

**STATE OF KANSAS)
WYANDOTTE COUNTY)) SS
CITY OF KANSAS CITY, KS)**

SPECIAL SESSION, THURSDAY, JANUARY 25, 2018

The Unified Government Commission of Wyandotte County/Kansas City, Kansas, met in Special Session, Thursday, January 25, 2018, with eleven members present: Bynum, Commissioner At-Large First District; Burroughs, Commissioner At-Large Second District; Townsend, Commissioner First District; McKiernan, Commissioner Second District; Murguia, Commissioner Third District (arrived at 5:17 p.m.); Johnson, Commissioner Fourth District; Kane, Commissioner Fifth District; Markley, Commissioner Sixth District; Walters, Commissioner Seventh District; Philbrook, Commissioner Eighth District; and Alvey, Mayor/CEO, presiding. The following officials were also in attendance: Doug Bach, County Administrator; Ken Moore, Chief Legal Counsel; Bridgette Cobbins, Unified Government Clerk; Gordon Criswell, Joe Connor and Melissa Sieben, Assistant County Administrators; Greg Talkin, Neighborhood Resource Director; Lynn Melton, Assistant to the Mayor; Emerick Cross, Commission Liaison; Wilba Miller, Director of Community Development; Logan Masenthin, Intern in Administrator's Office; Rob Richardson, Director of Planning; Wendy Green, Assistant Counsel; Maddie Waldeck, Manager of Delinquent Real Estate Department; Jud Knapp, Performance Management & Data Analyst in IT; and Officer Ron Sutton, Sergeant-at-Arms.

MAYOR ALVEY called the meeting to order.

ROLL CALL: Bynum, Burroughs, Townsend McKiernan, Johnson, Kane, Markley, Walters, Philbrook, Alvey.

NOTICE OF SPECIAL SESSION of the Unified Government of Wyandotte County/Kansas City, Kansas, to be held Thursday, January 25, 2018, at 5:00 p.m. in the 5th floor conference room of the Municipal Office Building, regarding the 2018 SOAR goals and the Casino/SVV grant process.

CONSENT TO MEETING of the governing body of Wyandotte County/Kansas City, Kansas, accepting service of the foregoing notice, waiving all and any irregularities in such service and in

such notice, and consent and agree that we, the governing body, shall meet at the time and place therein specified and for the purpose therein stated.

Mayor Alvey said I will turn it over to Administrator Bach.

Doug Bach, County Administrator, said tonight we have two parts to our Special Session this evening. The first part is an overview of our SOAR, our Stabilization, Occupation and Revitalization Program. Following that, we're going over our process for our grant funding which has been funded through our Hollywood Casino Grant and the Schlitterbahn Vacation Village Project.

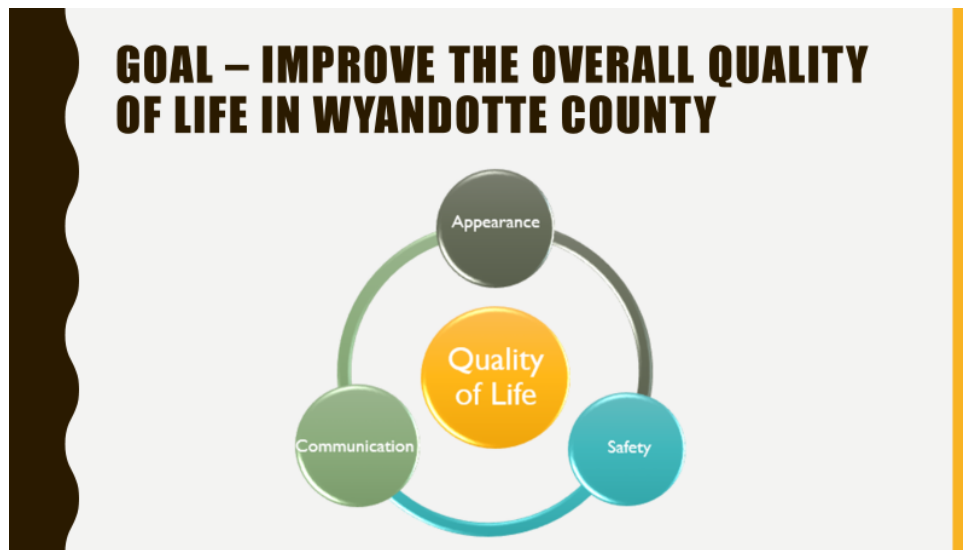


To start this, the SOAR Program is one that's really the outcome of initiatives that this Commission directed us to do a few years ago to move forward in an effort to beautify our community and to also increase the value of what's going on here. Within that, we've identified several steps over the year, those of which we've brought forward to the governing body which you authorized funding that we've been able to put into action and then just various changes we've made to different regulations, rules, ordinances that have enabled us to initiate different processes. Tonight, is an opportunity to report on what's happened and as we look forward to 2018.

With that, I'm going to turn it over to Melissa Sieben, Assistant County Administrator, and the many other representatives of our SOAR team that are here this evening.

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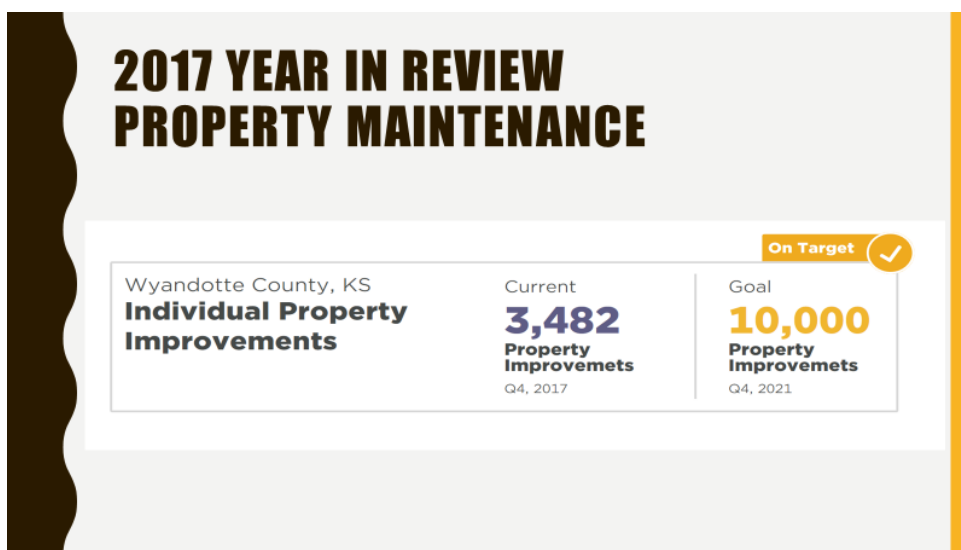
Melissa Sieben, Assistant County Administrator, said we are actually going to go over just briefly what we accomplished in 2017 and update you on some of our numbers that you haven't seen in a while. Also, announced earlier today about 11:00 a.m. that we have rolled out a SOAR dashboard and we're really excited. We're going to demo a little bit of that for you at the end of the presentation tonight.



What I have up here, again, I'm going to always start with this every time I present is to remind you it's at the heart of everything we're doing to improve the quality of life in Wyandotte County and we're working on that in three core areas; appearance, safety and communication. Once again, as we remind you of what we've accomplished in '17 we're also going to show you what we're going to do to impact those three areas to improve our quality of life in 2018.



Here is our overview of what we accomplished in 2017. I will have our SOAR team members present each of these areas and, again, we're keeping this short and sweet, but we really want you to see what they have all achieved.



Greg Talkin, Neighborhood Resource Director, said the whole basis of SOAR is based upon 10,000 property improvements by the end of 2021. By the end of quarter four of 2017 we had already achieved 3,482. That's a significant progress toward our end goal.

2017 YEAR IN REVIEW PROPERTY MAINTENANCE

What Counts As a Property Improvement?
Last Updated: Q4 2017

Property Improvement	Current	Goal
• Code Enforcement Repeat Offender	0	0
• Land Bank Property to Private Sale	143	465
• Increase in Neighborhood Revitalization Program use by parcel	29	0
• Structure Demoed due to Safety Issues	78	300
• Tax Sale Eligible to Tax Current	1,176	4,635
• Unfit Property to Demo List	233	175
• Unfit Property Stabilized to Fit Property	104	480
• Vacant Land to New Construction/Improved Lot	1,536	2,215
• Vacant Structure to Occupied Structure	TBD	1,632
• Vacant Structure to Demo List	183	98
Total Property Improvement Count:	3,482	10,000

Now, what are those improvements? Code Enforcement Repeat Offenders; we've not had any successes on this. We're still looking at this and developing data around finding an approach to that. Land Bank Property to Private Sale; we've had significant success in that area. Increase in Neighborhood Revitalization Program use by parcel; that's the tax incentive, Tax Rebate Program that incentivizes people to build in some of our specific areas and get rebates on their property tax. Structures Demoed due to Safety Issues; we did 78 last year; Tax Sale Eligible to Tax Current; those are people that paid their taxes either through efforts of the delinquent tax office putting property in tax sales or other means. Unfit Property to Demo List; those are properties that finally we determined we have no other avenue and have to refer to the demo list to eventually be razed. Unfit Property Stabilized to Fit Property; that's a key to a lot of what we're doing. That's truly successes there is that we're reoccupying structures and putting them back to use. Vacant Land to New Construction/Improved Lots; same thing and a significant improvement in that area. Vacant Structures to Occupied Structures; that one we're still working and Vacant Structures to Demo List.

Commissioner McKiernan said I just want to clarify something because I don't know that we're taking credit for the progress that we've made. The goals that you have over there on the righthand are not 2017 goals, correct? They are 2017 or—**Ms. Sieben** said actually 2021. **Commissioner McKiernan** said exactly. So, if you look at what your current accomplishments are in that left-hand column, you are in some cases exceeding your 2021 goal and in most cases, you're more than on track to meeting those and I want to make sure that we acknowledge the fact

that we are more than on track to meeting the goal we set. **Ms. Sieben** said we really want to tackle the hard ones. We're really excited about what we've done, but we really want to get to those hard ones and the one that's to be determined to just briefly stop on, that Vacant Structure to Occupied; we want to make sure the numbers we bring forward in that are correct. We're able to come up with the number, but we're not confident in the number and, therefore, we're colliding data right now on that to try to come up with something that we can really say yes, this is a legitimate change. That's why we're not reporting there. Some of these things are things we're going t-up in year three instead of year one or year two of our SOAR program so thank you for that clarification. With that, I'm going to turn this over to Kristen who is with Parks & Recreation Department who has been our mowing SOAR.

2017 YEAR IN REVIEW MOWING

- Improved mowing and landscape maintenance in both parks and medians/public rights of way
- Increased in-house mowing frequency from 6 times in 2016 to 10 times in 2017, plus an extra round for the most visible properties
- Developed and implemented spraying programs for all UG owned property, including Land Bank lots
- Communicated new UG mowing program to community through E-News, Facebook, and other various methods



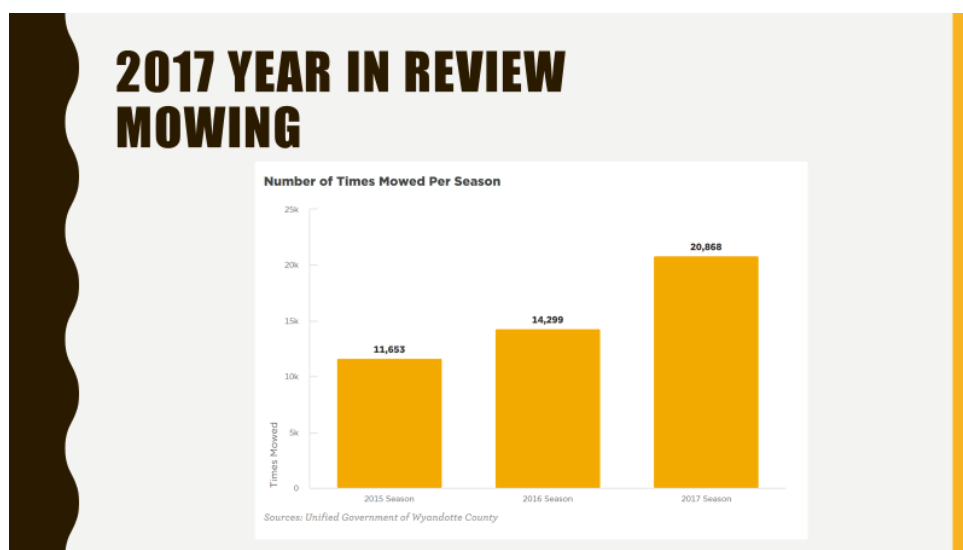
Kristen Love, Parks & Recreation, said we call the year 2017 we tackled mowing and we did that by way of improved mowing and landscape maintenance in both parks and medians/public rights-of-way. We increased the in-house crew mowing frequency from six times in total in 2016 to 10 times in 2017 with an extra eleventh round for the most visible properties. We developed and implemented a spraying program for the UG owned property so that is including our parks as well as the Land Bank vacant lots. We communicated our efforts through social media and different government issued information.

Ms. Sieben said I want to just applaud the entire groups of staff that worked on this because this was everyone from our folks in GIS to not only our parks crews, but Public Works helping transition this and really trying to figure out how we could do this smarter, not harder. I

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just want to thank them because you don't make that kind of change easily and here is a graphic of that.

Mayor Alvey said let's go back to the spraying of the parks. What are we spraying for? **Ms. Love** said the noxious weeds. **Mayor Alvey** said but not for dandelions and so forth? **Ms. Love** said no. **Ms. Sieben** said the idea is that what we do is spraying helps because grass does not grow as fast as weeds. The idea there is by doing this—if we can't there as often as you would a typical residential lot, that at least we don't have things four and five feet tall in the air. **Mayor Alvey** said you are using a broadleaf? **Ms. Sieben** said yes.



Ms. Love said you can see from 2015 to this year we've almost doubled the number of times the lots were mowed this year. It was done through removing the privately owned and tax current properties that we had been mowing in years past. As Melissa said, with the increase communication between departments we've been able to find those properties and remove them from rotation. **Ms. Sieben** said we're actually hitting ones that we need to mow, not ones that someone is letting us mow.

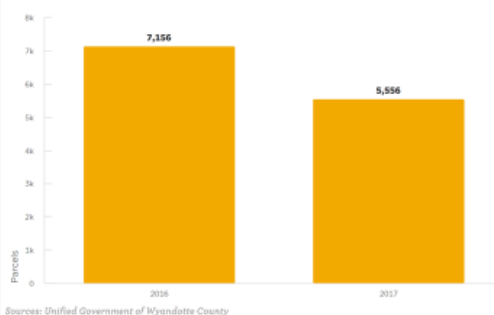
2017 YEAR IN REVIEW LAND BANK



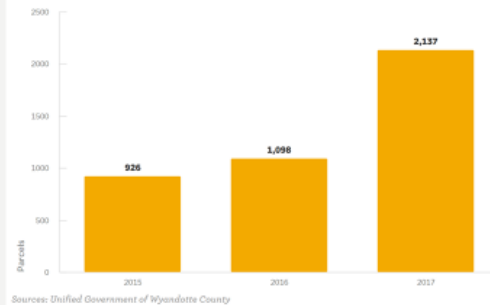
We just want to say, enough said on this slide. Chris Slaughter is back there and I know that— **Commissioner Bynum** said I just wanted to say that I had the opportunity to tour this house at the open house and it is phenomenal. They’ve done a beautiful job inside and out so I was really impressed with the work that was done on this particular house. **Ms. Sieben** said we could go on and on, but like we said; enough said.

2017 YEAR IN REVIEW DELINQUENT REAL ESTATE

Total Tax Sale Eligible Properties by Year

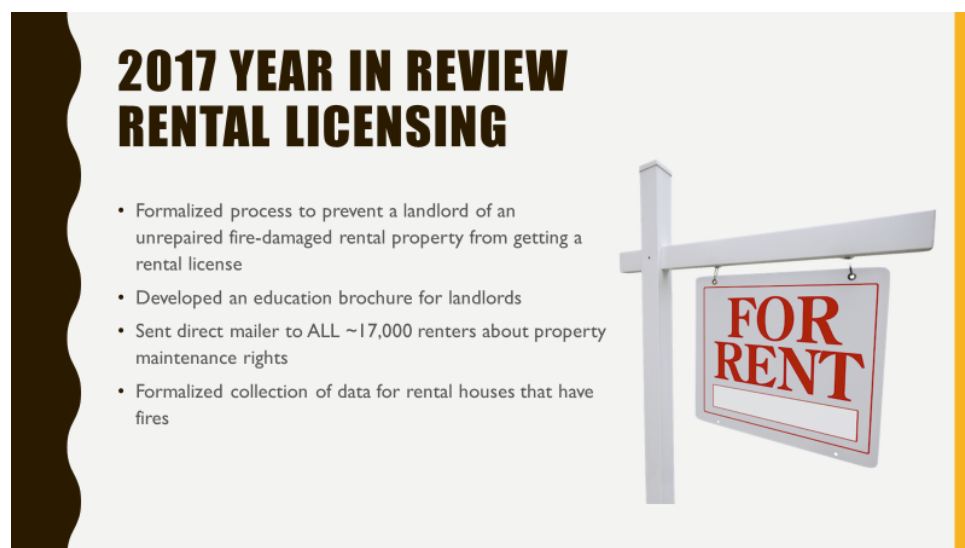


Total Parcels Processed by Tax Sale



Maddie Waldeck, Manager of Delinquent Real Estate Department, said for our tax sales in 2017 we not only added a sale, a third sale, but we also added capacity per sale. We were doing

500 parcels per sale at two sales a year and in 2017 we did three sales at 700 properties per sale. On the right you can see per year from 2015 to 2016 and then we about doubled the capacity in 2017. The chart on the left illustrates that we went from about 7,100 tax sale eligible properties in 2016 to about 5,500 at the end of 2017.



Mr. Talkin said 2017 Year in Review Rental Licensing; we're working to formalize a process to prevent landlords of an unrepaired fire damaged rental property from getting a rental license. We have an ordinance that's almost finalized and will be brought before the Commission to help implement that in the first quarter of this year. We've developed an educational brochure for landlords to help them understand what our program is, what they need to do as a good landlord, and what they need to do to help keep the tenant in a safe property. A big task that we were able to accomplish this year is we went a direct mailer to all 17,000 renters about the property maintenance rights. You all might be aware, or you should be aware, that two years ago state law changed that changed our abilities to have the right-of-entry with proper notice. We had an administrative process where they had to allow us entry to do a safety inspection of property provided we gave proper notice and credentials. That changed. The state law now says we can't do a periodic inspection so you can't do regular scheduled inspections and if we do an inspection, we have to have the tenants' approval so that has really changed the game in how we approach the whole program. That mailer was all in effort to try to educate tenants that if you have a problem with your property that you feel is a safety concern or anything, here is what you need to do, reach out to us and we will work with you to get that scheduled and get that resolved.

We've also worked to formalize collection of data for rental houses that have had fires. We're trying to track those rental properties and fire patterns with the Fire Department.



Ms. Sieben said now the title of what we're here for tonight, the 2018 goals. What we would like to tell you is that as of tonight we are endeavoring upon truly tackling vacants in 2018. The SOAR team feels that this is at the crux of everything and we're also going to start our deep dive into our neighborhood—Park Drive neighborhood that was approved as part of our NRSA submission last year. We have a total of 253 action steps that we are working on that roll up into 19 initiatives that cross three different Commission goal areas. Those are blight, safety and community cohesion.

INITIATIVE 1.1 PROPERTY MAINTENANCE

- Incorporate the property maintenance recognition program into the current Livable Neighborhoods grant process
- Determine what a repeat offender of code violations is and establish baseline data in 2018



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Mr. Talkin said Property Maintenance; we are working to incorporate or develop a Maintenance Program or a Property Recognition Program for those that go above and beyond their efforts to take care of their property. We want to try to reward people for doing things above and beyond the minimal standard whether it's incentivized by us to get it done or they do it on their own. We're also working, as mentioned before, to find a way to start addressing repeat offenders more aggressively. We're currently working the data trying to figure out how we can use the data we have to make those determinations in 2018.



Wendy Green, Assistant Counsel, said currently we do have a vacant property registry in place that is partnered with our building registration in Article 10 of our ordinances under Chapter 8. What we have discovered though is that we really needed a good way to be able to implement this system without burdening our staff and we just didn't really have that system so we found third-party vendors that would be able to implement this system and also maintain for us, share the information with us so that we can then disseminate it to any other department in the UG that we needed such as Police, Fire, and Codes without any cost to the Unified Government. This third-party vendor would take care of everything for us and so we have submitted to Standing Committee which will go in front of them on February 5th some amendments to our ordinance that would allow us to be able to use third-party vendors to help us implement and manage this system.

INITIATIVE 1.3 DEMOLITION

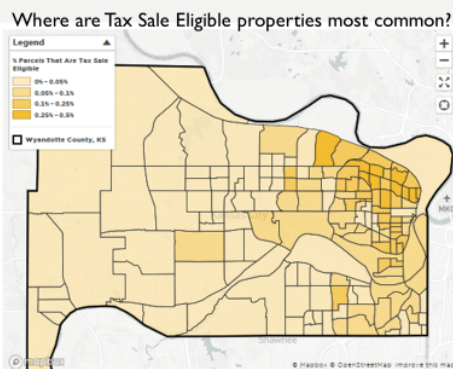
- Reduce the average amount of time on the demo list from 499 days in 2017 to 400 in 2018 through additional funding and operational efficiencies



Mr. Talkin said Demolition; one of our goals this year is to reduce the amount of time a property is on the demo list. In 2017 the average number of days was 499 days. Our target is 400 days in 2018. We're doing this through additional funding and operational efficiencies. One of the biggest areas on the operational efficiencies is the moving completely to General Fund, no use of CDBG Funds this year which lightens our efforts on our environmental type reviews we have to do. We're still going to address the asbestos and those environmental issues that are dangers to our community, but some of those were way above and beyond and added about six months sometimes or nine months to our process.

INITIATIVE 1.5 DELINQUENT REAL ESTATE

- Reduce tax sale eligible properties from 5,556 (tax sale eligible parcels as of 12/31/17) to 4,500 in 2018



Ms. Waldeck said Delinquent Real Estate; we have the goal of reducing the amount of tax sale eligible parcels from about 5,500 to 4,500 in 2018 which we feel very confident that we're going

to be able to meet that goal. On the right we have a map that just shows where tax sale eligible properties are most common. The darker, that kind of gold yellow color, the more common that those tax sale eligible properties are. The picture on the bottom is a picture of our most recent tax sale. You can see the interest of the community members in this process. We have our next tax sale on April 26th. We will release the list and open up bidder registration on February 1st and it will be the first time that we're able to accept online bidder registrations so we're really excited about that.

**INITIATIVE 1.6
LAND BANK**

- Update ordinance/policy that allows the donation of parcels with Administration approval
- Research and determine the best way to create a Land Bank Trust

Another house being rehabbed through the
**Wyandotte County
Land Bank
Rehab Program
(913) 573-5730**

Ms. Green said for the Land Bank we hope to continue the success of the Rehab Program by having even more structures purchased by our group of qualified rehabbers. We also want to update our policy on donations to the Land Bank so we can shore up that policy and maybe accept more properties or at least control the properties that we take in. We also want to look into whether we can effectively use a Land Bank Trust for some of these properties and in certain situations if that would benefit us more than the actual Land Bank itself.

INITIATIVE 1.7 RENTAL LICENSING

- Develop and distribute a self-inspection guide to educate renters of possible safety concerns with the property they are renting. This would provide direction and contact information to tenants who believe they have concerns to schedule an inspection with the Rental Licensing program.
- Research landlord recognition and/or incentive programs across the country to consider for the Unified Government.



Mr. Talkin said Rental Licensing; we're going to work to develop and distribute a self-inspection guide to educate the renters of possible safety concerns with the property they're renting. This will provide direction and contact information to the tenants who believe they have concerns, they can schedule an inspection with our program. We're also working on researching recognition and/or incentive programs across the country in trying to incentivize landlords to take care of their property and they get some type of benefit back.

INITIATIVE 1.9 URBAN PLANNING

- Examine UG development process as part of the Zoning Code rewrite, include stakeholders from the public in review of development process
- Complete draft of NE Master Plan
- Engage Directors of NBR's with planning staff two times in 2018



Rob Richardson, Director of Planning, said as you know this year we're working on a zoning code rewrite, rewriting the entire zoning code and the key part of that is going to be looking at our development process and looking at ways we can make it faster, looking at ways where we can reduce the regulations and still get the same effect. We will be doing that by using

stakeholder folks that we work with through the development process that have a history with us so they can give us an understanding of how things would work better for them and how we can improve our process. We're also working on a draft of the Northeast Area Master Plan. A draft of the plan should be done this year and then go through the adoption process early in 2019. The one thing we did for 2017 was to engage the directors of the NBR's and brought them in and just said what's going on, how are you doing, what can we do to help you. They were great meetings and I really enjoyed them. They were kind of a light in my day when I had those meetings because you're talking to people that can really affect some change in those neighborhoods. We're going to do that twice in 2018 so we're going to do it in the summer and again toward the end of the year.

One thing that is not on the list, as you know, we had for the first-time last spring hired a Zoning Enforcement Officer and so we're collecting data to set some baseline data for his activities and to continue to work on friendly ways to approach zoning enforcement. It's kind of a hard topic but giving people plenty of time to understand a concept or an issue and then to go into the Notice of Violation letters after they've had a period of time to correct those issues.

INITIATIVE 1.10 PUBLIC WORKS INFRASTRUCTURE

- Formalize tracking of illegal dumping of refuse in Lucy
- Develop and initiate an Adopt-a-Place program



Ms. Sieben said we also have further Public Works projects that are outside of the NRSA that we had discussed earlier. We are going to start trying to do some more data collection related to illegal dumping to try to start—have an idea where it's occurring, patterns of its occurrence and things of that nature so really trying to get to the point where we can do some data analytics on it and then perhaps develop programs later in our five years to start changing that in our

community. We have an immense amount of illegal dumping. Another idea that one of our staff brought forward, and we thought it was great, was an Adopt-a-Place Program. We're going to look through that and also try to stand that up in 2018.

INITIATIVE 1.12

MOWING AND LANDSCAPE

- Develop a system to manage urban forest including storm debris, dead trees, etc. on private property
- Develop a tree management plan for UG-maintained areas
- Create a publicly visible live map or application of UG mowing operations and status in ARCGIS



Ms. Love said for Mowing and Landscaping, this year we're looking to develop a system to manage the urban forest so the tree debris and dead trees all on their private property. We're looking to develop a Tree Management Plan for the UG maintained areas, that's both Parks and Rec. and Operation Brightside. Then, create a publicly visible map for where our guys are, where they're going, and where they've been.

Ms. Sieben said I also want to highlight that we're doing this in concert with BPU. It's actually a team that's been put together and this is a lot of work, but the Stony Point neighborhood last year highlighted a weakness to Jeff Fisher, myself, and the folks at BPU that kind of knew was out there but it made it really stark. This is our start forward to not having to have neighborhoods have this kind of devastation going forward in the future.

INITIATIVE 1.14 DATA SHARING

- Enhance myWyco mobile app experience by integrating with 311
- Implement push notifications from 311 to residents for status updates on their requests regarding Public Works
- Five automatically updating data sets and dashboards

Welcome to myWyco



Welcome the Unified Government's new online resident request platform. You can create a personalized account or submit as a guest user.

Jud Knapp, Performance Management & Data Analyst in IT, said this is our Data Sharing Initiative. We released our MyWyco app last year and we got some great feedback from it and we're going to work on continually improving that product. One of the areas is that requests get a status update sent back to them to kind of close the loop and increase our communication. We have five automatically updating datasets on our Open Data site. Those are the current demo lists, the demo history, vacant, unfit, and unimproved lots. We are in the process of revamping the Open Data site so it's easier for people to use. We're going to break it out into Open Data sets that are just for all data and actually dashboards that people can use to make the data more easily and understandable. There are eight datasets that are currently needed for the SOAR 10,000 count. We've automated five of them and we have three more to go. I assume we should have that done by the first quarter so staff could spend less time gathering data and more time analyzing that data; just so we could be more productive. We also created our first dashboard. It's a demo dashboard that shows where the current list is and it's on the Open Data site.

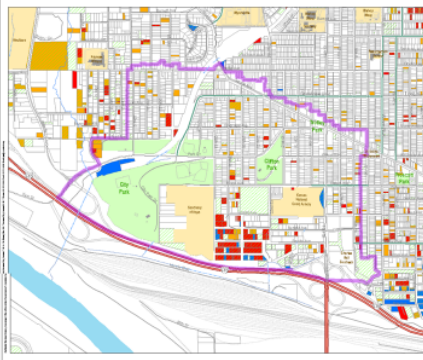
You will see a MySidewalk dashboard shortly and it's an example of a third-party vendor using our data on open data and they're actually getting the updates automatically so we don't have to do any work to get them this data.



Ms. Sieben said now we're going to do it a little bit of a deep dive into our second large area this year. Vacants being the biggest and then, of course, our Park Drive neighborhood. Wilba will highlight some of these things that we're going to be doing. This is stuff that's not just Community Development, it's other departments that are going to be doing work in this area. We're really hoping to be able to show that through certain tactics that we can actually improve a neighborhood dramatically in five years.

INITIATIVE 1.15 NRSA / PARK DRIVE NEIGHBORHOOD

- Publicize and utilize Money Smart KC by handing out their information during at least two area events a year.
- Distribute property maintenance communications pieces to Park Drive/NRSA residents as outlined in educational campaign



Wilba Miller, Director of Community Development, said during our NRSA meetings with the stakeholders, businesses, and residents at the Park Drive neighborhood; one of the goals was to improve communication. An example of this is to publicize and utilize Money Smart KC by handing out their information at least twice this year. Money Smart KC is a website for the

FDIC. They provide financial information on things like credit reports, savings, taxes, college information, and even free fun things for youth. Another one would be to distribute property maintenance communications with the NRSA to the Park Drive residents as outlined in the educational program.

INITIATIVE 1.15
NRSA / PARK DRIVE NEIGHBORHOOD

- Decrease vacant properties, with or without a structure, in the Park Drive Neighborhood from 14.4% to 12.24% in 2018.
- Decrease the delinquent tax revenue rate in Park Drive from 11.4% to 10.12% in 2018
- Develop an area plan for the 18th Street corridor by the end of 2019.
- Continue the approval process of the proposed 18th Street bus route by utilizing federal transit dollars allocated to the community to start this service.

A 2018 goal is to decrease vacant properties with or without a structure through tax sales, the Land Bank, and the vacant property registration system. To decrease delinquent tax revenue rates in that area through tax sales and delinquent property notices. To develop an area plan for the 18th Street corridor by the end of 2019 with the Economic Development Department, Wyandotte Economic Development Corporation, Central Avenue Betterment Association, Donnelly College and other businesses in the area. To continue the approval process of the proposed 18th Street bus route by utilizing the federal funds that are allocated right now.

INITIATIVE 1.15 NRSA / PARK DRIVE NEIGHBORHOOD

- Improve streets, curbs and sidewalks, including ADA if required.
- Improve stormwater management in Park Drive by developing at least two green infrastructure projects.
- Replace or install 35 damaged or missing street signs.
- Replace City Park small shelter
- Reappraise all properties within entire NRSA



We would like to improve streets, curbs and sidewalks including ADA if required. We currently have set-aside \$358K for the 2018 budget to do that this year. Improve stormwater management in Park Drive by developing at least two green infrastructure projects. To replace or install 35 damaged or missing street signs especially no thru street signs or dead-end street signs requested by the residents. To replace City Park small shelter that collapsed in 2017 and to reappraise all properties within the NRSA areas to set a baseline.

INITIATIVE 1.15 NRSA / PARK DRIVE NEIGHBORHOOD

- Complete exterior inspections of licensed rental properties in Park Drive (Census Tract 422 plus buffer) and solicit renters to allow interior inspections.
- Engage Code Enforcement with Park Drive Neighborhood in at least one neighborhood event in 2018
- Outline and plan educational campaign for property maintenance in Park Drive/ NRSA.
- Apply for PSP grant(s) for transportation improvements in the NRSA area/ 10th St- 7th/5th St on Quindaro bike route connectivity (if applicable within grant parameters)

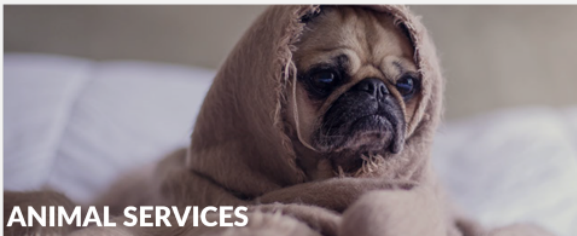
Logan Masenthin, Intern in Administrator's Office, said other 2018 goals for the Park Drive neighborhood project include completing exterior inspections of licensed rental properties as well as soliciting renters to allow interior inspections. We also want to decrease property maintenance code violations in a couple different ways. One, is to engage Code Enforcement

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with the neighborhood residents in at least one event in this year as well as outlining and planning an educational campaign for property maintenance to residents. We also want to apply for a PSP grant which is the Planning Sustainable Placements Grant through MARC so that we can improve transportation in the area and possibly the Quindaro Bike route connectivity if applicable.

INITIATIVE 1.19 ANIMAL SERVICES

- Complete three waves of trapping, neutering, and releasing feral cat colonies in collaboration with KCK Pet Coalition.
- Develop and implement a procedure to track and map reported wild packs of dogs in Wyandotte County



ANIMAL SERVICES

For Animal Services; that's a very important part of SOAR as well. We have a goal to complete three waves of trapping, neutering and releasing feral cat colonies in collaboration with KCK Pet Coalition. We actually already accomplished one of these this month and we spayed and neutered over 100 cats so that's exciting. We also want to develop and implement a procedure to track and map reported wild packs of dogs in the county. **Commissioner Philbrook** said I would like to say that most all of that money does not come from us. **Ms. Masenthin** said right, that's largely KCK Pet Coalition.

Commissioner Philbrook said the Coalition came together over a year ago to try to help with many needs we needed with Animal Services and they have been working hard to accomplish that knowing that we are strapped for money to do everything for everybody that we need in our community. These folks have come together from the different Pet Coalitions and have managed to get grant monies and help and are still raising more grant monies to do this work. I, myself, there is no way I can thank them enough and they keep working and coming up with new ways to do more. I think it would be nice sometime if we actually brought them before the Commission and thanked them.

Ms. Sieben said we are very excited that they have taken this on because our Animal Service Division is staffed very leanly and so we're actually working with them in any way we can to help as a SOAR team. We're thrilled to have them.



Tonight, we're unveiling our SOAR Dashboard and I just want to say our partnership with MySidewalk on this has been very exciting. They actually brought someone on who came from one of the Land Banks in Ohio and he has been very instrumental in helping us pull this together. Logan, myself and Jud have worked with him to populate most of this. Jud obviously on the data side and Logan and myself with all the texts and verbiage and we couldn't have done it without all the help of our team. We're just going to briefly go through what's on here.

Staff went live to the [HTTPS://Dashboards.MySidewalk.com/SOAR](https://Dashboards.MySidewalk.com/SOAR): **Ms. Sieben** said what I will note is in the bottom left-hand corner you will see that the 2017 Yearend Review is there in detail. We gave you a very skinny version of that tonight even though it took us 30 minutes to get through everything, it's a skinny version. The 2018 Initiatives which are actually our action steps is also included on there so you can see that in detail. Again, we gave you a skinny version. I told you 253, all of those are out there for you to see and reference if you have any questions. What I want to do now is turn this over really quickly with Logan. We just want to look at how you can help and why SOAR before we turn it over to Jud. What we did is we actually explained why we have this program on here for residents or anyone that's interested in what SOAR is and put some facts out there about how we're on the rise, but where we're

struggling. We show our 2016 Citizen Survey here, our overall image, our overall appearance, safety, communications so that people can get a handle on why SOAR and why we're doing this. They will see the comparisons of ourselves to Kansas City, MO and Olathe just as an example and seeing where our trends are different and then they can also look at a graphic with the color coding that has been provided by MySidewalk on this. It's really an easy way to kind of look and see the stark difference and how we're doing versus how others are doing in the metro. If you want to go to how you can help, we've put our basics how you can help on here which links people back to reporting vacants which is something we really want some help with, but then also down here at the bottom we have a spot where you can invite your SOAR team to come talk. Commissioners, if you do have some folks that are interested in having us come speak about this, they can simply click here and they will be able to email us to request our presence.

With this, I'm going to turn it over to Jud and he is going to go over just sort of how this is setup on the actual dashboard.

Mr. Knapp said the property maintenance part is the 10,000 count so everything under that property maintenance is what goes into that 10,000 count so each one of those sections is—can we go to the Land Bank? This Land Bank page is laid out—the first part examines the definition of the Land Bank. The next map below is where are the Land Bank properties at currently. It's by a Bloc group and then it goes into can I purchase a Land Bank property; it links to the application list of available properties and it also has—those dots are the available Land Bank properties. **Ms. Sieben** said it also tells you like the medium home values in the area so you can kind of get an idea if you're looking to participate in the program where the values lie in that neighborhood as you're looking.

Mr. Knapp said the next part is where have the Land Bank properties sold and there is a map of where they have all sold this year, what kind of sales they were, and a brief description of what each type of sale was. Here are all of our rehabs that we have. Each one of these pages is basically laid out as like it's a definition and then a map of where they are and then what we're doing to address these problems. We have the definition of the tax sale and then we have where the tax sale properties are most common. We have graphs that say how we improved the tax sale by increasing the number of parcels per sale and then the big jump of the 2,000 parcels processed by the tax sale in 2017.

Ms. Sieben said this information will be updated quarterly by MySidewalk by pulling off our sites so it's not real time. If you want real time, it's our open data sites that Jud was talking about but they will be updating this quarterly. We will be adding information to this as we go along. This is sort of our basic information for people to learn about what we're doing but we will be making this much more rich over time and we've got an even more progress tab down at the bottom there which is actually right now we're showcasing what we're doing with the KCK Pet Coalition on here and highlighting them here as well. So, Commissioner Philbrook, just so you know we're giving them kudos.

With that, we want to leave you tonight with a video of our look back of our impact in 2017.

Commissioner Townsend said first of all I want to commend everyone who has been involved with the project SOAR. All of the people here tonight and all the others who were supporting you who aren't here tonight because this has made real tangible I can see it differences. The mowing, the rehab project, and so I just want to commend everyone here. The number of calls I get have gone down from the summer of 2013 and 2014 and so it really makes an impact and I look forward to the achievement of other goals. Commissioner McKiernan was right to highlight that in that current column you're well on your way to exceeding goals that you set for a couple of years out so that's great.

I do have particular questions with regard to the slide. It shows here the handout on page 3 and Mr. Talkin talked about as the 2017 year in review property maintenance. Could you explain to me how this would be—this would be three from the bottom, the vacant land to new construction improved list. What kinds of things go into there? How are these vacant lands getting in the improved column? Is this through Economic Development or just kind of what's happening with that line? **Mr. Knapp** said a vacant lot has an improved value of zero so if it's vacant and there are no improvements on it, it's zero. If we see in the data between 2016 data and 2017 there was an improvement, so like if an improvement value shows up in the improvement value in our tax system, that's how we count that.

Commissioner Townsend said then the one above that, the unfit properties stabilized to fit property, what's going on with that? What are we counting in that and how are we counting? **Mr. Knapp** said some of those unfit properties were the Land Bank properties that

moved into the Land Bank, the structure that the Land Bank got and also, we looked at the houses that fall off the list; the houses that disappeared that had a completed date that they weren't on the unfit list. **Commissioner Townsend** said unfit properties stabilized to fit property, so how are we moving them off the Land Bank if they were unfit, simply make them fit properties? I'm thinking in terms of code violations so I'm not following that one. **Mr. Knapp** said it just disappeared off the list. That's probably like a count improvement that I need to put in because I tell the—like a filter to look for the ones that disappear off the list and count them and some of them do go to the Land Bank through the tax sale. **Commissioner Townsend** said I guess just as I'm reading this I'm determining if it's unfit and the stabilized to fit property—**Mr. Knapp** said that could be with the Land Banks going in there because when they move to the Land Bank they are removed off the unfit list. **Commissioner Townsend** said that doesn't really make clear yet. **Mr. Knapp** said I need to adjust my filter for that. **Commissioner Townsend** said maybe we just need some more language for that because I'm thinking something that's unfit and then something happened to make it fit and just moving to the Land Bank doesn't—**Mr. Knapp** said no, there is not that many that actually move to the Land Bank like that. Most of them were like the people fixed them up and they got removed off of the list because they are now fit for people to live in.

Ms. Sieben said this has been filtered. I'm not sure, I thought we had this fixed. We will come back with more on that. We can't answer it here tonight. What I can tell you is the idea is it's supposed to be a habited structure that is fit and not a code violation. If there is something else in here, that's not how it's supposed to be and we will make sure that's not what's in here. It's supposed to be an actual improvement. It should not be things that got put into the Land Bank.

Commissioner Townsend said the other program, this would be on slide 4, the rehab. That is a great program. One of the things though I've seen I would like us to keep check on because I understand until the rehab is complete and it has passed inspection, we still own that property really. I think we need to be checking and make sure that the rehabbers are not inadvertently becoming a nuisance to the neighborhood as they rehab because I've ran into some circumstances where there is trash and all types of debris left by the rehabbers that is becoming a nuisance to the adjacent properties. That's just something we need to be checking on. Other

than that, I thank you and everybody else who is not here in the room that is working on this, it's yielding tangible results.

Commissioner Markley said obviously, you all know I'm a huge cheerleader of this program and I just want to take a minute, lest we forget we forget where we come from. To point out there is definitely a period of a few years ago where any one of these operational changes had taken place, we would have jumped up and down and cheered, just one. If we had just managed to set up a Land Bank program where we could take in properties with structures, we would have been so dang happy and if we would have just managed to mow the lots and not have the Land Bank program, we would have been super happy. Any single one of these goals would have made us overjoyed so they are coming in front of us with all of these goals moving forward and that is really an amazing thing and it makes me happy every time.

Commissioner Bynum said I just have a question kind of to Commissioner Townsend's comment and I want to make sure and heard correctly, if we move a home—if we take a house into the Land Bank and then it goes to the Rehab Program, that rehabber is purchasing that out of the Land Bank, are they not and taking ownership? **Ms. Green** said they are purchasing it but we do not transfer title to them until they actually complete the rehab so that we have a check on them to make sure they're doing what they are saying they are going to do.

Commissioner Philbrook said kind of an off the wall question for you, wonder if somebody came in and offered to buy all those properties and rehab them? **Mr. Green** said they would have to go through the application process. All the properties are opened up for inspection to anybody on our qualified rehabber list and so if they made the best offer, we would still have to determine what their capacity was; if they actually had the capacity to be able to rehab that many properties in the time that they said that they said they can do it. Capacity is always an issue as well that we look at. **Commissioner Philbrook** said no problem. Thank you for answering that.

Mayor Alvey said I think it's important to note that often times the development that has happened in the Legends area through the STAR Bonds and for a lot of folks east of 635 it has not seemed to translate to their neighborhoods. This is a direct result of STAR Bond revenues

and that's some really good procedural changes within the Unified Government management. I think we need to highlight that for folks to note that improvements in neighborhoods are happening because of STAR Bond revenues.

Ms. Sieben said we have a video we would like to play for you. (Video was shown at this time.)

Mr. Bach said as we do closeout the SOAR Program, I know we've laid out there are a lot of things that we're looking at that we feel like we've accomplished in 2017, but as they have all said, we've laid out our steps for 2018 and the future years and this is all—Hal made his statements on the video, a lot of things are in place to lay the foundation for bigger steps that we will be taking this year so a lot of goals and expectations for the team next year as we continue forward.

**Unified Government – Hollywood Casino/
Schlitterbahn Vacation Village
Grant Fund**

**Special Session
2018**

Mr. Bach said Mr. Cross is going to come forward. He is going to talk about the grant process that we've laid out for the utilization of the money that's given to us by Hollywood Casino and Schlitterbahn Vacation Village that are both dedicated toward charitable organizations in our community. Our initiative with this started a few years ago as we were looking for bigger projects and then we modified it the last couple of years and we've continued forward so what I've asked Mr. Cross to do tonight is talk about the process we have and he will give an update on some more grants.

Emerick Cross, Commission Liaison, said tonight I want to talk a little bit about the Hollywood Casino and the Schlitterbahn Vacation Village Grant process. I know a lot of the commissioners have seen this presentation or something like it several times. Joe, I believe we're on our fifth or sixth iteration so we're quite familiar with the grant process.



- Started in 2009 when Wyandotte County ranked last in the state in both health outcomes and health factors.
- Mayor Reardon convened the community to plan and respond, and after 18 months published Recommendations for a Better Future in 2011.
- This document was adopted into the strategic plan of the Unified Government in August 2012.
- As a part of the development agreement with Hollywood Casino and the Board of Commissioners, a charitable contribution of \$500,000 is made annually.
- The charitable contribution per the development agreement with Schlitterbahn Vacation Village will be \$125,000 in 2018.

Emerick Cross, Commission Liaison, said tonight I would like to start off with a quick history of the grant process and that started with the Health Communities Wyandotte Initiative. This started in 2009 when Wyandotte County ranked last in the state in both health outcomes and health factors. We were 105 out of 105 counties. So, Mayor Reardon at the time, convened the community to plan and respond, and after 18 months published Recommendations for a Better Future in 2011 for Wyandotte County. Now, this document after this was adopted as part of our Strategic Plan for the Unified Government in August of 2012. Therefore, after that, as part of the development agreement with Hollywood Casino and the Board of Commissioners a charitable contribution was put in part in the development agreement for \$500,000 as a charitable contribution annually for the UG. On the Schlitterbahn side, the Schlitterbahn Vacation Village, this year's contribution, the charitable contribution that was also part of their development agreement, is going to be \$125K. This year the grand total will be \$625K for the 2018 Casino Grant process.

Eligible Activities

In keeping with the intent of Healthy Communities Wyandotte, the focus will be to fund programs that increase knowledge and action toward long term changes that enable our Wyandotte County community members **to eat healthy food and be physically active**.

Applications should demonstrate cultural relevance, address opportunities to increase knowledge and improve the food environment and/or support active living through utilization of Wyandotte County's environmental infrastructure.

What are the eligible activities? In keeping with the intent of Healthy Communities Wyandotte, the focus for the funding programs we hope to increase the knowledge and the action and the long-term changes that enable our Wyandotte County community members to do two things and this is the essence of the grant in my opinion; it's to have our folks eat healthier food and to be physically active. Our applicants and applications should demonstrate kind of a cultural relevance and increase knowledge and improve our food environment in Wyandotte County and support active living through things like our environmental infrastructure. These are items like our parks, our trails, our lakes, our swimming pool, biking lanes; things like that.

Grant Requirements

- Must be 501(c)(3) organizations.
- Units of local government (i.e. Unified Government Departments, public schools, KCKCC, etc.) are ineligible.
- Must demonstrate that the use of funding will primarily be in Wyandotte County.
- Program clients & beneficiaries served are primarily residents of Wyandotte County.

What are the grant requirements? First off, you must be a 501(c)(3) not-for-profit organization and I would also state there are units of local government like the UG Departments, the Kansas

City, Kansas Community College and USD 500; those types of units are ineligible for this grant. We also must make sure that our recipients demonstrate that the use of funding is in the geographical boundaries of Wyandotte County and that these programs are primarily for our clients and beneficiaries that are residents of Wyandotte County. These are grants for Wyandotte County and for the people of Wyandotte County.

Grant Restrictions

Grants will not be awarded to the following:

- Capital campaign, endowment campaign or annual fund drive.
- Debt retirement or operating deficits.
- Direct support to individuals, including scholarships.
- Lobbying activities, legislation-related activities or political campaigns.
- Activities that specifically benefit the members of an athletic, veteran, fraternal, sectarian or religious group.
- Equipment expenses, unless the equipment will directly improve the organization's ability to provide and deliver services.

Moving on to Grant Restrictions; the grants will not be awarded to the following: Things such as capital campaign, endowment campaign or annual fund drive. It's not for debt retirement or operating deficits and I underline the word deficits because we will have another item in a future slide that I will talk a little bit about that may seem conflicting, but we will get clarification then. It's not for direct support to individuals for things like scholarships or any other item like that. It shouldn't be used for lobbying activities, legislation related activities or political campaigns. It's not for campaign monies and it's not for any activities that benefits the members of specific athletic, veteran, fraternal, sectarian or religious groups. It's really not for equipment expenses unless that equipment that's purchased will directly improve the organization's ability to deliver services. It must be a direct correlation between the two to use monies for equipment items.

Grant Guidelines

- Leverage additional funding, both private and public.
- Demonstrate alignment with the Board of Commissioner's Strategic plan(i.e. Social Service and Healthy Community/Recreation Goals and Healthy Communities Wyandotte Improvement Plan).
- Collaborative efforts among programs or providers.
- Demonstrate an effort to minimize duplication.
- Have clearly established measurable outcomes and the ability to monitor and report them.
- Demonstrate programs that reach at-risk or underserved populations.
- Requests for general operating support will only be considered if the funding will be used to significantly expand the services of the organization.

What are the grant guidelines? This is basically a summary of the grant guidelines. If you need additional information, I can certainly get you that. I sent a couple items to you a week ago so if you need more information, I can always get that to you. What we would like the grantees to do is to try to leverage additional funding both publicly and privately and we would also like for them to demonstrate alignment Board of Commissioner's Strategic Plan. I'm going to read this off because I have a problem remembering it. It's the Social Service and Healthy Community/Recreation Goals and Healthy Communities Wyandotte Improvement Plan. We would like to get the most bang for our buck with these casino dollars. We would also like to see collaborative efforts among the programs and providers. We want to minimize duplication of efforts. If there are existing programs out there, we want to make sure we're copying those and not maximizing our funds. We need to have measurable outcomes and the ability to monitor and report them. This includes the midterm report that's due at the sixth month of each grant year and the budget that goes with that. I sent those out about a week ago. There are a few that I still have to get out but the majority of those are out and available for review. If you have any problems with that on the IT side, please let me know and we will make sure you can do those. The other thing with the grant guidelines is the requests for general operating support will be considered only if it significantly expands the services of the organization. Those are basically the grant guidelines that we're using once again in 2018 unless directed differently.

Grant Numbers for 2017

- 70 grant applicants
- 55 grant recipients
- Median grant amount awarded: \$ 5,000.00
- Highest grant awarded: \$ 32,000.00
- Lowest grant awarded: \$ 1,000.00

Grant Amounts for 2018

- There is no restriction on minimum or maximum size of grant.
- There is a total of \$602,400 available for grants in 2018.
- The activities funded by the grants must be completed within one year.

How did we do last year? We had 70 grant applicants, we had 55 recipients, the median amount awarded was about \$5K, the highest grant awarded was \$32K, and the lowest grant awarded was \$1K. The amounts for 2018—the first thing I would like for you to remember there is no minimum or maximum amount for a size of a grant. This year we have a total of \$602,400 in 2018 for the grants. Remember, the activities funded by the grants must be done within that grant year which is one-year process.

Review and Selection Process

- The Greater Kansas City Community Foundation will review all grant applications for eligibility and will submit the list of eligible applications to the Board of Commissioners.
- Due diligence may include: site visits to interview key staff, board members and key partners (collaborators and funders).
- Application review will include the program budget and the sustainability plan.

The first part of the Review and Selection Process; we have a contract with the Greater Kansas City Community Foundation and they will review all the grant applications for eligibility and then submit the list of eligible applicants back to the commissioners, the Mayor, and the Board of Commissioners for review. On the Greater Kansas City Community Foundation part, part of

their due diligence may include site visits, interview key staff, board members and key partners and any other collaborative partners. If an organization needs to be checked upon, they do have a process and members to do that for us. The application review will include the program budget and a sustainability plan. We want to make sure if we're giving out monies, that the programs will be around for the year that they should be providing goods and services.

Review and Selection Process

- The Board of Commissioners will serve as the Selection Committee.
- Each Commissioner and the Mayor will designate in writing how they wish to allocate their share of the total funds (\$ 54,763.64).
- The final distribution of funds must be approved by majority vote of the Board of Commissioners at a Commission meeting.

The second part of the Review and Selection Process; who is the Selection Committee? You are the Selection Committee, it's the commissioners and the Mayor. Each commissioner and the Mayor will designate in writing. We have forms available that I will get to you in part of this process of how you wish to allocate your funds. This year each commissioner will have \$54,763.64 each. I wanted to round that up, but Joe didn't let me. We have a form for that too. The final distribution of funds must be approved by the Commission at a Commission meeting and that usually happens in June.

Timetable

▪ Grant Applications Available	Late February
▪ Grant Information Session	Mid-March
▪ Application Deadline	Early April
▪ GKCCF Review/ Eligibility Recommendations Complete	Early May
▪ Commissioner/Mayor Review	Mid-May
▪ Commissioner/Mayor Designations Due	Late May
▪ Distribution of Proposed Designations to Commission	Early June
▪ Commission Meeting to Vote on Distribution	Mid-June Meeting
▪ Notifications Sent to Grant Recipients	Late June

The Timetable, and I'm also working with Denise St. Omer at the Greater Kansas City Community Foundation on developing the timeline for 2018. We've got plenty of time, we're way ahead of schedule but we are starting to get a few phone calls already about the process. I don't know if any of you have, but we have received a couple. We will start out with the grant applications available in late February and then we will have the all-important grant information session over at the Health Department in mid-March and we usually have that in the Health Department auditorium. It's a good opportunity for people who would like to obtain these monies for their goods and services and activities to come in and ask a lot of questions. Denise St. Omer and I will give that presentation and we certainly invite anybody in our Wyandotte County community to come and listen and to take part in that process even if they've been through it before.

The application deadline will be in early April and after that the Greater Kansas City Community Foundation will review all the applicants and the eligibility recommendations will be completed by then and this should be done in early May. After that, we will get them back to the commissioners and the Mayor for your review and that should be about mid-May and then in late May the commissioners and Mayor will make their designations to us, get that to me and I will get that over to the Greater Kansas City Community Foundation. Then we will have the distribution of proposed designations to the Commission back to you by early June. At the Commission meeting in June we will vote on the distribution. I've got down a mid-June meeting, it will probably be a little later than that. I was looking at the calendar before I came down so it will probably be a late June Commission meeting and then after that the notifications

are sent to the grant recipients and the grants start July 1 of that year. They run from July 1 to June 30.

I know I went through that a little quick. I wanted to make sure we had plenty of time for discussion if there is any.

Commissioner Burroughs said I have a question in reference to the grants, the activities funded. Can these grant monies be banked or carried over to the next year? Can they be partnered with another commissioner in the district? Can I trade those dollars off to another commissioner for a stab at their money at another time? **Mr. Cross** said those are great questions. The answer to number one is can they be banked; the intent of the grant is for them to perform the activities and the goods and services in that grant year. We do have a few exceptions. I will call them extensions that we have granted those agencies that received the casino awards. What I usually do is go to the commissioner, tell them what they would like to do and why they need the extension and we review the information and data they provide to me and then the commissioner makes a decision yes or no to extend those. We then go before the full commission for the Commission to approve that.

For the second part, the answer was yes, and I can't remember the question. **Mr. Bach** said it was whether or not the commissioners could team up with others and yes, that's frequently done because the amount of the requests that are on there is larger than some time—or you would have to give your whole allocation to one so that certainly can be done. **Mr. Cross** said that happens more often than not. Mr. Bach is right in that regard, but what I will do is create a spreadsheet for you to review and that will have all the commissioners and the Mayor on that spreadsheet and then you will look across the board at who donated what to whom.

Mr. Bach said then if you want to partner up with somebody, I guess for future year and say here is \$20K that you can use of my money and let me have yours next year. That's kind of your side deal that you just have to trust the other commissioner I guess that they would let you allocate your money to one area and they would do—**Mayor Alvey** said, Tom, let's talk afterwards and then everybody stay away from Tom after this.

Commissioner Markley said I was just going to make one comment, that I felt like the role that the Greater Kansas City Community Foundation, their role I felt was—well, better defined last

year. It was the best defined we've had. I felt like we really knew what they were doing and what they weren't doing. In the past that was always kind of an iffy issue so I appreciate that we got all that clarified and I'm thoroughly confident that I know what part they're handling now.

Commissioner Kane said, Commissioner Burroughs, I've got a list for you already. **Commissioner Burroughs** said after all the giggles, I think I'll rescind my question. I'll be holding on to those dollars.

Mr. Cross said we will, like I said, work with Denise St. Omer over at the Greater Kansas City Community Foundation and I will get you a timeline as soon as I can so you can get that out to your constituents and we can get this process started. The more times, the better for me. I like to give folks plenty of time to plan and prep.

Commissioner Bynum said I just want to clarify on page 2 of our slides it talks about eligible activities, keeping with the intent of Healthy Communities Wyandotte, I've always felt like these two sort of played against each other. On page 3 of our slides, the grant guidelines, say demonstrate alignment with the Board of Commissioners Strategic Plan; i.e. Social Service and that to me is two different things. I'm just curious about maybe if I'm the only one that thinks that because as I review the grants I'm kind of reverting back to—if this is demonstrating alignment with the Board of Commissioners Strategic Plan which encompasses quite a bit more than Healthy Communities, then I tend to lean toward if it's aligning with our overall Strategic Plan. I'm just asking the group if you think those things are in agreement with one another or if one seems to be more broad than the other?

Commissioner Markley said I would say I think the difficulty is that in our Strategic Plan the Healthy Community stuff is addressed in a bunch of different places and I wonder if that's why we came up with the weird language because it's not like we have a Healthy Community goal strategy. I'm trying to think back to how we came up with how to setup, but I think that might have been part of the problem. I'm fine with having them become consistent in saying demonstrate alignment with Healthy Communities Wyandotte plan.

Commissioner Bynum said you remember, and I wasn't on the Commission, when you all set up the grant process and put a focus on Healthy Communities, but I'm just saying the

Strategic Plan is a much bigger thing than just a healthy community. Like I said, when I read them I tend to go more toward the alignment with the Strategic Plan of the Board of Commissioners. If you all don't have a problem, I don't have a problem just so much as asking that question.

Commissioner Philbrook said what that brings to my mind is okay, so you think about Healthy Communities Wyandotte and you think well what are dogs and cats have to do with that, but that's on the bigger plan but it's also on the other and how does that play in. I always think it's aligned with both so to me I try to bring alignment along those lines with the healthy community and part of where we're emphasizing and bringing it together. That's the only way I've been able to do it.

**MAYOR ALVEY ADJOURNED
THE MEETING AT 6:16 p.m.**

dt

Bridgette D. Cobbins
Unified Government Clerk

January 25, 2018