that we issued for temp notes and other bond proceeds that are specifically designated for capital projects. For

example, the Juvenile Center and then the other many projects that we issued in temp notes. That's 41%. 8% of the cash is sitting in the two city and county bonded interest funds. 12% of the cash is restricted for Enterprise Fund activity. That would be storm and mainly the Sewer Fund. The General Fund has 26% of the funds, which is the amount that's more available for our operations. Happy to answer any questions.

Chairman Burroughs asked are there any questions from the committee.

Commissioner Walters asked, this is 41% of the \$214M. **Ms. VonAchen** said that's right. **Commissioner Walters** said right, so we borrowed all this money and we've invested it. What is the net cost to us of all of the \$214M? **Ms. VonAchen** asked the net cost. **Commissioner Walters** asked what's the difference between the interest rates we're paying and the interest we're getting from our investments. **Ms. VonAchen** said the only amount that— I'm saying a portion of that 41% is borrowed from the temp notes and from bond proceeds. I'm not necessarily saying that the entire 41% is debt. I don't remember offhand how much, but I can tell you that our temp notes were sold somewhere in the neighborhood of \$1.8M. I'm not remembering exactly.

Our investment yield is on the previous page. As of the State, it's averaging 2.1%. We're earning a little bit more on our investments, at least the amount that we borrowed for temp notes than what we're paying in temp note interest costs. They call that arbitrage. When there is an arbitrage, we're required to make a report to the Internal Revenue Service called, Arbitrage Rebate Calculation. We actually have to cut a check for the interest earnings difference.

Chairman Burroughs said great; thank you. **Ms. VonAchen** said in previous years, we've had to cut that check. I think last year it was around \$140,000. **Chairman Burroughs** said that's a .03% interest difference. **Ms. VonAchen** said if my memory serves me right on the temp note, I don't remember offhand, I think it was something around that neighborhood. **Commissioner McKiernan** said \$45K; something like that. **Ms. VonAchen** said and, of course, you know this interest rate fluctuates throughout the year so there's an average that's provided to the IRS when they do their calculations.

Chairman Burroughs asked any comments, questions. Please proceed. **Ms. Parra** said that actually was the end of our presentation. Any other questions. Thanks for having me.

Chairman Burroughs asked does anyone from the public wish to address this item. No one stepped forward.

Action: For information only.

Item No. 2 – 191016...RESOLUTION: ISSUANCE OF IRB'S FOR PQ CORPORATION

Synopsis: Resolution of Intent to issue IRB's in the amount not to exceed \$100,000,000 for the benefit of PQ Corporation. An IRB Application was submitted by PQ Corporation for sales tax exemption for acquisition, construction, improvements and equipment for the industrial facility expansions located at 1700 Kansas Avenue, submitted by Katherine Carttar, Director of Economic Development.



Katherine Carttar, Director of Economic Development, said I think we've probably all been a bit familiar with PQ. They've done a number of expansions. They've put a ton of investment into our community and they are looking to do another \$100M expansion. We're excited to bring that to you today. For a quick overview, because I have attempted to explain what they do and it has never gone well, I have Tony Larson, who is the plant manager here to actually give you a real explanation of what PQ does.

Tony Larson, Site Manager, PQ, said I'm sure probably most of you have maybe driven by our site on Kansas Avenue and 18th Street Expressway. **Commissioner McKiernan** said every day. **Mr. Larson** said I know you have for sure.

Overview



- PQ is the parent company
 - Founded in 1831
 - Located in KCK since 1915
- Zeolyst Started in 1988, global corporation
- R&D, Manufacturing, Quality Assurance
- 25 acre site located at 1700 Kansas Ave.
- Currently employs 157 at KCK location
- Leading global provider of specialty catalysts, services, performance materials & chemicals

Just to give you a quick little history. I don't want to steal your thunder if you're going to talk about it, but our plant was built in 1915. We've been there quite a while. We had a 100 year celebration a few years ago. Really, most of the expansion has happened say over the last 10 or 12 years. Our company's put in well over \$200M approaching \$300M of expansion. I've been a site manager there since 1999. When I started there, we had maybe 90 some employees, and now we have 100, and we're in the 160s. With this expansion, we'll be in the 170s.

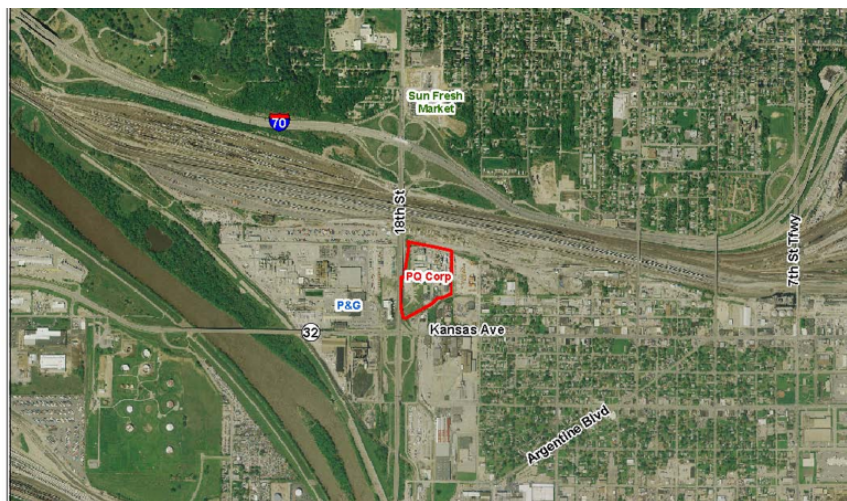


What we do is, we make catalyst. We're a chemical manufacturing plant. A lot of people hear that and they think of bad things. Our site actually makes stuff that is very environmentally friendly. We sell into environmental type applications where our catalysts actually trap a lot of the emissions so that they don't get into the atmosphere. Like we make—some of our big customers are catalytic converters, as an example. Or it will trap a lot of the gases that prevent it from going into the atmosphere. That's a lot of the stuff we do. We also sell into petrochemical plants where they use our catalysts in the process to eliminate knocks and socks and bad gases like

that. If you ever come to our site, you might see some of our product, but, no one really knows who we are because we don't sell to the public.



The stuff we make helps the environment. That's why we've been expanding so much. Across the world, you can see all the different regulations coming in, and we sell—we're a global company. We sell all over the world.



Ms. Carttar said as you can see, that's where they're located at 1700 Kansas Avenue. Tony, if you would just talk a little bit more about some of the expansions and then what you're planning with this next one.

Kansas City Site Expansions



Mr. Larson said I sent a picture here. The red are ones that have been completed already. Like building 38, that was probably one we were here for maybe five years ago getting some tax credits. Specifically, the two that we're working on for this one, and right now, if you drove by—you said you drive by every day, you see a new building going up. That's on your right-hand side, that one circled that we have there, that's a new building that's being built.

On the very north end, that's another building that we had built already a few years ago because with some of the big expansions we did, we built the infrastructure, but now we're going to be expanding one of the main production lines within that building. Those are really the two big items that we're going to be doing.

All the red ones have been stuff—I told you about the \$200M, or whatever. \$200M to \$300M have been all those other ones. One of the things I'm proud of too with all these expansions is the front of the site. We did a whole site renovation coming into our plant to make it one, it's anesthetically much more pleasing, but two, it really helps with all the trucks that we have coming in that has made the flow much, much easier and it's very nice looking. I think it's added quite a bit to the neighborhood, actually.



This is kind of an overhead. The green is what we already own. You can see in the lower left-hand corner, we just bought that piece of property that has been—we did all his beautification and we still had someone own that piece of property there that looked pretty poor, to be honest with you. We bought that. Right now, we're in the middle of remediating and cleaning that. We're going to turn that into parking and roadway. We'll have the whole front, for the most, in front of our plant. The stuff in the red, we do not own. We also own—we bought a few years ago, you can see in the lower right, that's 1400 Kansas Avenue. Our goal, ultimately, would be to own that whole section someday.

Ms. Carttar said this expansion would be \$100M. \$30M of that would be for construction, roughly \$70M for equipment and machinery, and then a bit for some additional land acquisition.

As Tony was mentioning, the additional jobs that come with this are very well paying. They would bring the total plant employment to just over 170, which is pretty impressive, especially considering the average salary is \$77,000. Just to put that into perspective, that's 146% higher than the average in the metro area, so not just even KCK or Wyandotte County, but for the metro. Those are jobs we like to see. Additionally, with the construction, that's 259 additional construction jobs that will also be coming with this project.

Tax Abatement Schedule

Provision	Abatement % and Term
Existing Company with Capital Investment Above \$4M	10 Year Abatement Term
Standard Abatement Percent	45% Base
Capital Investment Bonus (over \$50 million)	15% Bonus
Target Area Bonus	10% Bonus
L/M/WBE Bonus	5% Bonus
TOTAL	75% Abatement for 10 Years

To explain kind of what we're asking for today would be a resolution of intent to issue bonds for this project. We are in line with the policy completely. It's a 10-year abatement term for IRBs, Industrial Revenue Bonds, because it is over \$4M in capital. The standard abatement is 45%. Because it is over \$50M, and it is significantly over \$50M, that receives a bonus as well as the target area, as well as their continued efforts. They have always met, in the past, their LMW goals. That gets us to the maximum, which is 75% abatement for 10 years. We always have a cost benefit analysis done with all of these projects, which I think is really important. One of the things that really stood out on this project is the State requires a benefit to cost of 1.3. You're definitely getting more than your dollar back. For every dollar that gets spent, you're getting \$1.30 back. For the City, they're actually getting over \$3 back for every dollar. The State is getting almost \$6 back for every dollar. I think they would like this. All the taxing jurisdictions do meet the 1.3 and are significantly over in many cases.

We think this is a pretty good project. It's allowing us not only to expand a company that's been around for over 100 years, but it is also—we are benefiting immediately from day one because currently they're paying about \$250-\$260K in taxes as a couple of the other abatements roll off. That will, in a couple years, get to about \$700K. That will be before any of what we're talking about today, they'll be paying \$700K, that's not changing.

Tax Impact of Expansion Project

Overview	Tax Impact
Average New Taxes Per Year During Years 1-10	\$323,337
Projected Annual Tax after Abatement (Year 11)	\$1,467,752

In addition to the \$700K. Starting year one with this expansion or once the expansion is complete, the incremental property tax abatement or property tax value, they'll be paying over \$300K during the course of the abatement. That's 25% of the total that they'll be paying. Then at year 11, that will increase to \$1.5M. Again, that would be all in addition to the \$700K that they will be paying throughout this.

For Consideration:

- Resolution of Intent to issue IRB's in the amount not to exceed \$100,000,000 for the benefit of PQ Corporation.

I think this is a good deal for one of our oldest companies, and we'd like to see them continue to expand. If you have any questions.

Chairman Burroughs asked any questions from committee.

Commissioner McKiernan said just a couple of comments. Since I am very familiar with this site, I'd like to thank you and your company. I think that this is an example of a really—first of all, you have made amazing improvements. I'm thrilled to find out that you bought that property that has been so abandoned and overgrown all these years. For you to have that now and to fold it into your improvements, I think will be spectacular.

It is always amazing to me how Armourdale ships worldwide. A lot of people don't know that of all the businesses in Armourdale, we have a worldwide reach, and your company certainly is one of them. For me, this is one of those projects that is a win-win. Certainly, you get the

incentive so that you have the capacity to expand, but we, from day one, will benefit not only from property taxes but from jobs available. I think this is a fantastic project.

Commissioner Walters asked, Mr. Larson, is this the home headquarters corporate office. **Mr. Larson** said no. Melbourne, Pennsylvania, is the home headquarters. We do have a mini headquarters, you could say in Lenexa. **Commissioner Walters** said thank you.

Chairman Burroughs asked any other questions from committee; any comments.

Action: **Commissioner McKiernan** said I would move to approve as submitted.

Chairman Burroughs said I do need to ask if there's any comments from the public. Seeing none, I'll entertain the motion. Motion has been made.

Commissioner Walters seconded the motion to approve. Roll call was taken and there were five "Ayes," Bryant, Walters, Murguia, McKiernan, Burroughs.

Chairman Burroughs said thank you. **Mr. Larson** said we appreciate your support and we're very proud to be part of the community. **Chairman Burroughs** said absolutely.

Item No. 3 – 191017... UPDATE: LEGENDS PARKING GARAGE & APARTMENT PROJECT

Synopsis: Update on the progress being made by Legacy Development on the Legends parking garage and apartment project, submitted by Katherine Carttar, Director of Economic Development.

Katherine Carttar, Director of Economic Development, said this, again, is for information only. This is a project that we passed an intent to issue IRBs about three years ago. We are excited. There's been a lot of movement of late so, we're excited to have Mr. Dan Lowe come back and introduce us to the developer and hear about when we can start breaking ground.

Dan Lowe, Legacy Development, said we are the managing partner of the Legends and a lot of the peripheral development there. I'm happy to introduce John Murphy tonight. John has been able to figure out the complicated nature of the apartment project we've proposed for the Legends. I wanted to take this opportunity tonight to have John tell you a little bit more about himself and the project that he intends to do here with us at the Legends. I'll pass it along.

John Murphy, JA Murphy Group, Knoxville, Tennessee, said I do have, since you don't know me, I have a handout if you'd like to see and look through there. I'm not new to the area. I have built in Overland Park, a 270-unit community on 159th, 161st & Metcalf. Started that project in '15. Sold that project earlier this year. Also, we have one under construction in Olathe, 238-units. This is a four-story interior corridor, elevator type situation. This would be our third project here in the Kansas City area.

I started looking for other areas back in '13 and studied five cities. Kansas City stuck out head and shoulders above all the cities that we looked at. We're really excited about Kansas City and what we've done in the past and what we would like to do in the future. We'd like to think that this is a second home for us here. We'd like to always have a few developments here.

This will be our second community with structured parking. We have 158-units in Chattanooga, Tennessee, in the CBD there, that's about ready to come online; 196 parking spaces, 158-units on an acre and a half, five story, what they call a wrap. We were excited about that.

Dan then told us about this development about eight months ago, and we've tried to get our arms around it and we think we have. I do have, as you can see, experience in this work and we'd hope to start the first quarter of '20. Probably now it's basically November so, we'd probably have to push it back to the second quarter of 2020.

Mr. Lowe said if I could, I might just add, I noted earlier that John was able to figure out the complicated nature of this project. I know building apartments may seem simple, but when you have a parking structure as a podium for the apartments, it not only adds cost expense to the construction of the apartments, but it also adds another level of sophistication structurally and operationally.

We talked to no less than 25 developers about this opportunity trying to make sure that they understood those complications, were able to get their arms around those complications, and operate a successful project here.

We've got a lot invested in the Legends property, continue to reinvest in the Legends property, and we wanted to ensure that we experienced success here with this project. I can tell you of all the people that we interviewed and met, by far, John's qualifications, the quality of his developments, rose far and above everyone else that we spoke with. One of the reasons, too, that John mentioned not being able to start until the second quarter of 2020 is because the design of these projects is also quite complicated. There will be a design process for the parking structure and then a design process for the apartment structure. The parking structure will probably take, I'm guessing, around six months or eight months to design and then John, with our assistance, will start construction on the second parking structure. Then they'll go with the apartments on that podium once the structure is complete.

Chairman Burroughs asked any questions from the committee.

Commissioner McKiernan said yes, I want to confirm in my mind that I know where it is we're talking about again. We're on the southeast corner of Village West Parkway and Parallel, right? It's immediately west of the existing parking structure. As I remember from the earlier presentations, the new parking structure is about the same profile, but because the land is higher, it almost gets hidden. **Mr. Lowe** said correct. **Commissioner McKiernan** said and then the apartments rise above that, and they'll be what's really visible above street level. **Mr. Lowe** said that's correct, right. There will actually be a bridge between the two structures so you can traverse between one parking structure and the other.

Commissioner McKiernan said remind us, you probably just said it and I was looking at these papers, the number of units that we're anticipating here. **Mr. Murphy** said right now around the 230-250 units. **Commissioner McKiernan** said beautiful, thank you.

BPU Member Bryant asked how many additional parking spaces besides the residents' spaces will be added for the shopping center. **Mr. Lowe** said we have a promise to develop 350 stalls for the public, under any circumstance, it will be 350 new public stalls. Then John would have the

ability to do up to another 300 for the apartments if he so chose. So, up to 650 stalls can be built. We may not build all, or John may not build all those, it depends on his final count, I'm sure, of units. **BPU Member Bryant** asked will the residents parking be gated or something so the shoppers don't block out the residents. **Mr. Murphy** said yes; it'll be separate.

Chairman Burroughs said, Mr. Murphy, you stated you would get started, most likely the second quarter of 2020. **Mr. Murphy** said yes, sir. **Chairman Burroughs** asked is there any chance that you may not get started in that particular timeframe. **Mr. Murphy** said well, we have the design team engaged. We've gotten everything ready to go. We're just, we just need to get the approval and know that we're actually the developers so that we can start spending money.

Mr. Lowe said with the development agreement associated with the parking structure, we'll be back in front of you for an assignment of the development agreement so that John can actually take on that role. We'll stay involved, just with our relationships and experience here. John will actually become the developer of record and that's the next step in this process. We don't anticipate—you know how the UG works. This is John's first experience out here. He doesn't know how efficient you guys are yet, but he's going to find that out soon. I don't anticipate that there should be any challenges in starting in the second quarter if things go as we've experienced historically.

Chairman Burroughs said we just like to keep the momentum going; keeping that place fresh. I mean it helps the overall business. It helps the community and those are going to be market rate apartments, I'm sure. I would have loved to have seen a design. I'm sure some of us would really like to have an opportunity to view what it is that's proposed to go there. Mr. Murphy, I think you'll find that our community is well versed and being able to assist you in moving along. We have quite capable professionals that work for the Unified Government. Dan has a tremendous amount of experience working with the Unified Government. We stand ready to help. I do look forward to seeing you come back before the committee before long. **Mr. Lowe** said thank you so much.

Chairman Burroughs asked is there anyone from the audience who care to make a comment about this. This is for information purposes only. There will be no action. Seeing no comments, anything else you'd like to present, Mr. Murphy?

That is the final item on the agenda this evening. I want to thank the committee for coming out tonight. Be safe going home.

Action: For information only.

Chairman Burroughs adjourned the meeting at 5:55 p.m.

ade



Staff Request for Commission Action

Tracking No. 1912

Full Commission Meeting Date: 1/30/20

Committee: Economic Development & Finance

Date of Standing Committee Action: 1/21/20

(If none, please explain):

Publication Required: Yes 1/16/2020

<u>Date:</u>	<u>Contact Name:</u>	<u>Contact Phone:</u>	<u>Contact Email:</u>	<u>Department/Division:</u>
1/8/2020	Katherine Carttar	x5176	kcarttar@wycokck.org	Economic Development

Item Description:

Resolution of intent to issue IRBs in the amount not to exceed \$5,500,000 for the benefit of Premier Investments LLC. An IRB application was submitted by Premier Investments to finance the costs of acquiring, constructing, improving and equipping an industrial facility located at 1101 S. 5th St for the benefit of Premier Investments, LLC.

Action Requested:

Approve and advance to 1/30/20 Full Commission

Budget Impact: (if applicable)

Amount:

Source:

Included In Budget:

Other (explain):

Attachments List:

Resolution of Intent (Premier Investments), CBA Premier Investments

RESOLUTION NO. R __-20

RESOLUTION DETERMINING THE INTENT OF THE UNIFIED GOVERNMENT OF WYANDOTTE COUNTY/KANSAS CITY, KANSAS, TO ISSUE ITS INDUSTRIAL REVENUE BONDS IN THE AMOUNT OF APPROXIMATELY \$5,500,000 TO FINANCE THE COSTS OF ACQUIRING, CONSTRUCTING, IMPROVING AND EQUIPPING AN INDUSTRIAL FACILITY FOR THE BENEFIT OF PREMIER INVESTMENTS, L.L.C., AND ITS SUCCESSORS AND ASSIGNS

WHEREAS, the Unified Government of Wyandotte County/Kansas City, Kansas (the “Unified Government”), desires to promote, stimulate and develop the general welfare and economic prosperity of the Unified Government and its inhabitants and thereby to further promote, stimulate and develop the general welfare and economic prosperity of the State of Kansas; and

WHEREAS, the Unified Government is authorized and empowered under the provisions of K.S.A. 12-1740 to 12-1749d, inclusive (the “Act”), to issue industrial revenue bonds to pay the cost of certain facilities (as defined in the Act) for the purposes set forth in the Act, and to lease such facilities to private persons, firms or corporations; and

WHEREAS, Premier Investments, L.L.C., a Kansas limited liability company (the “Company”), has submitted to the Unified Government an Application for the Issuance of Industrial Revenue Bonds (the “Application”) requesting that the Unified Government finance the cost of acquiring, constructing and equipping an approximately 80,000 square foot warehouse building located generally at 1101 S. 5th Street, as more fully described in the Application (collectively, the “Project”) through the issuance of its industrial revenue bonds in one or more series in the amount of approximately \$5,500,000 (the “Bonds”), and to lease the Project to the Company, or its successors and assigns, in accordance with the Act; and

WHEREAS, it is hereby found and determined to be advisable and in the interest and for the welfare of the Unified Government and its inhabitants that the Unified Government finance the costs of the Project by the issuance of the Bonds under the Act in a principal amount of approximately \$5,500,000, said Bonds to be payable solely out of rentals, revenues and receipts derived from the lease of the Project by the Unified Government to the Company.

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE UNIFIED GOVERNMENT OF WYANDOTTE COUNTY/KANSAS CITY, KANSAS, AS FOLLOWS:

Section 1. Approval of Project. The governing body of the Unified Government hereby finds and determines that the acquiring, constructing, improving and equipping of the Project will promote the general welfare and economic prosperity of the Unified Government, and the issuance of the Bonds to pay the costs of the Project will be in furtherance of the public purposes set forth in the Act. The Project shall be generally located at 1101 S. 5th Street, in the corporate boundaries of the Unified Government, as further described in the Application.

Section 2. Intent to Issue Bonds. The governing body of the Unified Government hereby determines and declares the intent of the Unified Government to acquire, construct and equip the Project out of the proceeds of the Bonds of the Unified Government in the principal amount of approximately \$5,500,000, to be issued pursuant to the Act.

Section 3. Provision for the Bonds. Subject to the conditions of this Resolution, the Unified Government expresses its intent to (i) issue the Bonds to pay the costs of acquiring, constructing, improving and equipping the Project, with such maturities, interest rates, redemption terms and other provisions as may be determined by ordinance of the Unified Government; (ii) provide for the lease (with an option to purchase) of the Project to the Company; and (iii) to effect the foregoing, adopt such resolutions and ordinances and authorize the execution and delivery of such instruments and the taking of such action as may be necessary or advisable for the authorization and issuance of the Bonds by the Unified Government and take or cause to be taken such other action as may be required to implement the aforesaid.

Section 4. Conditions to Issuance. The issuance of the Bonds and the execution and delivery of any documents related to the Bonds are subject to: (i) obtaining any necessary governmental approvals; (ii) agreement by the Unified Government, the Company and the purchaser of the Bonds upon (a) mutually acceptable terms for the Bonds and for the sale and delivery thereof, and (b) mutually acceptable terms and conditions of any documents related to the issuance of the Bonds and the Project; (iii) the Company's compliance with the Unified Government's policy relating to the issuance of industrial revenue bonds and ad valorem tax abatement; (iv) the passage and publication of an Ordinance authorizing the issuance of the Bonds; and (v) Company's payment of all of the costs of issuance related to the issuance of the Bonds.

Section 5. Sale of the Bonds. The sale of the Bonds shall be the sole responsibility of the Company; provided, however, arrangements for the sale of the Bonds shall be acceptable to the Unified Government.

Section 6. Limited Obligations of the Unified Government. The Bonds and the interest thereon shall be special, limited obligations of the Unified Government payable solely out of the amounts derived by the Unified Government under a Lease Agreement with respect to the Bonds and as provided herein and are secured by a transfer, pledge and assignment of and a grant of a security interest in the trust estate to the trustee for the Bonds and in favor of the owners of the Bonds, all as provided in the Indenture. The Bonds shall not constitute a general obligation of the Unified Government, the State or of any other political subdivision thereof within the meaning of any State constitutional provision or statutory limitation and shall not constitute a pledge of the full faith and credit of the Unified Government, the State or of any other political subdivision thereof and shall not be payable in any manner by taxation, but shall be payable solely from the funds provided for as provided in the Indenture. The issuance of the Bonds shall not, directly, indirectly or contingently, obligate the Unified Government, the State or any other political subdivision thereof to levy any form of taxation therefor or to make any appropriation for their payment.

Section 7. Required Disclosure. Any disclosure document prepared in connection with the placement or offering of the Bonds shall contain substantially the following disclaimer:

NONE OF THE INFORMATION IN THIS OFFICIAL STATEMENT, OTHER THAN WITH RESPECT TO INFORMATION CONCERNING THE UNIFIED GOVERNMENT CONTAINED UNDER THE CAPTIONS "THE UNIFIED GOVERNMENT" AND "LITIGATION - THE UNIFIED GOVERNMENT" HEREIN, HAS BEEN SUPPLIED OR VERIFIED BY THE UNIFIED GOVERNMENT, AND THE UNIFIED GOVERNMENT MAKES NO REPRESENTATION OR WARRANTY, EXPRESS OR IMPLIED, AS TO THE ACCURACY OR COMPLETENESS OF SUCH INFORMATION.

Section 8. Authorization to Proceed. The Company is hereby authorized to proceed with the acquiring, constructing and equipping of the Project, including the necessary planning and engineering for the Project and entering into of contracts and purchase orders in connection therewith, and to advance such funds as may be necessary to accomplish such purposes, and, to the extent permitted by law and upon

compliance with the other requirements of this Resolution, the Unified Government will reimburse the Company for all expenditures paid or incurred therefor out of the proceeds of the Bonds.

Section 9. Ad Valorem Tax Abatement. In consideration of the Company's decision to acquire, construct, improve and equip the Project, the Unified Government hereby agrees to take all appropriate action to request the Kansas Board of Tax Appeals to approve a 100% ad valorem property tax abatement (not including special assessments and taxes that may not be abated by the Unified Government under Kansas law) for all property (including real property, building improvements, machinery and equipment) financed with the proceeds of the Bonds.

In consideration of the Unified Government's agreement to request such 100% abatement, the Company will agree to make payments in lieu of tax as follows:

<u>Year</u> ¹	<u>Approximate Percentage of Payments in Lieu</u>
1	20%
2	20%
3	20%
4	20%
5	20%
6	20%
7	20%
8	20%
9	20%
10	20%

¹Year refers to the first full calendar year following the issuance of the Bonds.

provided, however, any agreed upon valuation for determining the amount of such payment in lieu of tax and any property for which the Unified Government shall determine the payment in lieu of tax shall be in excess of that shown above, shall be set forth in the performance-based tax agreement executed by the Unified Government and the Company. The Project shall be entitled to a 10-year tax abatement, with the first year of the abatement being the year beginning on the January 1 following the year the Bonds are issued. The foregoing percentages are subject to adjustment in accordance with the performance-based tax abatement agreement for the Project.

Section 10. No Reliance on Resolution. Kansas law provides that the Unified Government may only issue the Bonds by adoption of an Ordinance and compliance with other state law requirements. The Unified Government has not yet adopted an Ordinance for the Bonds. This Resolution only evidences the intent of the current governing body to issue the Bonds for the Project. The Company should not construe the adoption of this Resolution as a promise or guarantee that the Ordinance for the Bonds will be issued or that the Project will be approved.

Section 11. Termination of Resolution. This Resolution shall automatically terminate eighteen (18) months from the date of the adoption of this Resolution unless (i) the Bonds have been issued for the Project or (ii) a building permit has been issued by the Unified Government for the Project. The Unified Government, upon the written request of the Company, may extend this time period.

Section 12. Benefit of Resolution. This Resolution will inure to the benefit of the Unified Government and the Company. The Unified Government may, at the prior written request of the Company, assign all or a portion of the Company's interest in this Resolution to another entity, and such assignee will be entitled to the benefits of the portion of this Resolution assigned and the proceedings related hereto.

Section 13. Further Action. Counsel to the Unified Government and Gilmore & Bell, P.C., Bond Counsel for the Unified Government, together with the officers and employees of the Unified Government, are hereby authorized to work with the purchaser of the Bonds, the Company, their respective counsel and others, to prepare for submission to and final action by the Unified Government all documents necessary to effect the authorization, issuance and sale of the bonds and other actions contemplated hereunder.

Section 14. Effective Date. This Resolution shall take effect and be in full force immediately after its adoption by the governing body of the Unified Government.

[Remainder of page intentionally blank.]

ADOPTED BY THE COMMISSION OF THE UNIFIED GOVERNMENT OF WYANDOTTE
COUNTY/KANSAS CITY, KANSAS ON JANUARY 30, 2020.

By: _____
Mayor/CEO of the Unified
Government of Wyandotte County/
Kansas City, Kansas

[SEAL]

ATTEST:

By: _____
Unified Government Clerk

**A Tax Abatement Cost-Benefit Analysis of
Premier Investments, LLC
for the Unified Government of Kansas City/Wyandotte County**

Completed by
Municipal Consulting, LLC
1/9/2020

CONTENTS:

Report Title Page	3
Community Data Inputs	4
Data Inputs of the Firm	5
Overall Summary of Benefits, Costs and Ratios	6
City of Kansas City Benefits, Costs and Ratios	7
Wyandotte County Benefits, Costs and Ratios	8
Kansas City USD 500 Benefits, Costs and Ratios	9
Kansas City Community College Benefits, Costs and Ratios	10
USD 500 Library Benefits, Costs and Ratios	11
State of Kansas Benefits, Costs and Ratios	12
Economic Impact of the Project on the Community	13

ABOUT THIS REPORT:

This report uses data that was collected from the firm involved and budget reports from each of the taxing entities where the project is to be located. This data is summarized on pages 4 and 5. In addition, various calculations were applied to the data using rates and information gathered from the current economic and financial conditions.

DEFINITIONS USED:

- **Rate of Return:** Incentives and tax abatements granted by the taxing entities are equivalent to a public investment in the firm. Comparing these investments to the various benefits received over the 10-year project period by the public entity produces an average annual rate of return for the period. Generally, a rate of return that exceeds the entity's cost of capital would be considered a favorable investment.
- **Net Present Value:** This is the amount that a future series of payments is worth today, given an assumed discount rate. The only way to accurately compare payments to be made or received in the future to the dollar value at present is with Net Present Value. Generally a positive net present value represents and acceptable investment opportunity.
- **Benefit - Cost Ratio:** Typically referred to as the "Cost-Benefit Ratio," this is the ratio of the public entity benefits received over the 10-year project life to the public costs incurred over the same period. If the ratio is above 1.0, then the benefits exceed the costs, and if it is less than 1.0, the costs exceed the benefits. Generally, a public entity would like to have a Benefit-to-Cost ratio of 1.3 or better in order to grant a tax abatement and/or other incentives. However, the governing body may take into account the other economic benefits of the project in making that decision.

DISCLAIMER:

This report is prepared using a variety of assumptions regarding discount rate, inflation rate, and other economic variables. It also uses information submitted by the firm based on its best estimates of what they expect to occur in the next decade. Future business results and economic factors are not and cannot be guaranteed. Therefore, we provide no guarantee on the future performance of the firm, or that conditions within the taxing entities will remain as they are today. The governing body should make its decision on the best information presented, while fully recognizing that future performance could be substantially different.

COMMENTS SPECIFIC TO THIS PROJECT:

The overall costs and benefits for each taxing entity are:

Taxing Entity	Benefit to Cost Ratio	Average Return on Investment
City of Kansas City	2.88	19%
Wyandotte County	2.15	11%
Kansas City USD 500	4.53	35%
KC Community College	1.67	7%
USD 500 Library	1.42	4%
State of Kansas	7.36	64%

All of the governing entities have a benefit to cost ratio in excess of the desired 1.3. This report is based on the assumption that the Unified Government will approve a 80% property tax abatement on the new construction. Since the actual jobs to be created are unknown, we used the median salary for all occupations in the Kansas City MSA from the 2019 Kansas Wage Survey as the base salary for calculating sales tax revenue generated by the new employee families.

If you have any questions or comments, you may reach me with the contact information below.

R. Steven Robb
Sole Owner
Municipal Consulting, LLC
Cell: 620-704-6495 E-Mail: steverobb@ckt.net
www.municipalconsulting.biz
2207 N. Free King Hwy, Pittsburg, KS 66762-8418

Column1	Column2	Column3	Column4	Column5	Column6
COST-BENEFIT ANALYSIS PROJECT SUMMARY					
PROJECT NAME:			Premier Investments, LLC		
DATE:			1/9/2020		
GOVERNMENTAL ENTITIES INVOLVED:					
CITY:			City of Kansas City		
COUNTY:			Wyandotte County		
SCHOOL DISTRICT:			Kansas City USD 500		
SPECIAL TAXING DISTRICT #1			KC Community College		
SPECIAL TAXING DISTRICT #2			USD 500 Library		
STATE:			State of Kansas		
INFLATION RATE:		1.50%	DISCOUNT RATE:		2.50%

Premier Investments, LLC

Column1	Column2	Column3	Column4	Column6	Column7	Column11
Community Data Inputs:						
	City of Kansas City	Wyandotte County	Kansas City USD 500	KC Community College	USD 500 Library	State
Mill Levy	38.137860	39.010762	49.489427	27.475764	11.085875	1.500000
Market Value New Home	\$131,300	\$138,900	\$142,600	\$138,900	\$131,300	\$239,700
Sales Tax	1.625%	1.000%	n/a	n/a	n/a	6.50%
Transient Guest Tax	8.00%	0.00%	n/a	n/a	n/a	n/a
Utility Revenue/HsHld	\$48.33	n/a	n/a	n/a	n/a	n/a
Franchise Fees/HsHld	\$792.91	n/a	n/a	n/a	n/a	n/a
Other Revenues/Res.	\$222.79	\$62.63	n/a	\$251.56	\$61.01	\$1,078.69
Marg. Cost/Res./Student	\$92.08	\$31.51	\$1,531.42	\$23.10	\$18.30	\$555.12
Other Revenues/Worker	\$207.27	\$58.27	n/a	\$234.04	\$56.76	\$936.49
Marginal Cost/New Worker	\$85.67	\$29.32	n/a	\$21.49	\$17.03	\$481.94
State Funding/Pupil	n/a	n/a	\$10,579.58	n/a	n/a	n/a
Federal Funding/Pupil	n/a	n/a	\$2,314.53	n/a	n/a	n/a
Visitor Daily Spending	\$37.50	\$37.50				\$75.00
Average Hotel Room Rate	\$100	\$100				n/a
Retail Pull Factor	0.97	0.98				n/a
Percent of County Share	90.80%	100.00%				n/a
Ann. Local Per Capita Sales Tax	\$211	\$154				n/a
Ann. State Per Capita Sales Tax	\$919	\$937				\$952
Annual Per Capita Retail Sales	\$14,143	\$14,409				\$14,654
Average Household Size	2.68	2.67				2.49
Housing Vacancy Rate	13.00%	12.50%				10.90%

Premier Investments, LLC

Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9	Column10	Column11	Column12	Column13	Column14	Column15
Firm Data Inputs:														
				Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Total
Project Phase #				I	II	III	IV	V	VI	VII				
Investment in Land				\$352,610	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$352,610
Investment in Building				\$5,100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,100,000
Building Square Feet				0	0	0	0	0	0	0	0	0	0	0
Investment in Equipment ¹				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0
Investment in Private Infrastructure				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0
Investment in Public Infrastructure				\$0										\$0
Other Project Costs				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Project Costs				\$5,452,610	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,452,610
Unified Government Infrastructure Incentives				\$0										\$0
		Growth	Const. Per.	Yr. 1	Yr. 2	Yr. 3	Yr. 4	Yr. 5	Yr. 6	Yr. 7	Yr. 8	Yr. 9	Yr. 10	Total
Sales		0.00%		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Purchases		0.00%		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net City Util. Revenue		3.00%	\$0	\$604	\$725	\$846	\$967	\$1,087	\$1,208	\$1,226	\$1,245	\$1,263	\$1,282	\$10,454
Franchise Fees		3.00%	\$0	\$9,911	\$11,894	\$13,876	\$15,858	\$17,840	\$19,823	\$20,120	\$20,422	\$20,728	\$21,039	\$171,512
New Jobs Created			0	50	10	10	10	10	10	0	0	0	0	100
Households new to the city			25%	13	3	3	3	3	3	0	0	0	0	25.0
Households new to the county			25%	13	3	3	3	3	3	0	0	0	0	25.0
Households new to the state			10.0%	5	1	1	1	1	1	0	0	0	0	10.1
New students in K-12				13	3	3	3	3	3	0	0	0	0	25.0
New employee average salary*			2.00%	\$50,200	\$50,953	\$51,717	\$52,493	\$53,280	\$54,080	\$54,891	\$55,714	\$56,550	\$57,398	N/A
Tax Abatement-Land				80%	80%	80%	80%	80%	80%	80%	80%	80%	80%	N/A
Tax Abatement-Bldg.				80%	80%	80%	80%	80%	80%	80%	80%	80%	80%	N/A
Number of Visitors to the Firm				0	0	0	0	0	0	0	0	0	0	0.0
				City	County	State								
Percentage of sales taxable in the				0%	0%	0%								
Percentage of purchases taxable in the				0%	0%	0%								
Assumed Inflation Rate				1.50%										

* We used the median salary for all occupations in the Kansas City MSA as reported in the 2019 Kansas Wage Survey.

Column1	Column2	Column3	Column4	Column5	Column6	Column7	Column8	Column9
COST-BENEFIT ANALYSIS PROJECT SUMMARY								
PROJECT NAME:	Premier Investments, LLC					Ratio of		
DATE:		1/9/2020				NPV of Net		
				Net	NPV	Benefits to	Actual	Avg.
				Present	of	NPV of	Benefit to	Annual
		Total		Value	Incentives	Incentives	Actual	Rate
	Total	Costs &	Net	of Net	& Taxes	and Taxes	Cost	of
Entity	Benefits	Incentives	Benefits	Benefits	Abated	Abated	Ratio	Return
City of Kansas City	\$1,398,300	\$484,808	\$913,492	\$790,312	\$374,383	2.11	2.88	19%
Wyandotte County	\$983,292	\$457,545	\$525,747	\$455,575	\$382,951	1.19	2.15	11%
Kansas City USD 500	\$3,701,002	\$817,724	\$2,883,278	\$2,484,321	\$407,283	6.10	4.53	35%
KC Community College	\$539,049	\$323,003	\$216,046	\$186,891	\$269,717	0.69	1.67	7%
USD 500 Library	\$192,896	\$135,783	\$57,113	\$49,538	\$108,825	0.46	1.42	4%
State of Kansas	\$3,669,429	\$498,425	\$3,171,004	\$2,747,604	\$15,276	179.86	7.36	64%

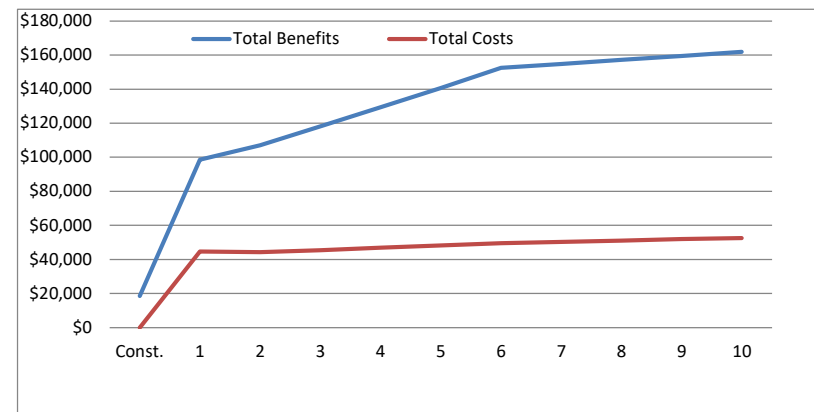
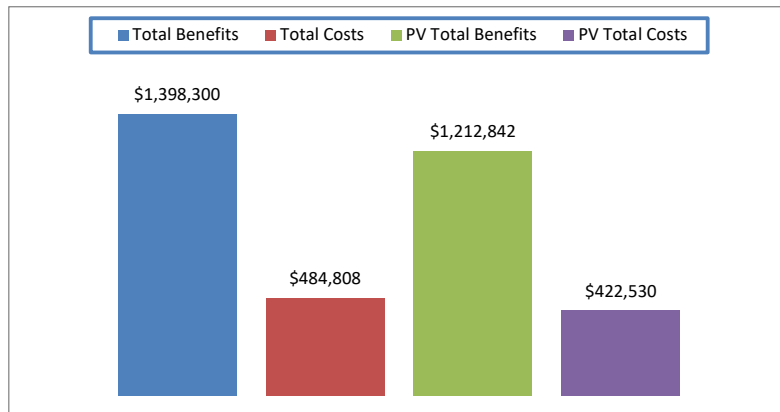
SUMMARY OF COSTS AND BENEFITS FOR:
PROJECT: Premier Investments, LLC
DATE: 1/9/2020

City of Kansas City

DISCOUNT RATE: 2.50%

Ratio of Actual Benefits to Actual Costs Over the 10-Year Period: 2.88
Ratio of Present Value of Total Benefits to Present Value of Total Costs: 2.87
(Typical desired ratio would be 1.3 to 1)
Average ROI 18.84%

Year	Sales Taxes	New Property Taxes	Utilities and Franchise Fees	PILOT Payment	Other City Revenues	Total Benefits	Net Present Value of Total Benefits	Incentives and Cost of Various City Services	Property Taxes Abated	Other Costs & Incentives	Total Costs	Net Present Value of Total Costs	Net Benefits or Costs	Cumulative Net Benefits or Costs	Net Present Value of Net Benefits	Net Present Value of Incentives & Taxes Abated
Const.	\$18,436	\$0	\$0	\$0	\$0	\$18,436	\$18,436	\$0	\$0	\$0	\$0	\$0	\$18,436	\$18,436	\$18,436	\$0
1	\$28,698	\$51,988	\$10,515	\$0	\$7,378	\$98,580	\$96,175	\$3,050	\$41,590	\$0	\$44,640	\$43,551	\$53,940	\$72,376	\$52,624	\$40,576
2	\$34,954	\$50,641	\$12,619	\$0	\$8,987	\$107,201	\$102,035	\$3,714	\$40,513	\$0	\$44,227	\$42,096	\$62,974	\$135,350	\$59,939	\$38,561
3	\$41,392	\$51,401	\$14,722	\$0	\$10,642	\$118,156	\$109,720	\$4,398	\$41,121	\$0	\$45,519	\$42,269	\$72,637	\$207,987	\$67,451	\$38,184
4	\$48,014	\$52,172	\$16,825	\$0	\$12,345	\$129,356	\$117,190	\$5,102	\$41,737	\$0	\$46,839	\$42,434	\$82,516	\$290,504	\$74,756	\$37,812
5	\$54,826	\$52,954	\$18,928	\$0	\$14,096	\$140,805	\$124,451	\$5,826	\$42,363	\$0	\$48,189	\$42,592	\$92,615	\$383,119	\$81,859	\$37,443
6	\$61,832	\$53,749	\$21,031	\$0	\$15,897	\$152,509	\$131,508	\$6,570	\$42,999	\$0	\$49,569	\$42,743	\$102,940	\$486,059	\$88,765	\$37,078
7	\$62,760	\$54,555	\$21,346	\$0	\$16,136	\$154,797	\$130,225	\$6,669	\$43,644	\$0	\$50,313	\$42,326	\$104,484	\$590,543	\$87,899	\$36,716
8	\$63,701	\$55,373	\$21,667	\$0	\$16,378	\$157,119	\$128,954	\$6,769	\$44,298	\$0	\$51,067	\$41,913	\$106,051	\$696,594	\$87,041	\$36,358
9	\$64,656	\$56,204	\$21,992	\$0	\$16,624	\$159,475	\$127,696	\$6,870	\$44,963	\$0	\$51,833	\$41,505	\$107,642	\$804,236	\$86,192	\$36,003
10	\$65,626	\$57,047	\$22,322	\$0	\$16,873	\$161,867	\$126,451	\$6,974	\$45,637	\$0	\$52,611	\$41,100	\$109,256	\$913,492	\$85,351	\$35,652
Total	\$544,896	\$536,082	\$181,966	\$0	\$135,356	\$1,398,300	\$1,212,842	\$55,942	\$428,866	\$0	\$484,808	\$422,530	\$913,492	\$913,492	\$790,312	\$374,383



SUMMARY OF COSTS AND BENEFITS FOR:
PROJECT: Premier Investments, LLC

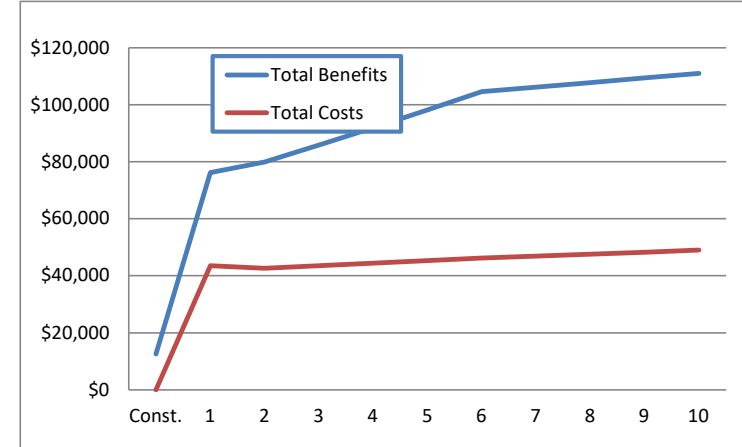
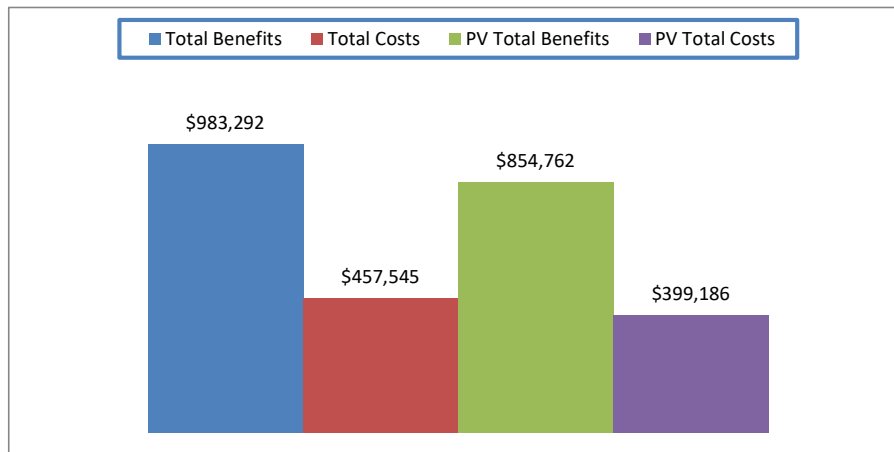
Wyandotte County

Ratio of Actual Benefits to Actual Costs Over the 10-Year Period:	2.15
Ratio of Present Value of Total Benefits to Present Value of Total Costs:	2.14
Average ROI	11.49%

DATE: 1/9/2020

DISCOUNT RATE: 2.50%

Year	Sales Taxes	New Property Taxes	PILOT Payment	Other County Revenues	Total Benefits	Net Present Value of Total Benefits	Cost of Various County Services	Property Taxes Abated	Total Costs	Net Present Value of Total Costs	Net Benefits or Costs	Cumulative Net Benefits or Costs	Net Present Value of Net Benefits	Net Present Value of Taxes Abated
Const.	\$12,495	\$0	\$0	\$0	\$12,495	\$12,495	\$0	\$0	\$0	\$0	\$12,495	\$12,495	\$12,495	\$0
1	\$20,984	\$53,178	\$0	\$2,044	\$76,206	\$74,347	\$1,028	\$42,542	\$43,570	\$42,508	\$32,635	\$45,130	\$31,839	\$41,504
2	\$25,559	\$51,800	\$0	\$2,489	\$79,848	\$76,001	\$1,252	\$41,440	\$42,693	\$40,635	\$37,156	\$82,286	\$35,365	\$39,443
3	\$30,266	\$52,577	\$0	\$2,948	\$85,791	\$79,665	\$1,483	\$42,062	\$43,545	\$40,436	\$42,246	\$124,532	\$39,230	\$39,058
4	\$35,109	\$53,366	\$0	\$3,419	\$91,894	\$83,251	\$1,720	\$42,693	\$44,413	\$40,236	\$47,481	\$172,013	\$43,015	\$38,677
5	\$40,090	\$54,166	\$0	\$3,904	\$98,160	\$86,759	\$1,964	\$43,333	\$45,297	\$40,036	\$52,863	\$224,876	\$46,723	\$38,300
6	\$45,212	\$54,979	\$0	\$4,403	\$104,594	\$90,191	\$2,215	\$43,983	\$46,198	\$39,837	\$58,396	\$283,272	\$50,355	\$37,926
7	\$45,890	\$55,803	\$0	\$4,469	\$106,163	\$89,311	\$2,249	\$44,643	\$46,891	\$39,448	\$59,272	\$342,543	\$49,863	\$37,556
8	\$46,579	\$56,640	\$0	\$4,536	\$107,756	\$88,440	\$2,282	\$45,312	\$47,595	\$39,063	\$60,161	\$402,704	\$49,377	\$37,190
9	\$47,278	\$57,490	\$0	\$4,604	\$109,372	\$87,577	\$2,317	\$45,992	\$48,309	\$38,682	\$61,063	\$463,768	\$48,895	\$36,827
10	\$47,987	\$58,352	\$0	\$4,673	\$111,013	\$86,723	\$2,351	\$46,682	\$49,033	\$38,305	\$61,979	\$525,747	\$48,418	\$36,468
Total	\$397,449	\$548,352	\$0	\$37,491	\$983,292	\$854,762	\$18,863	\$438,682	\$457,545	\$399,186	\$525,747	\$525,747	\$455,575	\$382,951



SUMMARY OF COSTS AND BENEFITS FOR: Kansas City USD 500

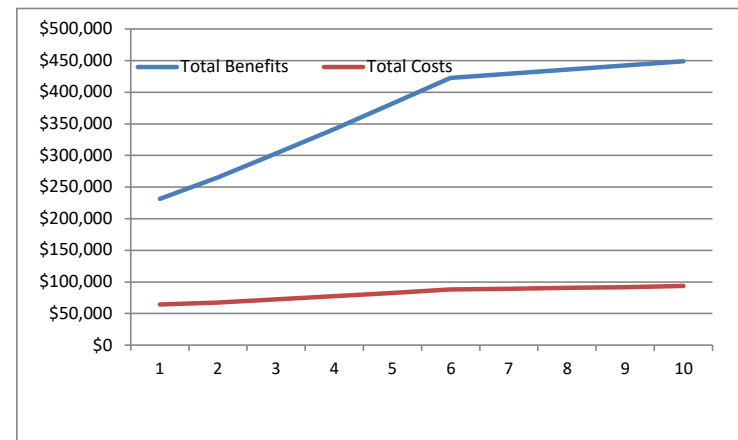
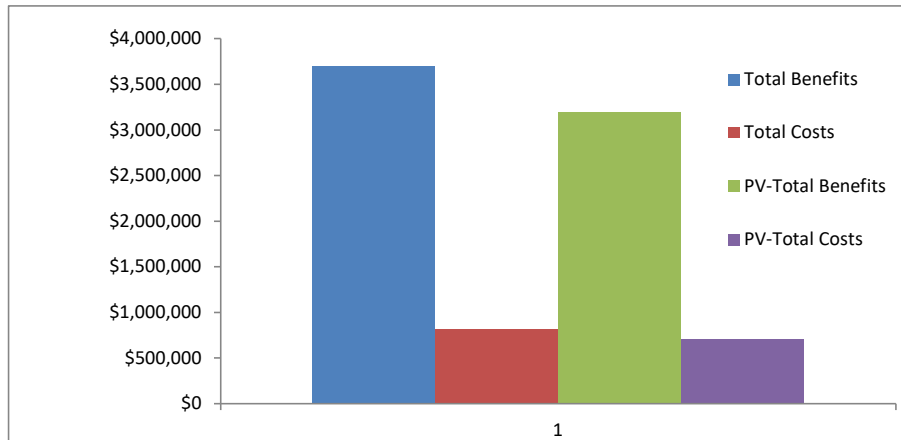
PROJECT: Premier Investments, LLC

DATE: 1/9/2020

DISCOUNT RATE: 2.50%

Ratio of Actual Benefits to Actual Costs Over the 10-Year Period: 4.53
Ratio of Present Value of Total Benefits to Present Value of Total Costs: 4.50
(Typical desired ratio would be 1.3 to 1) **Average ROI** 35.26%

Year	New Property Taxes	PILOT Payment	District Capital Outlay Taxes	Additional State, Federal and Other Funding	Total Benefits	Net Present Value of Total Benefits	Additional Costs	Property Taxes Abated	Total Costs	Net Present Value of Total Costs	Net Benefits or Costs	Cumulative Net Benefits or Costs	Net Present Value of Net Benefits	Net Present Value of Taxes Abated
1	\$56,556	\$0	\$10,905	\$163,594	\$231,056	\$225,420	\$19,143	\$45,245	\$64,388	\$62,817	\$166,668	\$166,668	\$162,603	\$44,142
2	\$55,091	\$0	\$11,069	\$199,257	\$265,418	\$252,628	\$23,316	\$44,073	\$67,389	\$64,142	\$198,029	\$364,696	\$188,487	\$41,949
3	\$55,918	\$0	\$11,235	\$235,954	\$303,107	\$281,465	\$27,610	\$44,734	\$72,344	\$67,179	\$230,763	\$595,459	\$214,286	\$41,540
4	\$56,757	\$0	\$11,403	\$273,707	\$341,867	\$309,714	\$32,027	\$45,405	\$77,433	\$70,150	\$264,434	\$859,893	\$239,564	\$41,135
5	\$57,608	\$0	\$11,574	\$312,539	\$381,721	\$337,386	\$36,571	\$46,086	\$82,658	\$73,057	\$299,063	\$1,158,956	\$264,329	\$40,734
6	\$58,472	\$0	\$11,748	\$352,474	\$422,694	\$364,488	\$41,244	\$46,778	\$88,022	\$75,901	\$334,672	\$1,493,629	\$288,587	\$40,336
7	\$59,349	\$0	\$11,924	\$357,762	\$429,035	\$360,932	\$41,863	\$47,479	\$89,342	\$75,161	\$339,693	\$1,833,321	\$285,771	\$39,943
8	\$60,239	\$0	\$12,103	\$363,128	\$435,470	\$357,411	\$42,491	\$48,191	\$90,682	\$74,427	\$344,788	\$2,178,109	\$282,983	\$39,553
9	\$61,143	\$0	\$12,285	\$368,575	\$442,002	\$353,924	\$43,128	\$48,914	\$92,043	\$73,701	\$349,960	\$2,528,069	\$280,223	\$39,167
10	\$62,060	\$0	\$12,469	\$374,103	\$448,632	\$350,471	\$43,775	\$49,648	\$93,423	\$72,982	\$355,209	\$2,883,278	\$277,489	\$38,785
Total	\$583,193	\$0	\$116,716	\$3,001,093	\$3,701,002	\$3,193,839	\$351,169	\$466,555	\$817,724	\$709,518	\$2,883,278	\$2,883,278	\$2,484,321	\$407,283



SUMMARY OF COSTS AND BENEFITS FOR:

KC Community College

PROJECT: Premier Investments, LLC

DATE: 1/9/2020

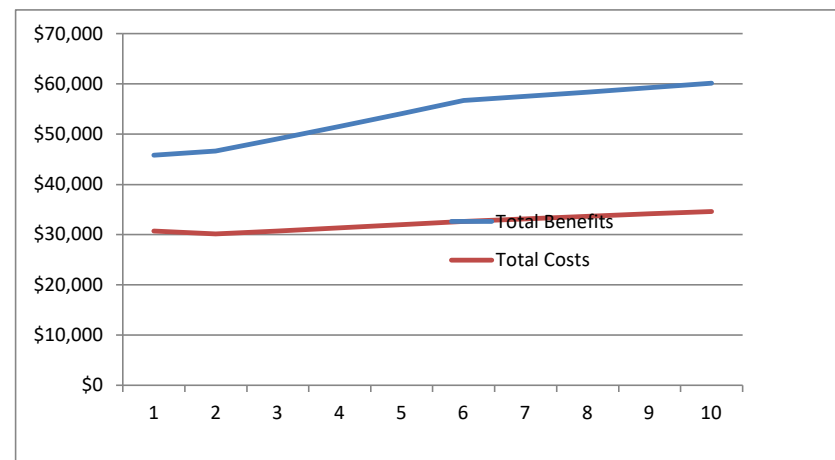
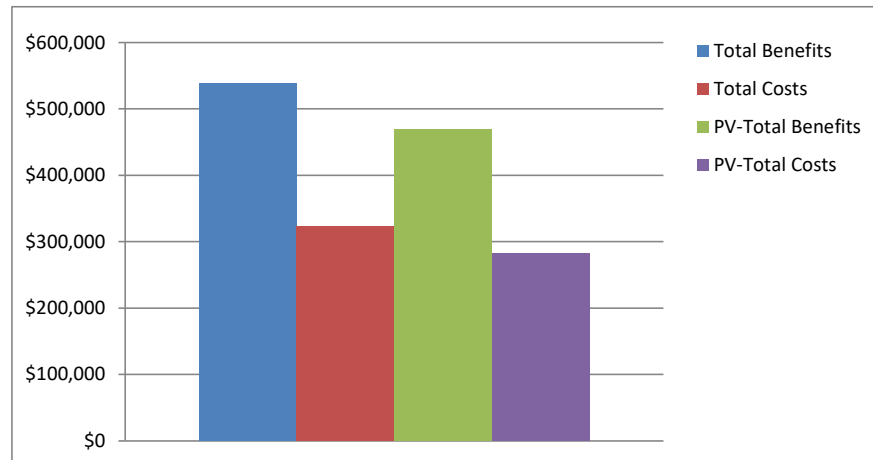
DISCOUNT RATE: 2.50%

Ratio of Actual Benefits to Actual Costs Over the 10-Year Period: 1.67

Ratio of Present Value of Total Benefits to Present Value of Total Costs: 1.66

(Typical desired ratio would be 1.3 to 1) **Average ROI** 6.69%

Year	New District Property Taxes	PILOT Payment	Other District Revenues	Total Benefits	Net Present Value of Total Benefits	Other District Costs	District Property Taxes Abated	Total Costs	Net Present Value of Total Costs	Net Benefits or Costs	Cumulative Net Benefits or Costs	Net Present Value of Net Benefits	Net Present Value of Taxes Abated
1	\$37,454	\$0	\$8,331	\$45,785	\$44,668	\$765	\$29,963	\$30,728	\$29,978	\$15,057	\$15,057	\$14,690	\$29,232
2	\$36,483	\$0	\$10,148	\$46,631	\$44,384	\$932	\$29,187	\$30,119	\$28,667	\$16,513	\$31,570	\$15,717	\$27,780
3	\$37,031	\$0	\$12,017	\$49,047	\$45,545	\$1,103	\$29,625	\$30,728	\$28,534	\$18,319	\$49,889	\$17,011	\$27,509
4	\$37,586	\$0	\$13,939	\$51,525	\$46,679	\$1,280	\$30,069	\$31,349	\$28,401	\$20,176	\$70,066	\$18,279	\$27,241
5	\$38,150	\$0	\$15,917	\$54,067	\$47,787	\$1,462	\$30,520	\$31,981	\$28,267	\$22,085	\$92,151	\$19,520	\$26,975
6	\$38,722	\$0	\$17,951	\$56,673	\$48,869	\$1,648	\$30,978	\$32,626	\$28,133	\$24,047	\$116,198	\$20,735	\$26,712
7	\$39,303	\$0	\$18,220	\$57,523	\$48,392	\$1,673	\$31,442	\$33,115	\$27,859	\$24,407	\$140,605	\$20,533	\$26,451
8	\$39,893	\$0	\$18,493	\$58,386	\$47,920	\$1,698	\$31,914	\$33,612	\$27,587	\$24,774	\$165,379	\$20,333	\$26,193
9	\$40,491	\$0	\$18,771	\$59,262	\$47,452	\$1,724	\$32,393	\$34,116	\$27,318	\$25,145	\$190,524	\$20,134	\$25,938
10	\$41,098	\$0	\$19,052	\$60,150	\$46,989	\$1,749	\$32,879	\$34,628	\$27,051	\$25,522	\$216,046	\$19,938	\$25,685
Total	\$386,211	\$0	\$152,838	\$539,049	\$468,687	\$14,034	\$308,969	\$323,003	\$281,796	\$216,046	\$216,046	\$186,891	\$269,717



SUMMARY OF COSTS AND BENEFITS FOR:

USD 500 Library

PROJECT: Premier Investments, LLC

DATE: 1/9/2020

DISCOUNT RATE: 2.50%

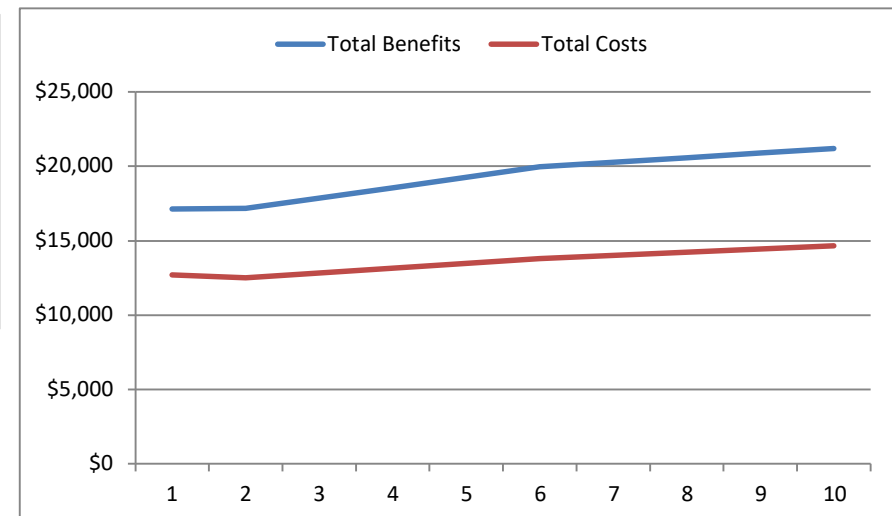
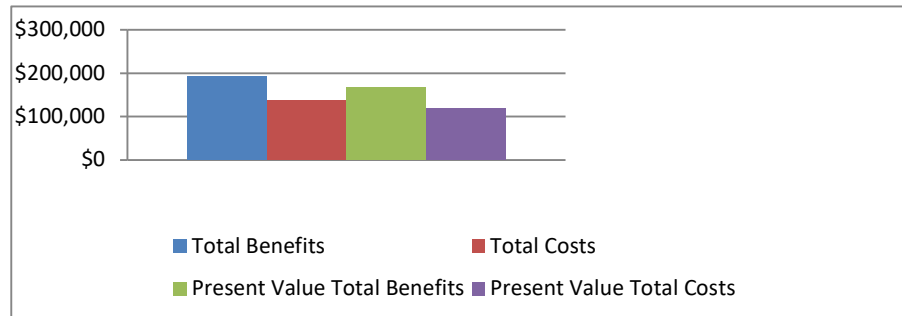
Ratio of Actual Benefits to Actual Costs Over the 10-Year Period: 1.42

Ratio of Present Value of Total Benefits to Present Value of Total Costs: 1.42

(Typical desired ratio would be 1.3 to 1)

Average ROI 4.21%

Year	New District Property Taxes	PILOT Payment	Other District Revenues	Total Benefits	Net Present Value of Total Benefits	Other District Costs	District Property Taxes Abated	Total Costs	Net Present Value of Total Costs	Net Benefits or Costs	Cumulative Net Benefits or Costs	Net Present Value of Net Benefits	Net Present Value of Taxes Abated
1	\$15,112	\$0	\$2,021	\$17,132	\$16,714	\$606	\$12,089	\$12,696	\$12,386	\$4,437	\$4,437	\$4,329	\$11,795
2	\$14,720	\$0	\$2,461	\$17,181	\$16,354	\$738	\$11,776	\$12,515	\$11,912	\$4,667	\$9,104	\$4,442	\$11,209
3	\$14,941	\$0	\$2,914	\$17,855	\$16,581	\$874	\$11,953	\$12,827	\$11,911	\$5,028	\$14,132	\$4,669	\$11,099
4	\$15,165	\$0	\$3,381	\$18,546	\$16,802	\$1,014	\$12,132	\$13,146	\$11,910	\$5,400	\$19,531	\$4,892	\$10,991
5	\$15,393	\$0	\$3,860	\$19,253	\$17,017	\$1,158	\$12,314	\$13,472	\$11,907	\$5,781	\$25,312	\$5,109	\$10,884
6	\$15,624	\$0	\$4,354	\$19,977	\$17,226	\$1,306	\$12,499	\$13,805	\$11,904	\$6,172	\$31,484	\$5,322	\$10,778
7	\$15,858	\$0	\$4,419	\$20,277	\$17,058	\$1,326	\$12,686	\$14,012	\$11,788	\$6,265	\$37,749	\$5,270	\$10,673
8	\$16,096	\$0	\$4,485	\$20,581	\$16,892	\$1,346	\$12,877	\$14,222	\$11,673	\$6,359	\$44,108	\$5,219	\$10,568
9	\$16,337	\$0	\$4,552	\$20,890	\$16,727	\$1,366	\$13,070	\$14,436	\$11,559	\$6,454	\$50,562	\$5,168	\$10,465
10	\$16,582	\$0	\$4,621	\$21,203	\$16,564	\$1,386	\$13,266	\$14,652	\$11,446	\$6,551	\$57,113	\$5,118	\$10,363
Total	\$155,828	\$0	\$37,068	\$192,896	\$167,934	\$11,120	\$124,662	\$135,783	\$118,396	\$57,113	\$57,113	\$49,538	\$108,825

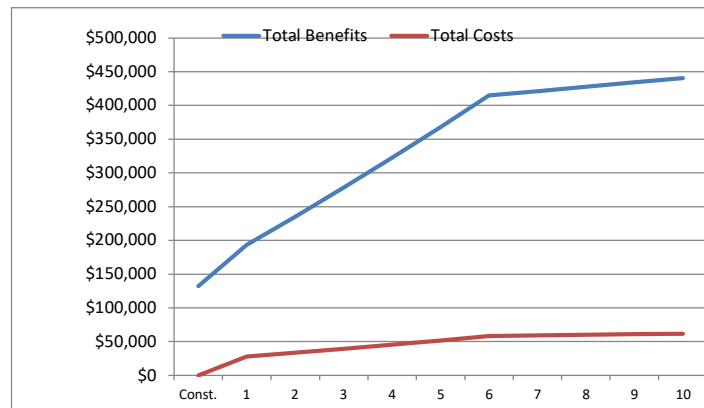
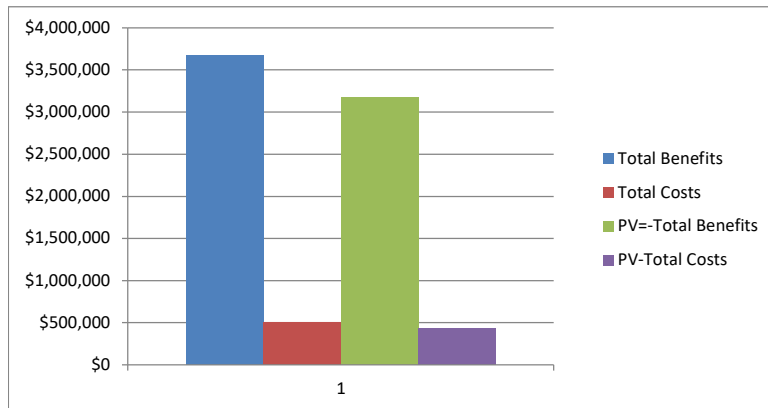


SUMMARY OF COSTS AND BENEFITS FOR:
PROJECT: Premier Investments, LLC
DATE: 1/9/2020

State of Kansas

Ratio of Actual Benefits to Actual Costs Over the 10-Year Period: 7.36
Ratio of Present Value of Total Benefits to Present Value of Total Costs: 7.40
DISCOUNT RATE: 2.50% (Typical desired ratio would be 1.3 to 1)
Average ROI: 63.62%

Year	Sales Taxes	New Property Taxes	Corporate and Personal Income Taxes	PILOT Payment	Other State Revenues	Total Benefits	Net Present Value of Total Benefits	Cost of Various State Services	Cost of Educating New Students	Property Taxes Abated	Other Costs & Incentives	Total Costs	Net Present Value of Total Costs	Net Benefits or Costs	Cumulative Net Benefits or Costs	Net Present Value of Net Benefits	Present Value of Taxes Abated and Incentives
Const.	\$81,218	\$0	\$51,000	\$0	\$0	\$132,218	\$132,218	\$0	\$0	\$0	\$0	\$0	\$0	\$132,218	\$132,218	\$132,218	\$0
1	\$125,036	\$2,045	\$52,710	\$0	\$13,879	\$193,670	\$188,947	\$7,073	\$19,143	\$1,636	\$0	\$27,851	\$27,172	\$165,819	\$298,037	\$161,775	\$1,596
2	\$152,294	\$2,075	\$64,201	\$0	\$16,905	\$235,475	\$224,129	\$8,615	\$23,316	\$1,660	\$0	\$33,591	\$31,972	\$201,885	\$499,921	\$192,157	\$1,580
3	\$180,342	\$2,107	\$76,024	\$0	\$20,018	\$278,491	\$258,607	\$10,201	\$27,610	\$1,685	\$0	\$39,496	\$36,676	\$238,995	\$738,916	\$221,930	\$1,565
4	\$209,196	\$2,138	\$88,188	\$0	\$23,221	\$322,744	\$292,390	\$11,833	\$32,027	\$1,711	\$0	\$45,571	\$41,285	\$277,173	\$1,016,089	\$251,105	\$1,550
5	\$238,876	\$2,170	\$100,700	\$0	\$26,516	\$368,262	\$325,490	\$13,512	\$36,571	\$1,736	\$0	\$51,820	\$45,801	\$316,443	\$1,332,531	\$279,689	\$1,535
6	\$269,399	\$2,203	\$113,567	\$0	\$29,904	\$415,073	\$357,916	\$15,239	\$41,244	\$1,762	\$0	\$58,245	\$50,225	\$356,828	\$1,689,359	\$307,692	\$1,520
7	\$273,440	\$2,236	\$115,271	\$0	\$30,353	\$421,299	\$354,424	\$15,467	\$41,863	\$1,789	\$0	\$59,119	\$49,735	\$362,180	\$2,051,540	\$304,690	\$1,505
8	\$277,542	\$2,269	\$117,000	\$0	\$30,808	\$427,619	\$350,967	\$15,699	\$42,491	\$1,815	\$0	\$60,006	\$49,250	\$367,613	\$2,419,153	\$301,717	\$1,490
9	\$281,705	\$2,303	\$118,755	\$0	\$31,270	\$434,033	\$347,543	\$15,935	\$43,128	\$1,843	\$0	\$60,906	\$48,769	\$373,127	\$2,792,280	\$298,774	\$1,476
10	\$285,930	\$2,338	\$120,536	\$0	\$31,739	\$440,544	\$344,152	\$16,174	\$43,775	\$1,870	\$0	\$61,819	\$48,293	\$378,724	\$3,171,004	\$295,859	\$1,461
Total	\$2,374,978	\$21,884	\$1,017,953	\$0	\$254,614	\$3,669,429	\$3,176,782	\$129,748	\$351,169	\$17,507	\$0	\$498,425	\$429,178	\$3,171,004	\$3,171,004	\$2,747,604	\$15,276



Premier Investments, LLC

Other Economic Impacts of the Project

	In the First Year	Over 10 Years
Permanent jobs created	50	100
Construction jobs created	44	44
Number of New Residents in the Community	34	67
Number of Additional Students in the Local School District	13	25
Increase in Local Personal Incomes	\$2,510,000	\$46,045,358
Increase in Local Retail Sales	\$3,058,181	\$36,423,172
Increase in the Community's Property Tax Base	\$5,452,610	\$5,452,610
Estimated new annual tax revenues after 10 years:		Property Taxes
	City	\$57,902
	County	\$59,228
	School	\$75,647
	Comm. Coll.	\$41,715
	Library	\$16,831
	State	\$2,373
	Totals	\$253,696



Staff Request for Commission Action

Tracking No. 191070

Full Commission Meeting Date: NA

Committee: Economic Development & Finance

Date of Standing Committee Action: 1/21/20

(If none, please explain):

Publication Required: No

<u>Date:</u>	<u>Contact Name:</u>	<u>Contact Phone:</u>	<u>Contact Email:</u>	<u>Department/Division:</u>
1/9/2020	Jenna Hillyer	x8844	jhillyer@wycokck.org	General Services

Item Description:

The Land Asset Management Team has been working to address issues with taxes owed still showing up on Land Bank properties. One of the issues was related to the timing of the tax sale and tax bills going out to the public. In order to assist the organization in removing taxes on properties going into the Land Bank in a more timely fashion, the Delinquent Real Estate Division is requesting to offset tax sales from December and April to assist Treasury. The current backlog in Treasury will take time to address. Treasury is working to develop a plan to address the backlog with the Chief Financial Officer.

Action Requested:

For information only

Budget Impact: (if applicable)

Amount:

Source:

Included In Budget:

Other (explain):

Attachments List:

Delinquent Tax Sales Schedule Presentation - January 2020

Delinquent Tax Sales

- Each tax sale has the desired result of an increase in tax collections in the Treasury Division from individuals redeeming the parcel from the tax sale
- The current schedule, which includes April and December, coincides with the busiest time of the year for tax collections in Treasury with the first half tax payments due December 20th and the second half due May 10
- Shifting the tax sales to January, June and October avoids the traditional tax payment seasons and spreads the workload to slower time periods
- The shift is not a move away from 3 tax sales a year, it simply realigns them. For 2020 there will only be two sales because January has already past.

SCHEDULE FOR FUTURE TAX SALES

- April 9th, 2020
- August 27th 2020
- January 14th 2021
 - June 3rd 2021
- October 7th 2021